



ANNUAL REPORT 2015-16



**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

**THE INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
INDRAPRASTHA ESTATE, RING ROAD,
NEW DELHI-110002**



**THE 62nd
ANNUAL REPORT
2015-2016**

**PRESENTED AT THE ANNUAL MEETING OF
THE GENERAL BODY ON OCTOBER 21, 2016**

The Indian Institute of Public Administration (IIPA) was established by the efforts of the first Prime Minister of India, Pandit Jawahar Lal Nehru to build capacity among public servants through training and research with knowledge, skills and behaviour required for managing the tasks of governance at the Centre and state level. In its efforts to enhance the leadership, management and administrative capability of the executive in government and public sector enterprises, the Institute works in close collaboration with national and international organisations. The Institute's training and research programmes link with its vast information management and experience-sharing activities.

Pandit Nehru was the first President of IIPA. Building upon the vision of its founding fathers, the IIPA aims to be one of the world's leading academic centres of thought and influence on public governance, policy making and implementation to enable governance systems to become more responsive to the needs and aspirations of citizens and be aligned to human values in a democratic society.

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(As on 31.3.2016)

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Shri Mohammad Hamid Ansari
Hon'ble Vice-President of India
6, Maulana Azad Road, New Delhi-110011

Chairman

Shri T.N. Chaturvedi
(Former Governor of Karnataka and Kerala)
'Prakashalaya', A-4, Sector 17
Noida-201301 (U.P.)

Members of Executive Council

Shri Shekhar Dutt
(Former Governor of Chhattisgarh)
Flat No.C-805, 8th Floor, Keenwood Tower
Charmwood Village, Surajkund Road
Faridabad-121009 (Haryana)

Vice-Chancellor
Panjab University
Chandigarh-160014

Chairman
IIPA Kerala Regional Branch
T.C.14/2144, Medes Lane, Palayam
Thiruvananthapuram-695034

Chairman,
IIPA Maharashtra Regional Branch
16th Floor, New Administrative Building
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Madame Cama Road, Mumbai-400032

Chairman
IIPA Manipur Regional Branch
C/o Manipur University
Canchipur, Imphal-795003

Chairman
IIPA Odisha Regional Branch
Qtr. No.VIC, 2/1, Unit-1
Bhubaneswar-751009

Secretary
Department of Personnel & Training
Ministry of Personnel, Public Grievances & Pensions,
Govt. of India
Room No.112, North Block
New Delhi-110001

Chief Executive Officer
NITI Aayog, Govt. of India
NITI Bhavan, Sansad Marg
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Prof. Dolly Arora
I.I.P.A.
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Member-Secretary

Dr. T. Chatterjee
Director
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I.P. Estate, Ring Road, New Delhi-110002

FROM THE DIRECTOR

The year 2015-16 projected both growth and stability for the IIPA. Capacity building, research and evaluation projects, foreign exposure and training and resource mobilisation all received a combined and well-coordinated boost. The Institute's financial position improved further. In the year 2015-16, the Institute was able to wipe out another Rs. 1.09 crore of deficit from its books of annual accounts. IIPA started the financial year with a deficit of Rs. 1.79 crore but ended the year with a deficit of Rs. 0.70 crore only. In capacity building, the Institute was selected for a series of District Collectors' training in the Central Government's flagship 'Swachh Bharat' programme. The Digital India programme enveloped the earlier National e-Governance Plan in the training of trainers at State and District levels by IIPA and further expanded into IIPA's empanelment in the National e-Governance Division of the Ministry of Electronics and Information Technology. This year, the Institute also commenced action to implement e-office and the National Knowledge Network link for the furtherance of our academic activities in the digital field. Faculty and delegation exchange visits from China, Brazil, Japan, Malaysia, Bangladesh, Afghanistan, Tajikistan, Germany, Sweden, Netherlands and Nepal opened new borders for knowledge and experience sharing in the future. IIPA was represented by senior faculty at the Climate Change and Disaster Resilience workshop in Malaysia and Sixth South Asian Conference on sanitation in Bangladesh. Notable international visitors to the Institute included Mr. Richard Verma, the Ambassador of the USA to India, Mr. Tovar da Silva the Brazil Ambassador and Mr. Harald Sandberg, the Swedish Ambassador in connection with various training and lecture programmes. The Institute conducted specialised capacity building programmes for Bangladesh and Nepal Civil Servants. Other important capacity building programmes were the Social Conflict Analysis and Resolution approaches (Civil-Defence Interaction) of DoPT, Indian Forest Service Officers' programmes and the start of the 15-week foundation course for Indian Telecom Service Officers, the first of its kind. The Institute also successfully conducted the Dr. B. R. Ambedkar Memorial Lecture on 'Ambedkar Vision and Mission'.

This last year the Institute's main support and client base for academic activities included the Department of Personnel and Training, Ministry of Urban Development, Ministry of Consumer Affairs, Department of Science and Technology, Ministry of External Affairs, Ministry of Environment and Forests, Ministry of Electronics and Information Technology, the Ministry of Social Justice and Empowerment, the Dr. Ambedkar Foundation and the Ministry of Drinking Water and Sanitation. The Department of Public Enterprises has now come forward to support IIPA's Public Sector Management and Leadership Development Programmes started in 2014. The States of UP and Jharkhand also contracted IIPA services.

The Institute conducted 88 Skill development programmes last year. About five thousand participants including foreign trainees attended and from training alone, the Institute earned about Rs.6.26 crore. The IIPA faculty completed 22 research studies for various Central Ministries and state governments which earned Rs. 4.13 crore. The Institute also received Rs. 1.63 crore to run the specialised Centre for Consumer Affairs and Rs. 2.15 crore for Centre for Urban Studies.

Our faculty in addition to conducting training and research have authored publications and seminar papers and continued to advise various ministries through lectures, presentations and membership in policy and advisory forums of the government.

The 41st Advanced Professional Programme in Public Administration commenced on July 1, 2015 marking the second 10-month APPPA-M.Phil course.

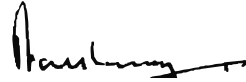
On the publication front, there have been new additions in the literature on various aspects of public administration. Thirteen IIPA/Branches publications were released during the AGM in October 2015. These included edited and other compilations by IIPA faculty and eminent contributors.

The Annual Accounts and balance sheet for the year 2015-16 is presented for the approval of the General Body in the AGM in October 2016.

The Institute conveys its gratitude to the DoPT and other Ministries at the Centre and states and to all other agencies for their support for the training, research, workshops and seminars and other activities at IIPA

which assist the Government's efforts to continuously upgrade knowledge base and improve quality of public service. We place on record our gratitude and appreciation for the constant support provided by the Hon'ble Vice President of India and President IIPA, the Chairman IIPA and the members of the Executive Council.

The Institute also thanks all the office-bearers of Regional and Local branches, faculty members, Officers and staff of the Institute for their sincere efforts in the overall development of the Institute. We are grateful to all those within and outside IIPA who have assisted us and contributed to the success of our activities and efforts during 2015-16 and look forward to more of the same.



(Tishyarakshit Chatterjee)

Director

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REPORT ON THE ACTIVITIES OF THE INSTITUTE

2015-2016

AN OVERVIEW

This Report of the Indian Institute of Public Administration pertains to the year 2015-2016. The Institute undertakes research studies on substantive and contemporary issues as well as in specific areas as sponsored by governments, national organisations and international agencies. It also offers advisory services in operational areas to government and public sector enterprises. It conducts a large number of training programmes on various aspects and facets of the study and practice of public administration and management and trains about 5000 officers and civil society members every year from India and abroad. It also publishes and disseminates literature on public administration through special publications and journals.

The Report presents the activities of the Institute under the following four major heads:

- Training
- Research Activities
- Information Management
- Associational and Outreach Activities.

The Report includes information about the:

- Institute's Finances
- Academic Events like Seminars, Conferences, Lectures, Visits, Book Releases, etc.
- Activity Reports of various Committees and Centres of IIPA
- Academic Activities of Faculty
- Administrative and Personnel Matters.

TRAINING/EDUCATIONAL PROGRAMMES

The Institute organised a large number of training programmes which broadly fall into the following categories:

1. **Long-term Programmes:** Includes Advanced Professional Programme in Public Administration (APPPA) for senior officers which is conducted for the Training Division of the Department of Personnel and Training (DoPT), Government of India.
2. **Sponsored Programmes:** Mainly those sponsored by (a) the Department of Personnel and Training, (b) the Ministry of Urban Development, (c) the Department of Science and Technology, (d) the Department of Consumer Affairs, and (e) other Ministries/Departments, Public Sector Undertakings, etc.
3. **Fee-based Programmes:** Designed and offered by the Institute at the behest of user organisation as well as at its own initiative.

41st Advanced Professional Programme in Public Administration

The Forty First Advanced Professional Programme in Public Administration (APPPA) a-high-end, customised 10-month programme for senior officers of the All India and Central Services including the Armed Forces and state governments was conducted by the Indian Institute of Public Administration (IIPA) from July 1, 2015 to April 29, 2016. Forty three officers from All India, Central and Defence Services participated in the programme. The programme was sponsored by the Ministry of Personnel, Public Grievances and Pensions. It seeks to renew the participants' domain knowledge and sharpen their skill sets.

Inaugural Session

Inaugurating the programme on July 1, 2015 Shri Jayant Sinha, Union Minister of State for Finance emphasised that we are at a profound moment in India's history. He expressed that we have a global economy that is looking for leadership and the opportunity is now for India to really demonstrate that leadership. There is need to have a grip on the challenges of job creation for

a young work force, strengthening the institutions of governance and environmental challenges. Stressing on the improvement of character, capacity and competence of civil servants, Shri Sinha stated that there is need to focus on young officers say, at the Joint Secretary levels in the endeavour. Shri T.N. Chaturvedi, Chairman of IIPA, discussed the changing nature of administration and the challenges that it faces today. Tracing the genesis of APPPA, he observed that the programme will enable the participants to contemplate away from their busy schedules and specialise in topical areas of national concern. Earlier, in his welcome address, Dr. T. Chatterjee, Director of IIPA, observed that the programme not only provides an opportunity for self-improvement in areas of the participants' own specialisation, but also to take advantage of the problems of governance they perceive daily in their focus, approach, structure and processes in delivery systems for the citizens. He emphasised that at a time when India seems to be at a take-off stage APPPA provides a great opportunity to move away from the ordinary and innovate new systems that could work better for the citizens.

The Programme

The Programme offered a unique integration of management concepts, tools and techniques with the requirements of public policy formulation, analysis and implementation, including the design and execution of delivery systems. The purpose was to enhance the sensibilities, sensitivities and capabilities of the participants to better make and implement public policy systems. APPPA exposed participants to global trends and practices. It encouraged exploration of innovative options and choices. Participants may work in policy and service delivery at inter-governmental, national, regional or local government levels. It aims at developing their practical knowledge and skills to deal with management and policy analysis issues across the spectrum of public sector activities.

Aim

The overall aim of the programme was to provide an opportunity to the participants to develop a broad perspective and contribute towards better governance. It seeks to develop attitudes that enhance efficiency, service orientation towards citizens and strengthen leadership qualities.

Objectives

The objectives of the programme were to enable the participants to:

- Understand basic concepts of the social sciences and important issues of Public Administration and Governance in India;
- Analyse the factors that impact the formulation and application of policies;
- Apply relevant techniques from the social sciences and policy and project analysis in their professional tasks;
- Adopt a framework for administrative reforms and efficiency;
- Apply analytical skills in decision-making;
- Improve implementation of government programmes; and
- Function as proficient, ethical and citizen oriented administrator- managers.

A. ACADEMIC MODULES

The first half of the APPPA programme, spanning over the initial five months, was devoted to the study of fundamentals and contemporary developments in the fields of social, administrative, developmental and management sciences. This was further divided into three sets of streams. The first sub-module (A.I) covered basic concepts, theories, techniques and skills in the areas of Public Administration, Political Questions, Economics for Public Policy, Economic Development: Concepts and Theories, Research Methods for Social Sciences, Administrative Law and Research Proposal and Dissertation Writing methods.

The second set of streams (A.II) addressed the core issues in administration and included Indian Economic Development, Public Finance: Policy and Management Issues, e-Governance, Managing Human Resources in Organisations. The participants were offered a choice of one elective from a group of four (E.I), which offer specialisation in any one area of administration. The four elective streams included -- Poverty: Concepts, Issues and Strategies, Disaster Risk Reduction, Development and Management of Infrastructure Projects, International Relations and Organizations.

The third set of academic streams (A.III) was concerned with the Administrative Environment and included Indian Social System, Social Inclusion:

Equity and Growth, Operations Management, Ethics in Administration and Governance and Green Federalism, Environment and Sustainable Development. The participants were required to opt for one elective, out of four offered (E.II) which allowed specialization in areas of Consumer Protection and Welfare: Law, Policies and Implementation, Financial Management, Public Health Administration and Tribal Development Administration in India: Approaches, Policies and programmes.

The streams, with one credit, had about sixteen lecture sessions and half credit streams were covered in eight lectures and additional three to five practical/discussion/non-lecture sessions.

B. EXPERIENTIAL LEARNING

B.1 Experiential Presentations: Popular among the participants of previous batches, it promotes mutual sharing of experience and expertise. The focus was on specific situations an officer had faced at some point in his/her career. These presentations highlighted innovations in the internal administration or in the field; best practices in organisational leadership, and project planning and implementation.

B.2 Rural Field Study: This component was included to sensitise the participants with the socio-economic realities of rural areas. The participants were assigned a theme-based study focusing on various aspects of rural development. They examined the effectiveness of the delivery mechanism and assessed the impact of rural development programmes. Small groups of participants visited identified rural areas in different parts of the country and interacted with village level functionaries and panchayat members under the overall guidance of a faculty member. The rural field study reports of these were presented at a seminar and were expected to be used for future reference. The villages were selected from the following states/districts.

1. Ajmer (Rajasthan)
2. Rohtak and Jhajjar (Haryana)
3. Kadoge (Karnataka) and
4. Shillong (Meghalaya)

B.3 Urban Field Study: It provided an opportunity to the participants to understand problems in urban administration and management

and the challenges in addressing them. The participants studied various urban developmental schemes and their impact on the socio-economic conditions of the people, including those below the poverty line. The study also included interaction with the functionaries of the Municipalities and other development agencies. The urban study reports were also presented at a seminar for further use and reference. The following four cities were studied by the trainee officers.

1. Ahmedabad (Gujarat)
2. Hyderabad (Telangana)
3. Bhubaneswar (Odisha) and
4. Delhi

B.4 Foreign Study Tour: This component was organised with a view to expose the participants to the administrative practices in countries representing developing and developed economies and drawing lessons from first hand experience and interactions. The participants visited two countries (one developed and one developing) where they were taken to leading institutions/organisations to interact with policy makers and other government functionaries. On their return, participants prepared reports on various facets covered during the visit, followed by presentations. As in the past this year also the participants were divided into two groups of equal size and visited the following countries for study purposes.

Group 1: South Africa and Sweden

Group 2: Brazil and the Netherlands

C.1 Dissertation Writing: This is the major and important component of APPPA programme. The participants make an in-depth analysis of a specific problem and examine its ramifications. The participants through their dissertation make a substantial contribution to the theory and practice of public administration and demonstrate their analytical skills in the process. Subsequently after the submission of the dissertation the participants defend their work in a viva voce.

Other Visits

Visit to forward and border areas of Srinagar (Jammu & Kashmir), Gangtok (Sikkim) and Jaisalmer (Rajasthan).

Convocation Function

Convocation Function of 41st Advanced Professional Programme in Public Administration (APPPA) was held at IIPA on 29th April, 2016. Hon'ble Minister of State of Atomic Energy; Space; PMO; and Personnel, Public Grievances & Pensions, Dr. Jitendra Singh delivered the valedictory address and conferred MDPA (Master's Diploma in Public Administration) to all 43 participants, who successfully completed the ten-month course. These include 23 participants from All India and Civil services and 20 from Indian Armed forces. The function also included award of M.Phil degrees to eligible participants from 40th APPPA, who completed this course during 2014-15.

The function began with the welcome address by Dr. T. Chatterjee, Director, IIPA. While welcoming the august gathering, Dr. T. Chatterjee briefly discussed the salient features of the APPPA programme and appreciated the support from all the quarters. He elaborated that during the programme, not only the internal cooperation within the IIPA but cooperation from district administration in various districts and cities where participants went for rural and urban study visits and from the embassies of Brazil, Sweden, South Africa and the Netherlands was also prompt. He thanked the Minister for taking time out from his busy schedule to come to the convocation.

Chairman IIPA Shri T.N. Chaturvedi presided over the function. Shri Chaturvedi in his address touched upon the critical aspects of governance which the Government under the leadership of Prime Minister Modi is focusing on. Highlighting the need for horizontal coordination, he said it requires guided efforts to involve all stakeholders. He also said that the various functionaries of the Government should be viewed as agents of change and so the governance has to be citizen-centric. He also suggested that the Ministry should carefully look into the composition of the APPPA batches while nominating and strike a proper balance among various services.

Hon'ble Minister Dr. Singh made a pointed reference to the feedback of the participants. He said that it was very important that any training should be carefully planned so that effective use of that training could be made by the officer in his work. He observed that often the officers were posted

to offices, where the lessons learnt during the training could not be utilised by them, which often resulted in training being treated as paid holidays. Therefore, he emphasised on a need to link training with its follow up. He also assured that IIPA would get all support from the Ministry and it should design the courses for all levels of governments and all levels of officials. In his address, Shri Singh said that every Profession today needs mid-service review and training. There are many professions, which instead of having structured mid-career training, periodically organise lectures by institutes wherein people can attune their knowledge and keep abreast with the latest happenings in their area. Medical Profession is one such profession wherein what the doctors have studied in medical colleges, evolves over time. New inventions and discoveries are made in the field. The doctors, physicians, surgeons and other staff all go for knowledge updation on these latest techniques and new procedures and adopt these. This is how the new inventions, standards and procedures in medical professions spread so fast.

Vote of thanks was extended by the Programme Director Prof. K.K. Pandey who mentioned that the programme provides unique composition of government officers from civil services and armed forces enabling a mixing and sharing of useful experience of both types. Disaster management and ICT are areas of such critical coordination.

Other Training Programmes

Apart from the long-term APPPA programme, the Institute organised 87 other training programmes and training workshops during 2015-16. The break-up is as follows:

Thus total number of courses conducted was 88 including APPPA. In all, 4448 officers were trained during the year including the 43 participants of APPPA. The details of the training programmes are given at [Annexure-F.2](#).

INFORMATION MANAGEMENT

The Institute disseminates information, analyses, viewpoints and knowledge related to public administration, governance, policy and development through its regular publications, *IIPA Newsletter*, *Indian Journal of Public Administration (IJPA)*, *Nagarlok*, *Documentation*

| Courses | No. of Programmes | No. of Participants |
|--|-------------------|---------------------|
| Sponsored by Ministries/Departments | | |
| (a) Department of Personnel & Training (Excluding APPPA) | 5 | 114 |
| (b) Department of Science & Technology | 8 | 148 |
| (c) Ministry of Consumer Affairs | 24 | 2229 |
| (d) Other Ministries | 13 | 314 |
| (e) Sponsored Programmes | 12 | 421 |
| (e) Ministry of Urban Development | 2 | 26 |
| (f) PSU / SLPE | 4 | 162 |
| (g) Ambedkar Chair | 2 | 125 |
| (h) State Category | 2 | 39 |
| (i) Memorial Lectures | 2 | 125 |
| (j) Workshops / Seminars | 9 | 633 |
| International Programmes | 4 | 109 |
| Total | 87 | 4445 |

in Public Administration, and the Hindi Journal *Lok Prashasan*, and also through the publication of books and booklets and through seminars, workshops, conferences, panel discussions as well as lectures, on current themes.

PUBLICATIONS

IIPA has a full-fledged publication section which brought out the following publications:

- Twelve issues of *IIPA Newsletter*
- Four issues of the *Indian Journal of Public Administration*
- Three issues of *Nagarlok*
- Annual Report (English and Hindi)
- *Lok Prashasan*
- AGM Proceedings
- Annual Conference Proceedings
- Book on *Training Module on Urban Governance* by Prof. K.K. Pandey
- Book on *Study of Local Councils in Mizoram* by Prof. K.K. Pandey
- Proceedings of Prof. S. Saroja Memorial Lecture on “Thinking Together on Hierarchies and Eminence”

Following are six publications from the Consumer Centre

- Green Consumerism—A Resource Manual
- Consumer Handbook
- National Consumer Helpline
- Financial services and Consumer
- Toys and Safety Regulations
- Safe Baby Food

LIBRARY

The following activities were carried out during the period under review.

Collection Development: During the year 2015-16, 1018 books and 255 journals were added to the library. Of these, 397 books were purchased, 485 were received as gratis and 136 were added to Public Document section of which 122 were received as gratis and 14 government documents were purchased. As on March 31, 2016 the library has 2,17,182 volumes of books and journals. The Library subscribed to 140 current periodicals and 23 newspapers and received 125 periodicals on gratis and exchange basis during the year. The on-line access to over 50 journals is being facilitated that can be reached through IIPA website. Besides this, the library continued subscribing to ABI/Inform,

facilitating access to around 4000 titles, out of which 2965 titles are in full text. Besides full text journals, ABI also has 500 business case studies and 20,000 business and management Dissertations with 24 page summary and about 100-500 pages full text. The Library also subscribed to JSTOR which is a not-for-profit organisation dedicated to helping the scholarly community discover, use and build upon a range of intellectual content in a trusted digital archive. Originally containing digitised back issues of academic journals, it now also includes books and primary sources, and current issues of journals. JSTOR provides full-text searches of almost 2,000 journals.

Binding: Around 255 periodicals were bound, and 1052 books were rebound.

Library Services: As on March 31, 2016, 2411 documents were loaned out and 2307 volume of documents were received back by the library. The computerised library database has 1,22,532 records relating to books and reports and 1,10,484 records relating to periodical articles. In addition to 7606 users comprising the Institute's Faculty, IIPA members, participants to various training programmes including the Advanced Professional Programme in Public Administration (APPPA), around 1247 researchers made use of the library resources under fee based consultation programme. The Library continued to provide photocopying and internet facility to members. It made available over 52484 pages of photocopies, and provided bibliographical services for the users.

Value Added Services: The Library Facilitates Current awareness, indexing and abstracting services. The Library regularly brings out monthly List of Additions: *Book Alert*, fortnightly List of Significant Articles: *Article Alert* and weekly *Current Contents* and *News Alert* to keep its readers informed of the incoming documents and latest information. A quarterly Indexing and Abstracting Journal titled "*Documentation in Public Administration, (DIPA)*" is being brought out by the Library. It contains periodical articles, abstracts, book reviews & notes. During the year 3455 Periodical Articles, 281 Abstracts, 225 Book Reviews and 42 Books Notes were added to *DIPA*.

Participation in National Library Networks: The Library is an active member of the Developing Library Network (DELNET) and has been making considerable use of the Network's

facilities for inter-library lending, compilation of bibliographies and literature survey. As part of this networking endeavour, IIPA Library is also reciprocating in use of its rich resources to other participating network members. During the year, 50 documents were borrowed on inter library loan for the IIPA Library users and 61 documents were borrowed by other libraries through DELNET facility.

Modernisation and Upgradation of IIPA Library Infrastructure

The work regarding the renovation and modernisation of the Library for the second phase has been almost completed and the documents are being replaced on shelves.

Wi-fi facilities have been provided in the library premises for the use of members of the library.

Two new computers have been provided for the users near the Reference and Circulation counter.

SOCIETY ACTIVITIES

Sixty-First Annual Meeting of the General Body

The 61st Annual Meeting of the General Body of the Institute was held on Friday the 16th October, 2015 at 5.00 p.m. in the Auditorium of the Institute. Shri T.N. Chaturvedi, Chairman, IIPA presided over the meeting. Shri Kiren Rijju, Hon'ble Union Minister of State for Home Affairs was the Chief Guest. He observed that IIPA has left its mark on the fabric of India's ethical administration with its training, research and consultancy for Central Government, state governments and non-profit organisations. Shri Rijju mentioned that in the last sixty years of its existence, the Institute has established a unique brand equity which stands alone and cannot be typified as being either a purely government or a private professional training and research body. Shri T.N. Chaturvedi, Chairman, IIPA while mentioning the long and rich history of the Institute advocated the activities, expansion plan of the Institute and showered encomiums on in-house faculty for their initiatives and also for the good work of the administration, library and the entire IIPA fraternity. Dr. T. Chatterjee, Director IIPA highlighted future plans and projections. He mentioned about the achievements of in-house faculty members and also the initiatives and innovative beginnings which the Institute has made.

The Meeting was attended by 241 members of the Institute against the minimum quorum of 50 members. The House approved the Proceedings of Sixtieth Annual Meeting of the General Body held on October 10, 2014, the Annual Report and the Annual Statement of Accounts for the year 2014-2015.

Fifty Ninth Members' Annual Conference

Fifty-ninth Members' Annual Conference of the Institute was held on Saturday, October 17, 2015 at 10.00 a.m. in the Auditorium of the Institute. The theme of the Conference was **"Higher Education at Crossroads"**. Dr. T. Chatterjee, Director IIPA introduced and emphasised the significance of the theme and important issues to be deliberated around the theme. Shri T.N. Chaturvedi, Chairman IIPA gave the opening remarks and presided over the morning session. Dr. K. Malaisamy presided over the afternoon session and Prof. B.S. Ghuman presided over the post-lunch session.

Prof. Nand Lal Dhameja presented the theme paper in which he discussed two broad trends of education in ancient India – Brahmanical and Buddhist. He also highlighted the British education policy and education model during British regime in India. He emphasised a series of educational reforms and regulations in post-Independence era. Prof. Dhameja highlighted the significance and importance of higher education, institutional structure and growth of higher education over the years, higher education in India, a comparative analysis of higher education in BRICS member countries, role of private sector in higher education and critical challenges facing higher education.

The Conference was attended by 218 members. Prior to holding of the Annual Conference 22 prelude Conferences/Seminars on the Conference Theme were organised by IIPA's Regional/Local Branches at their respective headquarters. The recommendations and observations of the Conferences/Seminars held at Regional/Local Branches were presented in the Conference.

EXECUTIVE COUNCIL

Election of Chairman

The Executive Council in its meeting held on October 16, 2015 elected Shri T.N. Chaturvedi as

Chairman of IIPA unanimously for a two-year term, i.e. till the Annual General Body Meeting to be held in October, 2017.

Meetings of the Executive Council

During the year, five meetings of the Executive Council were held on August 28, 2015, October 15, 2015 and October 16, 2015 including two Special Meetings held on August 28, 2015 and 15th October, 2015.

MEMBERSHIP

During the year, 15 new members (1 Annual, 11 Life, 2 Associate and 1 Corporate) were admitted. One Annual Member compounded his annual membership to Life membership. Forty One Life Members have expired during the year.

The names of 22 Annual Members whose subscription falls in arrears for more than two years, i.e. since 2013, were removed from the Membership Rolls of the Institute under Rule 35(1) of the Institute.

The category-wise details of membership in tabular form are given below:

DISTINGUISHED MEMBERS OF IIPA HONOURED WITH PAUL H. APPLEBY AWARD

Shri Kiren Rijju, Hon'ble Union Minister of State for Home Affairs honored the following members with the Paul H. Appleby Award for their distinguished services to the Institute and to the field of Public Administration at the Annual General Body Meeting held on October 16, 2015:

1. Dr. Farooq Abdullah
2. Shri Jagmohan
3. Dr. Kuldip Nayar
4. Shri Tejendra Khanna
5. Shri S.K. Bagchi
6. Shri Avtar Singh Rikhy
7. Shri M.L. Mehta (posthumously)
8. Dr. K. Chockalingam
9. Prof. Girish Kumar Misra
10. Dr. H. Thansanga

| | Annual Members | Life Members | Associate Members | Student Members | Corporate Members (Annual) | Corporate Members (20 years) | Total |
|--|-----------------------|---------------------|--------------------------|------------------------|-----------------------------------|-------------------------------------|---------------|
| Membership as on 31.3.2015 | 302 | 11,104 | 211 | 68 | 38 | 163 | 11,886 |
| New Members admitted during 2015-2016 | 1 | 11 | 2 | -- | 1 | -- | 15 |
| | 303 | 11,115 | 213 | 68 | 39 | 163 | 11,901 |
| Conversion of Annual Members to Life Members during 2015 -2016 | (-1) | (+1) | -- | -- | -- | -- | -- |
| | 302 | 11,116 | 213 | 68 | 39 | 163 | 11,901 |
| Members removed/ resigned during 2015-2016 | (-22) | (-6) | (-1) | (-33) | -- | -- | (-62) |
| | 280 | 11,110 | 212 | 35 | 39 | 163 | 11,839 |
| Members expired during 2015-2016 | -- | (-41) | -- | -- | -- | -- | (-41) |
| Total membership as on 31.3.2016 | 280 | 11,069 | 212 | 35 | 39 | 163 | 11,798 |

SHRI T.N. CHATURVEDI AWARD FOR THE BEST ARTICLE IN THE INDIAN JOURNAL OF PUBLIC ADMINISTRATION (IJPA) FOR THE YEAR 2014

Shri T.N. Chaturvedi Award for best article published in the IJPA 2014 was awarded to Prof. Anup Sahu for his article "*Evaluation and Growth of Private Policing in India*" published in October-December, 2014 issue, in the Annual Meeting of the General Body held on October 16, 2015.

REGIONAL AND LOCAL BRANCHES AND MEMBERS ACTIVITIES

As on March 31, 2016, the total number of Regional and Local Branches of the Institute stands at 24 and 43 respectively. Name of the Regional and Local Branches and their Office Bearers, activities conducted by them and number of members

attached with them during the year under review are shown at Annexure F.3.

Many activities of the Branches have also been reported in the monthly IIPA *Newsletter*.

A Meeting of the Office Bearers of Regional and Local Branches held on October 16, 2015 at the IIPA was presided over by Dr. T. Chatterjee, Director of the Institute. A large number of issues pertaining to strengthening of the IIPA activities and development of Branches were discussed. The Regional and Local Branches represented at the meeting were: Assam, Bihar, Delhi, Haryana, Karnataka, Kerala, Madhya Pradesh, Manipur, Odisha, Punjab & Chandigarh, Rajasthan, Tamil Nadu, Telangana and West Bengal (Regional Branches) and Agra, Aurangabad, Bareilly, Budaun, Burdwan, Cuddalore, Dindigul, Indore, Jabalpur, Kanpur, Madurai, Meerut, Muzaffarpur, Nagpur, Patiala, Puducherry, Thanjavur, Tirupati, Tirupattur, Villupuram and Warangal (Local Branches).

The Meeting was also attended by the Faculty members of the Institute associating with the Regional Branches. A list of faculty members

attached to the Regional Branches is given in Annexure F.7.

A sum of Rs. 9,57,843 was paid to the Branches during the year as financial assistance including the fifty per cent of share of Interest earned on Life Membership Capital Fund for carrying out their programmes and activities. As per rules, the Institute provides maximum financial assistance up to Rs. 20,000/- to a Regional Branch and Rs. 10,000/- to a Local Branch during a financial year for organising seminar/conference, Prelude seminar, etc. subject to the Branch (a) conducting regular elections, (b) submitting its audited statement of accounts regularly, and (c) submitting a report on its activities. Besides this, fifty per cent share of interest and fifty per cent share of annual membership subscription is also paid to the branches.

A statement showing details of financial assistance given to Branches during the year 2015-2016 is given in Annexure F.6.

The Annual General Body meeting and Members' Annual Conference for which Theme paper is sent to all branches, as well as publication of the IIPA Newsletter are also member-oriented activities.

OUTREACH ACTIVITIES

Essay Competition

The following subjects were identified for the Annual Essay Prize Competition, 2015:

- (i) Making in India: Rhetoric or Reality;
- (ii) Clean India (Swachh Bharat); and
- (iii) Millennium Development Goals

Out of 84 Essays received, 42 did not comply with the rules laid down for the competition. Only 42 essays (37 English and 5 in Hindi) were evaluated by a Committee of Judges comprising Shri U.C. Agarwal, Dr. Yogendra Narain and Prof. R.K. Tiwari.

Shri Kiren Rijiju, Hon'ble Union Minister of State for Home Affairs and chief guest of the 61st Annual General Body Meeting handed out the prizes to the following six winners of IIPA's Annual Essay Prize Competition 2015: one first prize of Rs. 5000 to Ms. Vani Lakshmi R., Puducherry for her entry on "Making in India: Rhetoric or Reality". One second prize of Rs.3000 and one third prize of Rs. 2000 to Smt. Hena Bose, Bhopal for her entry on

"Clean India (Swachh Bharat)" and to Ms. Anbu Arumugam, Chennai for her entry on "Millennium Development Goals" respectively. For Hindi essay, one first prize of Rs. 5000 to Shri Pawan Kumar Sharma, Chandigarh; one second prize of Rs. 3000 to Smt. Sujata Meena, Jodhpur, and one third prize of Rs.2000 to Ms. Kavita Bhadoria, Ujjain for their entries on "Swachh Bharat". Three prizes were awarded to the winners of Hindi Essay Competition 2015 under Raj Bhasha Committee on the topic "Ganga Kitni Nirmal Kitni Abiral" to Dr. Megha Bhargava, Mumbai (first prize of Rs. 5000); Shri Kaushik Kumar Mishra, Bhubaneswar (second prize of Rs. 3000; and Ms. Rekha Rani Kapur, New Delhi (third prize of Rs. 2000).

INFRASTRUCTURAL IMPROVEMENT

The Institute has its own hostel complex located in the campus which provides board and lodging facilities to participants of the training programmes including APPPA, its outstation members, guests, research scholars, officers of Educational Institutions and Government Departments.

The Hostel has in all 83 rooms including two deluxe suites and 10 deluxe rooms. All the hostel rooms have attached bath and toilets and cable T.Vs. The A.C. rooms have facility of telephone. The deluxe rooms also have mini refrigerator in the room. During winter season heaters are provided in the A.C. and deluxe rooms.

THE INSTITUTE'S FINANCES

As shown in the Receipt & Payment Accounts (Schedule A), during the year 2015-16, the Institute's income was Rs. 15.95 crore, as against the expenditure of Rs. 14.86 crore leaving a surplus of Rs. 1.09 crore. Out of the total income of Rs. 15.95 crore, the Institute had received Maintenance Grant of Rs. 4.25 crore from the Government.

Thus, the deficit as per Schedule A at the end of the year after adjusting, the cumulative deficit of Rs. 178.92 lakh brought forward from the previous year was Rs. 69.94 lakh.

The total income from internal resources during the year was Rs. 11.70 crore as against Rs. 13.59 crore in the previous year. The receipts of Rs. 11.70 crore mainly comprised Training Fee (Rs. 6.27 crore), net income from Research assignments

(Rs. 1.80 crore), User Charges (Rs. 2.80 crore), sale of publications (Rs. 6.49 lakh), etc. Out of the total payments of Rs.14.86 crore, the Institute's pay and allowance bill alone was Rs. 7.27 crore. The other major items of expenditure were Campus Maintenance (Rs. 2.14 crore), Administrative and other (Rs. 75.99 lakh), Training Programmes (Rs. 4.26 crore).

The Institute also received a Plan Grant of Rs. 2.05 crore from the Government for implementation of various activities as incorporated in the Strategic Plan, approved DoPT, Government of India, against which total expenditure of Rs. 2.05 crore was incurred. The main items of expenditure were infrastructure development works (Rs. 19.41 lakh), Faculty Recruitment/Development (Rs. 97.28 lakh), and Programme Development/Teaching Aid (Rs. 12.35 lakh), Library and Publication (Rs. 34.06 lakh). The Institute's detailed financial position is given in the Balance Sheet and Income and Expenditure Account.

IMPORTANT EVENTS

Seminars/Conference/Workshops/Lecturers

The Institute organised the following seminars/conferences/lectures during the year:

Workshop on Nirmal Ganga Sahabagita

A brainstorming workshop on "Nirmal Ganga Sahabagita", a sustainable initiative with urban local bodies located on the banks of river Ganga for a clean Ganga was organised by IIPA in collaboration with National Mission for Clean Ganga (NMCG), an autonomous body under the Ministry of Water Resources on April 18 at Indian National Science Academy (INSA), New Delhi.

National Seminar on e-Commerce and Consumers: Issues and Challenges

To address emerging issues and many aspects related to e-commerce and consumer protection, IIPA's Centre for Consumer Studies teamed up with the Department of Consumer Affairs in organising the captioned programme on May 8 at the Institute. Inaugurating the programme, Smt. Chandralekha Malviya, Principal Advisor (CA), Department of Consumer Affairs observed that the internet is a crucial link for e-commerce and

its increasing penetration in last two decades has led to humongous increase in e-commerce in India. She expressed that though online shopping will not completely replace the traditional brick and mortar bazaar as most of us still like to touch and feel the product before purchase and English being the language of e-commerce is a barrier for many. Three Cs have contributed to the growth of e-commerce. In her key-note address, Smt. Aruna Sundararajan, Administrator (USOF) and Additional Secretary, Department of Telecommunications, emphasised that e-commerce is here to stay and is not transitory phenomenon. She observed that India's demographics will be the driving force in this growth, as the youth is becoming digital. She further stated that the rapid urbanisation will take away the luxury of doing physical shopping because of sheer constraints of physical logistics and time. In his address, Shri Manoj Kr. Parida, Joint Secretary (CA), Department of Consumer Affairs, highlighted some of the major provisions, which have been incorporated the 4th Amendment to Consumer Protection Act, 1986 to provide protection against the unfair trade practices by the e-commerce companies. The objective of the seminar was to provide a platform to assess the nature and types of problems encountered by consumers in e-Commerce; evaluate the protection available to consumers of e-commerce; and draw up strategies to protect the consumers of e-commerce. More than 90 participants attended the seminar, which included ICT and consumer experts, academicians and researchers, representatives of regulatory bodies, government officials

National Seminar on Financial Services and Consumer Protection

Sponsored by the Department of Consumer Affairs, IIPA's Centre for Consumer Studies organised the programme on May 15. Inaugurating the seminar, Shri Keshav Desiraju, Secretary, Consumer Affairs, emphasised that action is needed at all levels of society to reverse current trends and live as an enlightened consumer. He observed that people need clear and better information about which changes in their spending habits will have the biggest impact. Earlier, in his introductory remarks Dr. Tishyarakshit Chatterjee, Director of IIPA, observed that the issues with regard to e-enabled services in general and financial services on the internet in

particular require amendments in multiple acts in India; merely amending the CPA 1986 is not enough. He observed that by the time these amendments are carried through the Parliament the technology may change making our laws irrelevant. He emphasised that we need to align our e-governance laws with global practice and global regulations. Dr. Achintan Bhattacharya, Director of NIBM, delivered the key-note address. Shri Gurucharan, Additional Secretary, DCA, also graced the occasion. Besides discussing various issues concerning financial services and the role of consumers, the programme provided a larger platform to exchange ideas on issues of deficiency in services with regard to financial sector. It also assessed the impact of globalisation on financial markets; helped understand and identify financial frauds, inadequacy of laws and policies regarding consumer protection; and evaluated the role of regulatory financial institutions in consumer protection. The seminar was divided into seven thematic sessions on: (i) “Changing Financial Landscape and Its Impact on Consumers” by Shri Rajesh Aggarwal Joint Secretary, Department of Financial Services; (ii) “Financial Literacy: Unfair Contracts and the Consumers” by Ms. Sucheta Dalal, Founder-Trustee, Moneylife Foundation; (iii) “Financial Prudence and Consumer Protection” by Shri P.K. Jha, Additional Secretary (FA); (iv) “Financial Institutions: The Chit Fund Industry” by Dr. Ashok Aggarwal, Chief Escorts Financial Services; (v) “Compliance and Regulatory Framework to Safeguard Consumers: Role of SEBI” by Shri Ashish Chauhan, MD and CEO of Bombay Stock Exchange; (vi) “Penetrating the Market - DBT: Issues and Challenges” by Shri Peeyush Srivastava, Joint Secretary, and (vii) “Direct Benefits Transfer and Internal and Alternate Grievance Redressal Mechanism in Regulated Sector” by Dr. G. Mallikarjun, OSD, Insurance Regulatory and Development Authority. Around 100 participants including government officials, academics, financial and consumer experts, representatives of regulatory bodies and members from VCO attended the programme. Prof Suresh Misra, Dr. Mamta Pathania and Smt. Deepika Sur coordinated it.

Discussion on River surface and Ghat Cleaning programme

The Institute organised discussion on the captioned topic initiated by National Mission

for Clean Ganga (NMCG) on June 30. Primarily the discussion focused on the technical and financial tender invited by NMCG from reputed and experienced firms/contractors for solid waste management (floating and stagnant trash) in the entire stretch of the river surface abutting the town, Ghats and 100 m wide corridor along the river banks identified in 11 towns such as Rishikesh, Haridwar, Garhmukteshwar, Mathura-Vrindavan, Kanpur, Allahabad, Varanasi, Patna, Sahibganj and Kolkata. The scope of the tender included: (i) arresting the entry of all floating solid wastes into the River at all inlet points; (ii) cleaning of floating trash from the river surface and surveillance through public address system; (iii) cleaning of ghats (iv) environmental monitoring / surveillance of drains; (v) disposal of cremation ghat waste; (vi) creation of toilet facilities to ensure open defecation free ghats/ river banks; and (vii) collection of waste from 100m corridor along the bank through vehicle fitted with public address system and installation of adequate dustbins in the entire stretch of the river surface for the 11 identified towns. The discussion focused on performance outcomes, monitoring mechanism, penalty system, use of latest technology, innovation and environmental monitoring system for cleaning and monitoring river Ganga and its ghats. It was attended by district magistrates, Commissioners and SPMGs of 11 enlisted cities situated in the entire stretch of the river surface. More than 50 participants from the above mentioned cities participated in the discussion. The participants came up with many suggestions for further improving the tender document. The Mission Director Shri T.V.S.N. Prasad moderated the discussions and urged the representatives of the 11 enlisted cities to make the necessary changes in the tender document and send it back to NMCG by July 10. The event was coordinated by IIPA – Ganga GyanDhara team, Prof. Vinod K Sharma, Dr. Usha Mujoo Munshi and Dr. Shyamli Singh.

Workshop on Consumer Protection and Empowerment of Panchayati Raj Institutions

Sponsored by the Department of Consumer Affairs, IIPA's Centre for Consumer Studies in collaboration with Thakur Pyare Lal Institute of Panchayat and Rural Development, Chhattisgarh organised the programme from June 26-27. Shri Sonmani Borah, Deputy Commissioner, inaugurated

the programme; and Prof. Suresh Misra delivered the key-note address. It was divided into various sessions covering Consumer Protection: Law and Policy; Consumer Empowerment: Education and Awareness; Consumer Problems in Rural Chhattisgarh and Working of Redressal Agencies; Service Sector and Consumer Problems; Media and Consumer; Food Safety and the Consumer; Food Adulteration and its Impact (film-based discussion); and a panel discussion on Road Map to Consumer Welfare. The main objectives of the workshop were to: (i) enhance the knowledge and skill of the participants in the area of consumer protection and consumer welfare; (ii) understand the need and importance of consumer protection and welfare and the role of various stakeholders; and (iii) discuss the legal dimensions of consumer protection in different service sectors. A large number of participants including heads and members of zilla panchayats, NGOs and academics of different parts of Chhattisgarh attended the programme. Prof. Suresh Misra and Dr. Mamta Pathania coordinated it.

Seminar on Consumer Protection and Empowerment

The Centre for Consumer Studies of IIPA in collaboration with Government College of Teacher Education, Dharamshala, conducted the programme from July 13-14 at Mandi. The Department of Consumer Affairs sponsored the programme. Shri Sandeep Kadam, Deputy Commissioner, Mandi inaugurated it; and Prof. Suresh Misra delivered the key-note address. The valedictory address on the concluding day was delivered by Prof. Ashok Awasthi, Principal, Government College. The main objectives of the Seminar were to sensitise the participants about the developments taking place in the area of consumer welfare and the impact of globalisation on the life of consumers, to examine the problems faced by the consumers in the service sectors like insurance, banking, telecommunication, etc. to help the consumers to understand the rights and duties, to create awareness regarding consumer protection and rights of the consumers and provide a platform to academicians, policy makers, NGOs and other stakeholders to deliberate on various issues related to globalisation, market and the consumer and motivate them to be the messengers of the awareness campaign. Around 100 participants attended the Seminar. Prof. Suresh Misra and Dr. Mamta Pathania coordinated the Seminar.

National Conference on Delhi: From Seven Cities to Smart City State

Sponsored by Delhi Development Authority, the programme was conducted at IIPA on July 22-23. Dr. Tishyarakshit Chatterjee, Director of IIPA, delivered the introductory address by highlighting the importance of history and culture in planning of Delhi and also laid emphasis on productiveness of a city. Shri Abhai Sinha, Engineer Member of DDA, as Special Guest, deliberated on the four pillars of smart city. Shri Raj Rewal, Architect of eminence, as Guest of Honour, stated his view on importance of visions and how Delhi is in contrast with an ideal city which is supposed to be synonymous with liveliness. Shri T. N. Chaturvedi, Chairman of IIPA, as Chief Guest, highlighted the social deprivation in the city which must not be disregarded while building Delhi as a smart city. The Conference comprised of four technical sessions and two panel discussions which discussed different aspects of a smart city such as mobility, environment, infrastructure, etc. In the valedictory session, Dr. Chetan Vaidya, Director of School of Planning and Architecture, underscored the importance of coordination among different departments and how all the city aspects must be intertwined in a cohesive manner with good coordination so that the city functions as one. Dr. Kusum Lata, Dr. Saket Bihari, and Dr. Manan Dwivedi coordinated.

Dr. B.R. Ambedkar Memorial Lecture

Dr. Ambedkar Chair in Social Justice, IIPA organised Dr. B. R. Ambedkar Memorial Lecture on "Dr. B.R. Ambedkar's Vision and Mission" on October 29. Prof. Ashok Modak, National Research Professor, delivered the lecture. In his comprehensive lecture, Prof. Modak highlighted the different facets of Dr. Ambedkar's personality and ideology. He very succinctly shared the vision, mission and legacy of Dr. B.R. Ambedkar citing many instances and examples. Dr. Tishyarakshit Chatterjee, Director of IIPA, in his opening remarks stated that Dr. B. R. Ambedkar belonged to the creative class and was a multi-faceted personality with clarity of vision and integrity of thought. In his presidential remarks, Shri T.N. Chaturvedi, Chairman of IIPA, emphasised that Dr. B.R. Ambedkar was the champion of social equity who strongly believed that political democracy cannot sustain unless rooted in social democracy. Dr. Ambedkar was as much

a doer as a thinker who translated his noble and sublime ideas into concrete action. Dr. C. Sheela Reddy coordinated the programme.

International Workshop on Big and Open Data Evolving Data Science Standards and Citation Attribution Practices

IIPA teamed up with Indian National Science Academy (INSA) and other national and international organisations that included ICSSR, DST, DeitY, MoES, DBT, and DRDO with NIC and INFLIBNET as knowledge partners in organising the captioned programme during November 5-6 at INSA. The workshop planned to be conducted in 11 countries including India and is first of its kind held in India as part of the initiative led by ICSU-CODATA – Data Citation Task Group. The aim of the workshop was to take a stock of what is being done in the data citation area, the existing culture of data sharing and citation practices along with needs and interests of the respective disciplinary areas and domains. The recommendations elicited from the deliberations and discussions of the workshop are expected to be a useful approach towards formulation and adoption of a formal data citation protocol for science and social science communities of India. The workshop broadly took in its ambit themes and panel discussions that mainly focused on themes like — Data science, technology, research and applications, and developments in the Indian context; data attribution and citation practices; data-management, sharing and services: current and future role of data stakeholders. Deliberations focused primarily on effective use and sharing of Big Data which depends fundamentally upon the emerging international culture of ‘Open Data’ involving the availability for re-use and re-purposing. The panelists and eminent speakers pointed out how new possibilities and new challenges of the data explosion in recent decades is spreading. Observing the contemporary trends of rapid development and change in the fields of social science, science, technology, and multidisciplinary areas, most of the speakers acknowledged that a strategy should be adopted towards data citation protocol, which researchers are able to adapt in order to share their data among international research community. The discussions focused on stocktaking of experiences while distilling observations and possible solutions to set the stage for future actionable steps

concerning data science standards and data citation attribution practices. Eminent panelists included Dr. R. Chidambaram, Principal Scientific Advisor to Government of India and Chairman Scientific Advisory Committee to Cabinet (SAC-C); Dr. T.C.A. Anant, Chief Statistician of India and Secretary, MoSPI; Dr. Tishyarakshit Chatterjee, Director, IIPA; Dr. Chandrima Shaha, Director, National Institute of Immunology; Prof. R. Ramaswamy, JNU and former VC, University of Hyderabad; Dr. Krishan Lal, President, The Association of Academies and Societies of Sciences in Asia (AASSA), Immediate Past President, INSA & Former Director, NPL; Dr. Jan Brase, Head of Research and Development Georg-August-Universität, Göttingen, Germany; Prof. Yadati Narahari, Chairman, Elec. Sc, IISc, Bengaluru and others shared their views with the participants and responded to important queries. Dr. Usha Mujoo Munshi coordinated it.

Workshops on Gender Budgeting

Organised jointly by the Ministry of Women and Child Development and IIPA, the workshops were conducted at IIPA for officers of gender budgeting cells of Central ministries/departments from November 4-6 and for officials of state departments of finance, planning and WCD/social welfare from January 18-20 respectively. Apart from refreshing the understanding of gender budgeting and gender auditing related concepts and tools, the programmes were designed to enable the participants to: (i) share experience and facilitate cross learning regarding initiatives taken and challenges faced in implementing gender budgeting; and (ii) enable identification of strategies for strengthening institutionalisation of gender budgeting and improve integration of women’s needs and priorities in the budget and other policy documents. Programme faculty comprised guest speakers and the programme coordinator, Prof. Aasha Kapur Mehta.

Dr. Rakesh Hooja Memorial Lecture

The Institute organised the lecture and Shri Ajit Kumar Seth, Chairman, Public Enterprises Selection Board and former Cabinet Secretary, delivered the lecture. He stated that the challenges of administration have to be viewed in the context of significant changes which are underway in the social structures in the country—leading to a new kind of society. He hinted at the mismatch between

the way some of our institutions are designed and the conditions in which they are required to perform. He observed that the major challenge is that Indian bureaucratic systems are traditionally focused on process compliance than on performance or on building competencies for the management of human resources. He referred to the NITI Ayog while analysing the innovations in terms of institutional structures. He emphasised the need to further develop capabilities for data use, data storage and data privacy in policy process. He stressed the need for making time bound efforts to accomplish the positive changes in administration which calls for a new thinking to break out of established moulds. In his presidential address, Shri T.N. Chaturvedi, Chairman of IIPA, complimented Shri Ajit Seth for the insightful address and shared his administrative experience and perspective. He emphasised the need for values, pride and professionalism in administrators and reiterated the need for timely changes and acclimatisation to change to tackle challenges in administration. Dr. Tishyarakshit Chatterjee, Director of IIPA, in his opening remarks, stated that the title of the lecture is a topical theme and a genuine concern of all stakeholders in administration and governance. Smt. Meenakshi Hooja, wife of late Dr. Rakesh Hooja, shared reminiscences about Dr. Hooja. Dr. C. Sheela Reddy coordinated the programme.

Seminar on Social Welfare Administration in India: Linking with Digital India

Sponsored by the Dr. B. R. Ambedkar Foundation, Ministry of Social Justice and Empowerment, the captioned programme was organised at IIPA by its Dr. Ambedkar Chair in Social Justice during November 26-27. The seminar was an endeavour to bring together scholars/academics/NGOs and policy-makers who are in the know of various facets of social welfare administration to address the current challenges and issues before social welfare administration. The focus was to find ways to develop text and context for usage of Digital India infrastructure to achieve progress on core objectives of social welfare. The seminar discussed the way the strengths of Digital India programme could be linked up with the problems of social welfare and explored the possibilities of relating Digital India outputs to agriculture and other parts of the economy having large scale societal implications. The two-day deliberations and the

presentations gave a comprehensive picture of issues, concerns, gaps and challenges in Social Welfare Administration and the way the Digital India initiative can facilitate and improve social welfare services. Shri Sanjay Paswan, former Union Minister of State, Ministry of Human Resource Development delivered the key-note address in the inaugural session. He referred to the region specific solutions in the context of social welfare administration. The text of the inaugural address of Shri T.N.Chaturvedi, Chairman of IIPA, was presented in his absence. The text mentioned that the seminar is timely as it commenced on November 26, the day being celebrated as Constitution Day for the first time by the government. It emphasised the need for organised and scientific endeavours to address the issues and concerns of social welfare administration to keep pace with the changing times. Dr. Tishyarakshit Chatterjee, Director of IIPA, in his opening remarks stated that two aspects of social welfare administration, i.e the mechanics of delivery of welfare related goods and services and the substance of welfare--knowing the wide range of needs of the common man assume importance. There is a need for a lot of data--both primary and secondary from big data and open systems to address both aspects. Prof. Vivek Kumar, Centre for the Study of Social Systems, Jawaharlal Nehru University, delivered the valedictory address and stressed the need to address social and cultural issues for effective social welfare administration. Dr. C. Sheela Reddy, faculty in charge of Dr. Ambedkar Chair in Social Justice, coordinated the programme.

Programme on Urban Governance

Sponsored by the Housing and Urban Development Corporation Ltd. (HUDCO), the programme was conducted at IIPA by its Centre for Urban Studies during November 26-27. Apart from identifying norms for good governance in the overall context of urban sector in India, the programme was designed to: (i) examine the status of urban governance at city level on the basis of respective norms; (ii) analyse the innovations emerging at different levels of actions to strengthen urban governance to effectively meet challenges of urban affairs; and (iii) prepare a list of take away points to improve urban governance at city level. Programme faculty comprised guest speakers and the programme coordinators, Prof. K.K. Pandey and Dr. Sujit Kumar Pruseth.

Seminar on Consumer Protection and Consumer Welfare

IIPA's Centre for Consumer Studies in collaboration with Sacred Heart College, Tirupattur, organised the programme on January 7-8 at the Sacred Heart College. It was sponsored by the Department of Consumer Affairs. The Seminar was inaugurated by Dr. C. Antonyraj, SDB, Secretary and Rector, Sacred Heart College. The other dignitaries present on the occasion were Dr. D. Maria Antonyraj, SDB Principal, Sacred Heart College; and Dr. V. N. Viswanathan, Principal, Periyar Government Arts College, Cuddalore who delivered the key-note address. The main objectives of the seminar were to: (i) enhance the knowledge and skill of the participants in the area of consumer protection and consumer welfare; (ii) understand the need and importance of consumer protection and welfare and the role of various stakeholders; and (iii) discuss the legal dimensions of consumer protection in different service sectors. More than 100 participants from various parts of Tamil Nadu including teachers, NGOs and students from different departments of the host college and other colleges attended the programme. The programme was divided into various sessions covering: (i) Consumer Protection and Empowerment; (ii) Consumer Protection: Education and Awareness; (iii) Consumer Protection Act; (iv) Food Safety and the Consumers; (v) Media and Consumer; (vi) Insurance and Consumer; (vii) Banking and Consumers; and (viii) Telecom Services and Consumers. Prof. Suresh Misra and Dr. Mamta Pathania coordinated it.

Workshop on Fiscal Decentralisation and Role of State Finance Commissions

The Institute teamed up with the Union Ministry of Panchayati Raj and the National Institute of Rural Development and Panchayati Raj in organising the programme on January 18-19 at India Habitat Centre, New Delhi. The programme was organised in the light of the recommendation of the Fourteenth Finance Commission in para 9.84 and the recommendations made by earlier Union Finance Commissions (UFCs) to strengthen State Finance Commission (SFC) so that local self-governments both panchayats and municipalities could perform their mandated roles more effectively. Such arrangements, as envisaged in the Constitution,

reinforce efficient delivery of basic public services and peoples' participation. The programme provided a forum for the participants to have inter-state consultations on the working and approaches of SFCs and to learn lessons from the best practices in India and abroad. Shri Birender Singh, Union Minister of Rural Development, Drinking Water and Panchayati Raj, delivered the inaugural address. Union Minister of State for Panchayati Raj, Shri Nihal Chand, in his address urged the states to strengthen decentralisation process further by equipping SFCs with professionals. He also suggested streamlining SFCs for standard service delivery. Shri S.M. Vijayanand, Secretary, Ministry of Panchayati Raj, referred to three key institutions, i.e. State Election Commission (SEC), State Finance Commission and District Planning Committee. He also highlighted the need to identify the fiscal space of local government in the total fiscal space of the state and urged to develop simple assessments on fiscal needs and fiscal capacity of panchayats. Subsequently, Dr. V.N. Alok, Prof. O.P. Mathur and Prof. Roy Bahl made presentations to highlight institutional arrangements in fiscal decentralisation. While the first two speakers focused on national arrangements in terms of the constitutional provisions, their interpretations and working, the third speaker dwelt on the international practices on fiscal decentralisation. Shri Vijayanand announced the considerations of the following: (i) annual consultations of SFCs at national level, digital data base of SFC reports and action taken thereon, (ii) creation of the school of local governance and SFC resource hub to provide technical inputs to SFCs, (iii) national support for data analysis cell in states for SFCs, and (iv) a technical group to assess the expenditure norms and standards of various services delivered at local level. Dr. V.N. Alok coordinated the programme.

Workshop on Social Conflicts Analysis and Resolution Approaches

Sponsored by the Ministry of Personnel, Public Grievances and Pensions, the programme was conducted at IIPA for senior officers drawn from Central/state government departments from February 1-3. Besides enabling the participants to evolve a comprehensive understanding of social conflicts and approaches to conflict resolution with social justice, the programme provided an opportunity for them to share experience and

analyse actual conflict situations and resolution strategies while insights from scholarly work in the area were shared to facilitate discussion on the possible approaches which they found meaningful in their own specific context. Programme faculty comprised guest speakers and the programme coordinator, Prof. Dolly Arora.

National Consultation Workshop on Digital India and Capacity Building for ATIs

Sponsored and supported by the Department of Electronics and Information Technology, the captioned programme was conducted at IIPA on March 9-10. The aim of the programme was to identify the issues and challenges confronting the e-governance capacity building endeavours at state level. Under capacity building programme for Digital India, recently announced by Department of Electronics and Information Technology, IIPA has been entrusted to impart the knowledge and skills for district officials using Training of Trainers (ToT) pedagogy, wherein IIPA partners with some identified ATIs. The deliberations in the workshop were focused on building sustainable knowledge and skills required for district officials to successfully implement the Digital India programme. The programme concluded with feasible solutions to the issues and challenges that were identified by the participating ATIs in collaboration with the team of experts for successful implementation of e-governance training at their respective ends. Dr. Tishyarakshit Chatterjee, Director of IIPA, presided over the inaugural session. Other dignitaries who had graced the inaugural session included Shri T. Chandra (Director, Capacity Building, DeitY), Dr. L. Chanana (Director, Government Relations SAP India Pvt. Ltd.), Shri R. Pratap (Sr. Consultant), Dr. V. Shubha (eGOV Consultant), Shri V. Kanungo (The World Bank, Chairman- Society for Promotion for e-Governance). The event was designed and coordinated by Dr. Charu Malhotra (Project Head) and supported by Dr. Pawan Kumar Taneja.

Conference on Strengthening PSE JV

The Institute teamed up with the Department of Public Enterprises in organising the captioned programme on March 22. The objectives of the conference were to: (i) listen to a diverse panel of industry leaders on their experiences in (ii) partner selection, due diligence and valuation; (iii) discover

what it takes to execute a successful launch of JV entity; (iii) develop patterns for success in partner relationships; (iv) explore the impact of leadership and culture on success of JV entity; (v) discuss governance best practices for successful JV entities; and (vi) reflect what works and what needs to change for JV entities. The conference was well received and attended by more than 90 senior executives including board members of all Maharatna, Navratna CPSEs, JV partner companies and representatives from various state governments. During the conference 19 JV companies presented their case studies. The conference deliberations were graced by many dignitaries such as Shri Ajit Seth, Chairman Public Enterprises Selection Board as Chief Guest; Shri N. K. Gupta, Secretary (Disinvestment); Shri T. N. R. Rao, former Secretary, Petroleum; Dr. Yogendra Narain, former Secretary General, Rajya Sabha, Shri R. S. Butola, former Chairman of ONGC; Dr. Sharat Kumar, former Economic Advisor, DPE, Shri A.S. Bhal, Economic Advisor, DPE, etc. IIPA is in the process of compilation of the case studies and also submit a policy paper to the ministry on the same. Dr. Roma Debnath and Dr. Pawan Taneja coordinated the programme.

Prof. S. Saroja Memorial Lecture

The Institute organised the third Prof. S. Saroja Memorial Lecture on March 2. Dr. Manjula Krishnan, former Principal Advisor, Ministry of Commerce and Industry, spoke on "Towards Women's Agency: A Transformative Approach to Gender Rights". In her address, Dr. Krishnan outlined the entire history of gender empowerment and how it reveals. She stated that there are two periods in our past whose thinking and egalitarian approach to women can be very well imbibed: firstly, the early Vedic period when women were respected and given a place of honour in family and society, and secondly, the national movement where liberal democratic thinking brought both women and men together to fight for our independence. She argued that we need to re-script our history for a transformative change to usher in women's agency and not look at women as objects of welfare but rather as women who have agency and have right, where women can institutionalise their rights and entitlements as equal citizens of our country. She suggested that the *Ardhanareeshwar* has to rise again because half-man-half-woman is the way in which we see God. She

emphasised that neither male nor female dominant but one that is balanced, all-inclusive, all-embracing because, as she rightly points out, only then can history proclaim with conviction and compassion that humankind, mankind and womankind and all of humankind has actually evolved. Earlier, in his welcome address, Dr. Tishyarakshit Chatterjee, Director of IIPA, pointed out how important it is to use area-based approaches and specifically addressed the needs of vulnerable groups, drawing on his many inaugural speeches in our sessions on gender budgeting. Shri M. Subramanian (Saroja's spouse) stressed the importance of gender equity rather than equality and the need to treat women with respect and create an enabling environment at the workplace and the need to encourage especially in today's controversial context. In his presidential remarks, Shri U.C. Agarwal, former Chief Vigilance Commissioner, observed that the status of women needs considerable improvement and the public opinion about them in the household also needs improvement.

Distinguished Visitors of the Institute

1. A six-member delegation headed by Prof. Feng Jun, Executive Vice-President from China Executive Leadership Academy Pudong (CELAP) signed a MoU with IIPA on May 20, 2015 CELAP is a Shanghai-based national institution funded by the Central government. Its training programmes are for high level political leaders from government and top executives from the business community focusing on social improvement and economic development. The contents of MoU include that IIPA and CELAP shall collaborate in the following areas to share best practices and experiences: (i) research and course development; (ii) development of case studies for teaching purposes; (iii) Job attachment programmes for IIPA and CELAP scholars and faculty; (iv) delivery of executive training programmes for public officers of both countries; and (v) joint forum and/or training seminars. The inking of MoU was followed by a presentation by Prof. Feng Jun on "China's Reform and Development in the New Era: Goals and Tasks". Dr. C. Sheela Reddy and Dr. Usha Mujoo Munshi coordinated the event.
2. Chinese Delegation from Shanghai Administrative Institute visited the Institute on November 24, 2015. Prof. Aasha Kapur Mehta, Prof. Dolly Arora, Prof. Vinod K. Sharma, Dr. Shyamli Singh, Dr. Pawan K. Taneja & Dr. Roma Mitra Debnath coordinated the visit.
3. Shri Richard Rahul Verma, American Ambassador to India attended a lecture-meeting, as part of APPPA lecture series on December 2, 2015 in which he spoke on "Indo-US Relationship".
4. Mr. Harald Sandberg, Swedish Ambassador and Mr. Tovar da Silva, the Brazilian Ambassador visited IIPA on different occasions to talk to the APPPA visiting participants.
5. A Lesson Learning Workshop from Sikkim Rehabilitation and Recovery for Senior Nepali Delegation sponsored by UNESCAP was organised by the Institute on Dec 21-24, 2015. Prof. Vinod Sharma and Dr. Charru Malhotra coordinated the visit.
6. A group of 10 students and six faculty members of Community College of Allegheny County, Pittsburgh, Pennsylvania, USA visited the Institute on January 15, 2016. Dr. C. Sheela Reddy coordinated the visit.
7. Dr. Victor Pineda, Public Board Member of Obama Administration and also President of the World Enabled & the Pineda Foundation, Berkeley, California visited the Institute on January 21, 2016. Dr. Kusum Lata coordinated the visit.
8. "Role of Archiving in Broadcasting" Prof. Richard Wright, Consultant, BBC visited the Institute on February 16, 2016. Dr. Usha Mujoo Munshi coordinated the visit.

ACADEMIC CENTRES/CHAIRS

The Academic Centres, each comprising a group of faculty members with interest, experience and expertise in the concerned area of study, meet from time-to-time to (a) prepare an annual plan of work in their respective areas of research and training, and periodical review thereon; (b) discuss, coordinate and review individual plans of action; (c) act as a forum for academic interaction and professional development of members; and (d) coordinate with other academic groups in promoting inter-disciplinary activities. Each Centre elects its Coordinator for a period of two years

(except for Centre for Consumer Studies, Centre for Urban Studies and Centre for Learning in ICT and e-Governance where the Director nominates Coordinators). Normally a faculty member is expected to become a member of three of the 09 Centres at IIPA. Each Academic Centre has to procure projects for its funding. The membership composition of the Academic Centres as on March 31, 2016 is shown at **Annexure F.4**.

An account of the academic contribution of various IIPA Faculty (other than routine training and research conducted within IIPA) is given at **Annexure F.5**.

CENTRE FOR CONSUMER STUDIES

Centre for Consumer Studies at IIPA is only Centre of its kind in the country dedicated exclusively for protection of consumers' right to education. The Centre has recognised as "**Knowledge Partner**" and "**Think Tank**" by Department of Consumer Affairs. The aim of the Centre is to promote consumer's interests and welfare. The Centre operates within the legal framework of the IIPA and the policy directions of the Monitoring Committee chaired by the Secretary, CA, Gol. The activities of the Centre include capacity building of various stakeholders, seminars, workshops, research, consultancy services, publications, documentation and dissemination of information. In the Second Phase the Centre has been approved for a period of five years from July 2015 to June 2020 with a budget allocation of Rs.15 crore.

During the period April 2015-March 2016, the Centre organised a total of 26 Capacity Building Programmes for various stakeholders. The Stream on "Consumer Protection & Welfare: Law, Policies and Implementation" was also successfully completed in the 41st APPPA. Besides this faculty and Staff of the Centre brought out seven books and monographs and authored / presented papers on various issues of consumer protection. The Centre carried out two research studies. The Centre also brings out two e-newsletters in English and Hindi for the benefit of various stakeholders. It is also connected with consumers through website and social media. The Centre provides support and handholding services to a number of stakeholders. It is involved in a number of promotional and awareness activities especially for rural areas.

The Consumer Centre manages the National Consumer Helpline, the flagship project of the Department of Consumer Affairs, Government of India. NCH plays an active role in the area of consumer awareness and protection of consumer rights as well as in various spheres of consumers' welfare. A consumer can call to seek information, advice or guidance for queries and complaints. National Consumer Helpline supports consumers through Alternate Dispute Redressal system (ADR), Information & Guidance, Advocacy, and Empowering Consumers. During the period April 2015 to March 2016 NCH received 172558 calls and complaints. The Website hits were 517491. 53185 complaints from the consumers were sent to convergence companies out of which 42516 (80%) were redressed. The Centre also manages the State Consumer Helpline Knowledge Resource Management Portal (SCHKRMP), which coordinates and monitors the activities of State Consumer Helplines (SCHs).

CENTRE FOR CLIMATE CHANGE, ENVIRONMENT AND DROUGHT ADMINISTRATION

The Centre has organised the following Training Programmes for officers:

1. APPPA Core Stream, Green Federalism, Environment and Sustainable Development sponsored by DoPT.
2. APPPA Elective Stream Disaster Risk Reduction sponsored by DoPT.
3. Surface cleaning of Ganga Ghats sponsored by MoWR and Ganga Rejuvenation.
4. Hands on training on Ganga Gyan Dhara Web Portal sponsored by MoWR and Ganga Rejuvenation.
5. Mid-Career Interaction between Armed Forces and Civil Services Officers of Government of India in Disaster Management as per DoPT norms.
6. Mid-Career Interaction between Armed Forces and Civil Services Officers of Government of India in Environmental Management as per DoPT norms.

7. Climate Change Adaptations with Emphasis on Water Sector sponsored by NIDM

Conferences / Workshops/ Seminars

1. Participated to establish MoU with Chinese Academy of Governance for faculty exchange and organise training programme beneficial for both the countries.
2. "Best Practices of Sustainability Benchmarking of Energy and Carbon", 5th International Symposium on Fusion of Science and Technology, New Delhi.
3. Waste Policy and Management", International Conference on Waste Management Innovation: Research Learning and Propagation.
4. Participated in Consultative meet for Climate Change and Disaster Resilience, Sikkim.
5. Presented key note address in Bihar State Disaster Management Authority consultative meet to brainstorm issues on Climate Change and Water related issues.
6. Key-note speaker and delivered a talk on "Challenges for Open Defecation sewage and water contamination".
7. India and Sustainability Standards: International Dialogue and Conference 2015.
8. Panelist in "Hum Log: Pollution Serves Cancers in India".
9. Member of Policy Research Committee of Indian Council of Forestry Research And Education, an autonomous body under MoEF&CC.
10. Guest of Honor and Lead Speaker at India and Sustainability Standards: International Dialogue and Conference 2015 New Delhi for the Alliance for Water Stewardship (AWS) is a global partnership to promote responsible use of freshwater.

Report/Books published

1. Report on Collection and Computerisation of Legacy Data of Ganga , Phase I.
2. Report on Mid – Term Evaluation of Preparation of Upgraded Earthquake Maps.
3. Report on Mid – Term Evaluation of Soil Piping in Highland and Foothills of Kerala to avoid Disaster

Details of papers published in peer-reviewed journals/books

1. Status of Tannery Effluent in Ganga River Basin", published in Water and Energy International, Vol. 58, No. 7, Oct. 2015 pp. 47-52 Dr. Shyamli Singh.
2. Climate Change and Food Security: Challenges and Prospects", chapter published in book entitled *Food Security and Food Production*, Published by Cambridge Scholars Publishing, 2015 pp. 155-166. Dr. Shyamli Singh.
3. "Tale of Two Entrepreneurs", chapter published in Promoting Socio-Economic Development through Business Integration published by IGI Global, 2015 pp. 89-111, Shyamli Singh and Dr. Roma Debnath.

CENTRE FOR ETHICAL GOVERNANCE AND SOCIAL JUSTICE

The following activities were undertaken by various members of the Centre in the area of Ethical Governance and Social Justice:

Stream on "Ethics in Administration and Governance" in 41st APPPA successfully conducted by Prof. K. K. Pandey and Prof. Suresh Misra.

Prof. K. K. Pandey took sessions on "Ethics in Administration" in various Training Programmes which are as following:

- Session on "Motivational Role of Leaders: An Interactive Exercise" in Two-week Mandatory Training Programme on Higher Administration & Legal Matters for EEs (Civil & Electrical) of CPWD at IIPA from December 7-18, 2015.
- Session on Ethics and Administration at National Academy for Training and Research for Social Security.

Dr. Neetu Jain, Philosophical Underpinning of Approach to Ethical Dilemma: Study of Indian Managers in *Indian Journal of Industrial Relations*, Vol. 51, Issue 3, 2015.

Dr. Neetu Jain presented paper on "Role of Value Driven Leaders in Corporate Governance" at International Conference on Sustainable Corporate Governance in Emerging Global Market organised by Maharaja Agrasen Institute of Management Studies, I. P. University, 2016

Dr. Neetu Jain chaired a Session on Factors in Social Welfare: Sympathy, Empathy and Professionalism in National Seminar on Social Welfare in India on Nov 26-27, 2015 at IIPA, New Delhi

Dr Nupur Tiwari organised Two Interactions with Villagers on “Development, Governance and Social Justice” at Erki, Khunti District, Jharkhand, and Ghagra in Gumla District, Jharkhand, 2016

Dr. Mamta Pathania took sessions on Ethics in various Training Programmes which are as follows:

1. “Ethics in Governance” in the five batches of Training Programme on Public Administration for the Officers of Directorate of Prosecution, Lucknow, UP, at IIPA, 2015
2. Ethics in Governance in batches of CPWD, DST and ITS –Foundation and Capacity Building Programmes at IIPA (2015 & 2016)
3. Ethics in Governance” in the 15th Foundation Training Programme for Scientists and Technologists, 2016.

CENTRE FOR URBAN STUDIES (CUS)

Activities

A. Training Programmes

B. Seminars/Conferences held at IIPA

C. Specialisation

D. Research Studies

E. Publications

F. Paper/Articles Published/Journals

G. Other Activities

A. Urban/Urban Local Bodies Related Training Programmes conducted by IIPA during (April 2015 to March 2016)

1. Nirmal Ganga Sahbhagita: Brainstorming Workshop for Urban Local Bodies (ULBs) of Five Ganga States held at Delhi on April 18, 2015, Participants (200).
2. Nirmal Ganga Sahbhagita: Brainstorming Workshop for Urban Local Bodies (ULBs) of Five Ganga States held at Varanasi on September 28, 2015, (Participants 100).
- 3-7. Four Urban Study Visits to: (1) Hyderabad (2) Bhubaneswar (3) Ahmedabad (4) Delhi – (Participants 43).

8. One Week Programme on Urban Management & Urban Development Module for Senior Government Officers at the level of District Level , October 2015 (participants 43).
9. ToT on Urban Governance (November 26-27, 2015) (Participants 20)
10. Special Training Programme for Deputy Architects of CPWD, (Sept. 7-18, 2015), (Participants 32).
11. Training Programme Executive Engineers (Civil and Electrical) of CPWD on Higher Administration & Legal Matters (December 7-18, 2015)(Participants 28).
12. ToT on “Urban Governance” at Ahmedabad, 22-23 February, 2016 (Participants 31).
13. Training Programme on “Best Practices on Urban Governance”, March 1-5, 2016 (Participants 9).
14. Two-week Training Programme on “High Impact Change through e-Governance for senior engineers (Delhi Jal Board), March 18-31, 2016, (Participants 30)

B. Seminars/Workshops/Conferences

1. Training Programme for Manipur Civil Service Officers (April 13-June 5, 2015), Participants 17.
2. Workshop on “Consultation on ICT and Women Empowerment” on 11-12, 2015.
3. Workshop on “Mastering the Budget – An insight into Union, State and Local Finance for MLAs” on February 17-19, 2015.
4. Two-day National Workshop on “Delhi From Seven Cities to Smart City, July 22-23, 2015, (Participants 200)

C. Specialised Urban Development Input in the IIPA Training Programme for Govt. Officers/ Foreign Participants:

1. Training Programme on “Good Governance” for IFS Officers on April 13-17, 2015, (Participants 18).
2. Advanced Management Development Programme for Bangladesh Civil Service Officers (May 5-29, 2015), Participants 32.

3. Induction Programme for Manipur Civil Service, 2015 (Participants 13).
4. Advanced Management Development Programme for Bangladesh Civil Service Officers (May 19-12 June, 2015), Participants 34.
5. Advanced Management Development Programme for Bangladesh Civil Service Officers (June 4, 2015-July 2, 2015), Participants 32.
6. Training Programme on Leadership and Communication Skills for AAOs (LIC) July 13-17, 2015, (Participants 27).
7. Training Programme on Leadership and Communication Skills for AAOs (LIC) September 15-19, 2015 (Participants 30).
8. Training Programme on Leadership and Communication Skills for AAOs (LIC) November 16-20, 2015 (Participants 27)

D. Research and Related Activities

1. IIPA is identified as Social Impact Assessment (SIA) cell of National Capital Territory of Delhi, (NCTD) to conduct SIA studies on a regular basis.
2. Urban Governance initiatives in Ahmedabad and Bangalore.
3. Urban Structure and Reforms in Hyderabad, Ahmedabad, Bhubaneshwar and Delhi.
4. EoI (Expression of Interest) on Capacity Building proposals for MoUD.
5. EoI on Capacity Building proposal for PMAY(Pradhan Mantri Awas Yojana), Ministry of Housing and Urban Poverty Alleviation, Government of India
6. Handholding of Government of Arunachal, NCTD (National Capital Territory of Delhi) on Urban Issues.

E. Publications (Books/Journals)

1. *Nagarlok* Four – Issues
2. Training Manual on Urban Governance (K.K. Pandey)
3. Local Councils of Aizwal (Mizoram) as fourth tier of Government. (K.K. Pandey & Sachin Chowdhary)

4. Kusum Lata, M.B. Singh, B.N. Singh & B. Misra – Indian Urbanisation and Sustainable Development Spatial Perspective IIPA, 2015.

F. Paper/Articles Published/Journals

Several publications on Urban Issues as given in the individual details of IIPA Faculty in the Annual Report which also includes:

1. Article on “Social Welfare Administration and Protection of Weaker Sections in Alka Dhameja and Sweta Mishra. Edited in Public Administration (Dr. Sachin Chowdhary)
2. Paper on “Rejuvenation of the Productive Area in the City: E4 Subzone of Delhi” (Dr. Kusum Lata)
3. Indian Urbanisation and Sustainable Development (Dr. Kusum Lata et al)

G. Others – Faculty was invited

CUS Faculty have been invited by various institutions to participate in Workshops, give lectures and chair specific session. Specific information is given in the individual details of faculty in Annual Report which also include:

1. Invited by HUDCO Chair, Himachal Pradesh Institute of Public Administration to deliver two lectures on “Spatial Implications of Urbanisation in India” and “Public Participation in Spatial Planning” on May 26, 2015 in the Foundation Training programme for officers of State Town & Country Planning Department 25-29 May 2015.
2. Invited by Railway Land Development Authority, New Delhi to deliver lecture on “Tools and Techniques for Urban Planning” on June 23, 2015.
3. Invited by Institute of Engineering and Technology, JKLU, Jaipur for lecture on “Municipal GIS and National Spatial Data Infrastructure” on July 25, 2015 for Training Workshop on ‘Open Source GIS and its Application in Civil Engineering’ 24-25 July, 2015.
4. Invited by National Institute of Technology, Raipur for lecture on “Urban Planning: an Overview” on January 7, 2016.
5. Lecture at Chinese Executive Leadership Academy, Pudong, Shanghai.

CENTRE FOR PUBLIC POLICY, PLANNING AND DEVELOPMENT STUDIES

The activities organised by the members of the Centre have been reported individually in their contribution.

CENTRE FOR LEARNING IN ICT & E-GOVERNANCE

The Centre for Learning in ICT and e-Governance has been set up at the Indian Institute of Public Administration with the support of the Department of Electronics and Information Technology (DeitY), Ministry of Communications & Information Technology. The DeitY Project has significantly strengthened IIPA's computer related infrastructure and has enabled the setting up of two well-equipped Computer Laboratories with modern IT facilities as well as other infrastructure. The Centre provides technical and academic support to a large number of training programmes, workshops and seminars conducted at IIPA. It supports the delivery of various training programmes including APPPA, DST, GIS, DJB, etc. and meets their computer related and capacity building needs in the field of IT. In addition, the Centre maintains hardware, software and networking for the whole IIPA office like faculty, administration and library as well as Hostel. Further, it provides support for preparation of payroll and access to high speed broadband connectivity, etc. as well as maintains and updates content on the IIPA website.

Presently, the Centre is carrying out the prestigious project titled "NeGP Awareness and Skill Development Programme for District Level SC/ST officials through respective State ATIs" sponsored by DeitY. The project is being coordinated by Dr. Charru Malhotra, Associate Professor (e-Governance & ICT).

The Centre is also carrying out the e-Office/Paperless Office project of IIPA with the help of NIC which envisages making the functioning of IIPA completely paperless in the times to come. The office-automation Project is being coordinated by Shri Amitabh Ranjan, the Registrar and Coordinator of the Centre.

The Centre has been instrumental in conducting many ICT related programmes like the Two-day

National Consultation Workshop on Digital India and Capacity Building for ATIs Sponsored by Department of Electronics and Information Technology, Ministry of Communication and Information Technology, Government of India conducted at Indian Institute of Public Administration, New Delhi (March 9-10, 2016).

Also, the Centre was actively involved in obtaining the work order for conducting Training for e-Governance Capacity Building (CB) Scheme (Phase II) under National e-Governance Plan 2.0 & Digital India, being coordinated by Dr. Charru Malhotra.

CENTRE FOR ECONOMIC ANALYSIS AND FINANCIAL MANAGEMENT

The activities organised by the members of the Centre have been reported individually in their contribution.

CENTRE FOR RURAL DEVELOPMENT ADMINISTRATION AND PANCHAYATI RAJ

The activities organised by the members of the Centre have been reported individually in their contribution.

CENTRE FOR MANAGEMENT STUDIES, PUBLIC ENTERPRISES AND BEHAVIOURAL STUDIES

The activities organised by the members of the Centre have been reported individually in their contribution.

DR. B. R. AMBEDKAR CHAIR IN SOCIAL JUSTICE

Dr. B. R. Ambedkar Chair in Social Justice has conducted the following programmes in the year 2015-16.

1. Ambedkar Memorial Lecture on 'Dr. B. R. Ambedkar's Vision and Mission' (October 29, 2015)
2. Two-day National Seminar on Social Welfare Administration in India: Linking with Digital India (November 26th – 27th, 2015).

ADMINISTRATIVE & PERSONNEL MATTERS

A. Appointments/joining

Appointment of Dr. U. C. Agarwal, former CVC of India as Director in an honorary capacity during leave period of Dr. T. Chatterjee, Director, IIPA July 30, 2015 to August 25, 2015.

B. Appointment on re-employment basis

Dr. Girish Kumar joined as Consultant on reemployment basis on 04.01.2016 after his superannuation as Associate Professor in Public Administration on 31.12.2015

C. Extension of Service

With the approval of the competent authority the term of Dr. T.Chatterjee, Director IIPA stands extended till November 30, 2017.

D. Re-Joining of Prof. Sushma Yadav

Prof Sushma Yadav was on a two-year lien with Indira Gandhi National Open University from 9.12.2013. On completion of the lien term at IGNOU, she re-joined IIPA on 8.12.2015.

E. Promotions

- a. Mrs. Ranjeet Kaur, Assistant has been promoted as Superintendent in the pay band of Rs. 9300-34800+GP 4600 with effect from 08.09.2015.
- b. Mrs. Durupati Bhagchandani, Assistant has been promoted as Superintendent in the pay band of Rs. 9300-34800+GP 4600 with effect from 08.09.2015..
- c. Shri Kamal Kumar Chawla, Assistant has been designated as Superintendent in the pay band of Rs. 9300-34800+GP 4600 with effect from 11.09.2015.
- d. Shri M.S. Bisht, Assistant has been promoted as Superintendent in the pay band of Rs. 9300-34800+GP 4600 w.e.f 19.10.2015.
- e. Shri R. D. Kardam has been promoted as Assistant Registrar in the pay band of Rs. 9300-34800+GP5400 w.e.f. 12.08.2015.

RETIREMENT

F. The Following Faculty And Staff Members Retired On Superannuation From The Services Of The Institute.

1. Shri Sant Lal, Asst. Registrar, Membership retired on 30.04.2015
2. Prof. Rakesh Gupta, Professor of Urban Development retired on 30.06.2015
3. Prof. Pranab Banerjee, Professor of Economics retired on 31.07.2015.
4. Mrs. Daman Arora, Sr. PS retired on 31.07.2015
5. Shri Vijay Kumar Sharma, Supdt. (APPPA) retired on 31.08.2015.
6. Shri Kamal Kumar Chawla, Supdt. retired on 30.09.2015.
7. Dr. Girish Kumar , Associate Professor, retired on 31.12.2015
8. Mrs. Ranjeet Kaur, Superintendent (Accounts) retired on 31.12.2015.
9. Shri A. S. Verma, Sr. PS to Director retired on 31.12.2015
10. Prof. Anil. C. Ittyerah, Professor of Economic on 28.02.2016
11. Dr. C. Giri, Registrar, retired on 31.3.2016.

G. Faculty/Staff Relieved from the services of the Institute

Prof. Shri Prakash Singh, Chair Professor Dr. Ambedkar Chair, was relieved from the service of the Institute to join his parent organisation Sri Aurobindo College on 23.07.2015.

H. Approval of the probationary period of faculty and staff

The probation period of the following have been declared successfully completed:

- (i) Dr. Pradeep Kumar Parida , Asst. Professor in Rural Development w.e.f. 15.3.2015.
- (ii) Dr. Mamta Pathania, Assistant Professor in Public Administration w.e.f. 31.12.2015.
- (iii) Dr. Gadadhara Mohapatra, Assistant Professor in Sociology w.e.f. 31.12.2015.

- (iv) Dr. Neetu Jain, Associate Professor in Behavioural Science w.e.f. 31.01.2016.
- (v) Dr. Pawan Taneja, Assistant Professor in Operation Research w.e.f. 05.02.2016.

PROGRESSIVE USE OF HINDI

The Rajbhasha Implementation Committee of the Institute under the Chairmanship of the Director with Professor K.K. Pandey as Coordinator continued to promote the use of Hindi in the working of the Institute. Some of the measures taken in this direction were:

The Institute organised a public lecture in Hindi on September 18, 2015. Prof. Pushpesh Pant, Ex-Professor JNU delivered the lecture in Hindi on the subject “एशिया में उभरते क्षेत्रीय सहयोग के कार्यान्वयन में प्रशासनिक मुद्दे”. Hon’ble Chairman IIPA, Shri T.N. Chaturvedi presided over the function and Prof. K.K. Pandey co-ordinated the proceedings of this lecture conducted in Hindi.

The Institute conducts Annual Essay Prize Competition every year. For this competition the Institute invited entries in Hindi also. There were separate prizes for Hindi Essays.

The Institute organised Hindi Essay Prize Competition- 2015 to encourage original writing in Hindi. The Institute invited entries on the subject “गंगा कितनी निर्मल कितनी अविरल”. Dr. Megha Bhargawa of Mumbai got the first prize of Rs 5000/- and Shri Kaushik Kumar Mishra of Bhubaneshwar got the second prize of Rs 3000/- while the third prize of Rs 2000/- went to Ms. Rekha Rani Kapoor of New Delhi.

The Institute brought out two issues of the bi-annual Hindi Journal ‘लोक प्रशासन’ during the year.

The Annual Report of the Institute is being brought out both in Hindi as well as in English.

ACKNOWLEDGEMENTS

We express our deepest gratitude to the Hon’ble Vice-President India, Shri Mohammad Hamid Ansari, the President of the Institute, for his sustained support and guidance.

We are ever grateful to Shri T.N. Chaturvedi, Chairman of the Institute, for his steadfast support in conducting the activities of the Institute. Our deepest gratitude are reserved for Dr. Jitendra Singh, Union Minister of State for Personnel, Public Grievances and Pensions, as well as for all officers of the DoPT and especially the Secretary (P), AS and FA (Home), the Joint Secretary (Training) and the Director (Training) for their sustained support for the Institute besides Ministry of Urban Development, Consumer Affairs, Science & Technology, External Affairs, Social Justice & Empowerment, Information Technology, Housing & Urban Poverty Alleviation for their sustained interest in IIPA’s activities. Our gratitude is also due to Faculty members, Senior Administrative Officers and Support Staff of the Institute.

DETAILS OF TA/DA AND HONORARIUM PAID DURING 2015-16

- (A) Details of TA/DA in r/o EC and Other Committee Meetings/Office bearers of Branches from 1-4-2015 to 31-3-2016.
See Annexure F.11.1
- (B) Details of Honorarium and Salary paid to Faculty Members during 2015-2016.
See Annexure F.11.2

FINANCE AND ACCOUNTS

REVENUE ACCOUNT (ON CASH BASIS)

Receipts

Apart from generating its own resources, the Institute received grants from the Ministry of Personnel, Public Grievances and Pensions, Government of India and others. The details of such receipts during the year under report are:

| | Amount (Rs. in lakh) | Remarks |
|--|-------------------------|---|
| 1. Maintenance Grant from Government | 425.00 | |
| 2. Internal Receipts Generated by IIPA | 1169.67 | <i>Break-up as under (Rs. in Lakh)</i> |
| | | (i) Fee from various fee-based and sponsored training programmes |
| | | 626.56 |
| | | (ii) User Charges from Hostel, etc. |
| | | 280.68 |
| | | (iii) Net Income from Research Assignments |
| | | 180.10 |
| | | (iv) Membership subscription (including interest on Membership Fund) |
| | | 14.76 |
| | | (v) Sale of publications |
| | | 6.48 |
| | | (vi) Service Charges |
| | | 30.08 |
| | | (vii) Receipts from Office Equipments Towards Photocopy/Risograph/Computer Time, etc. |
| | | 2.82 |
| | | (viii) Misc. Receipts, etc. |
| | | 20.61 |
| | | (ix) Recovery of Advances, etc. |
| | | 4.11 |
| | | (x) Transfer from Research Endowment Fund |
| | | 3.47 |

Thus the total receipts to the Institute during 2015-16 were Rs.1594.67 lakh.

Expenditure

As against the revenue receipts of Rs.1594.67 lakh, the payment during the year under report was 1485.69 lakh with the following breakdown:

| | (Rs. in lakh) |
|---|---------------|
| 1. Establishment (salaries and allowances) | 726.69 |
| 2. Conduct of fee-based and sponsored training programmes | 426.20 |
| 3. Library books and periodicals, etc. | 8.55 |
| 4. Publications | 5.92 |
| 5. Promotion of Branch activities | 3.18 |

| | | |
|-----|---|--------|
| 6. | Campus maintenance including Hostel general charges, water and electricity charges, rent, rates and taxes, etc. | 214.20 |
| 7. | Administrative and miscellaneous charges | 76.00 |
| 8. | Advances to employees | 3.60 |
| 9. | Purchase of Assets | 1.90 |
| 10. | Amount paid to CGHS | 19.45 |

The cumulative shortfall at the end of the previous year, i.e. 2014-15 was Rs. 178.92 lakh. After adjustment of Rs. 108.98 lakh surplus of 2015-2016, an amount of Rs. 69.94 lakh was carried forward for adjustment in next Financial Year 2016-17 as per Receipt and Payment Account.

Plan Grant

Plan Grant of Rs. 205.00 lakh was received during the year 2015-16, against which expenditure of Rs. 205.00 lakh was incurred during this year.

Centre for Urban Studies (CUS)

A grant of Rs. 215.17 lakh was received from the Ministry of Urban Affairs, Government of India during the year under report. In addition a sum of Rs. 0.17 lakh accrued from sale of CUS publications. An excess expenditure of Rs. 228.46 lakh from previous year was carried over during the year under report.

Against the total funds of Rs.(-13.29) (after adjustment of previous excess expenditure of Rs. 228.46 lakh), an expenditure of Rs. 236.68 lakh was incurred on:

| | | (Rs. in lakh) |
|--------------|--|---------------|
| 1. | Pay & Allowances | 194.10 |
| 2. | Training Programmes/Seminars, etc. | 3.00 |
| 3. | Books & Periodicals | 3.67 |
| 4. | Travel Expenses | 0.02 |
| 5. | Printing of Publication | 1.28 |
| 6. | Other contingencies & miscellaneous expenses | 2.65 |
| 7. | Campus Maint. including Computer Facility, Security, Tel. etc. | 5.34 |
| 8. | Water & electricity | 6.49 |
| 9. | Overhead charges | 19.99 |
| 10. | Printing & stationery | 0.14 |
| Total | | 236.68 |

The shortfall of Rs. 249.97 lakh has been carried over for adjustment to the next year (2016-17).

Specific Grants and Expenditure on Sponsored Training Programmes and Research Studies, etc.

Grants/Fee amounting to Rs. 1027.67 lakh were received from the Ministry of Personnel, Public Grievances and Pensions (DOPT), and other sponsoring Ministries/Departments for conduct of sponsored Training Programmes, Research Studies and Seminars, etc. as under:

(Rs. in lakh)

| | | |
|--------------|--|----------------|
| 1. | 40 th APPPA | 64.50 |
| 2. | 41 st APPPA | 220.40 |
| 3. | From various Ministries/Departments for Field Visits/Dissertation, etc. by APPPA Participants | 166.84 |
| 4. | From Ministries/Departments (Other than DOPT) and other organisations for special programmes, research studies, research/assignments, seminars, etc. | 412.76 |
| 5. | Ministry of Consumer & Welfare for Centre for Consumer Studies | 163.17 |
| Total | | 1027.67 |

An unspent balance of Rs.439.87 lakh was also brought forward from previous year. Thus total funds available were Rs.1467.54 lakh.

As against the above, the expenditure on various programmes, research studies, etc. amounted to Rs.1130.56 lakh as detailed below:

(Rs. in lakh)

| | | |
|--------------|---|----------------|
| 1. | 40 th APPPA | 12.29 |
| 2. | 41 st APPPA | 176.05 |
| 3. | Field Visits/Dissertation, etc. by APPPA Participants | 189.31 |
| 4. | Special Programmes, Research Studies/Research Assignments and Seminars, etc. sponsored by various Ministries/Departments of Government of India and other organisations | 514.85 |
| 5. | Ministry of Consumer & Welfare for Centre for Consumer Studies | 238.06 |
| Total | | 1130.56 |

Balance of Rs.336.98 lakh has been carried over to next year for utilisation.

Foreign Contributions (FCRA)

Foreign contributions worth Rs.119.81 lakh (inclusive of interest of Rs.7.40 lakh earned and credited to this account) were received for conducting some training programmes and research studies.

An unspent balance of Rs.21.44 lakh was brought forward from the previous year. Thus, total funds available were Rs.141.25 lakh. Against which an amount of Rs.112.41 lakh was utilised during the year. Unspent balance of Rs.28.84 lakh has been carried forward to next year.

The balance expenditure from these grants has been carried over for utilisation/adjustment during 2016-17.

M/s GSA & Associates audited the accounts of the Institute for the year under report, and the Audited statement of Accounts in detail is appended to this report (**Annexure F.12**).

The Institute continued its endeavour to mobilise resources for strengthening its financial position.

Annexure – F. 1 (A)

COMPLETED RESEARCH PROJECTS FROM APRIL 2015 - MARCH 2016

| Sl. No. | Project | Project Coordinator(s) | Agency | Final grant received Yes/No |
|---------|--|--|--|-----------------------------|
| 1. | Evaluation of Write-ups under “Anubhav” scheme by IIPA | Dr. C. Sheela Reddy Dr. Gadadhara Mohapatra | Department of Pension & Pensioners’ Welfare, GoI | No |
| 2. | “RTI Implementation in Andhra Pradesh : Improving Access” | Dr. C. Sheela Reddy | Indian Council for Social Science Research (ICSSR) | No |
| 3. | Audit of <i>Suo Motu</i> disclosure of information by Department of Biotechnology | Dr. Sapna Chadah | Department of Bio Technology, Ministry of Science & Technology | No |
| 4. | Audit of <i>Suo Motu</i> disclosure of Information by Vice President Office | Dr. Sapna Chadah | Vice President Office | No |
| 5. | Gender Budgeting Handbook | Prof. Aasha Kapur Mehta | UN Women | Yes |
| 6. | Evaluation of M.8.7 Shillong 1897 Earthquake | Dr. Shyamli Singh Prof V.K Sharma | NDMA, Ministry of Home Affairs | No |
| 7. | A Study of Consumer Satisfaction and Effectiveness of Redressal mechanism in Telecom Service | Dr. Sapna Chadah | Part of CCS Activities | Internal grant from CCS |

Annexure – F. 1 (B)

ON-GOING RESEARCH PROJECTS FROM APRIL 2015 –MARCH 2016

| SI. No. | Project | Project Coordinator (s) | Funding Agency |
|---------|---|--|---|
| 1. | Chronic Poverty Research Centre, India. Phase III, Final Segment | Prof. Aasha Kapur Mehta (Team Leader for CPRC India) | Univ. of Manchester & DFID |
| 2. | Study on Urban Infrastructure Development in Mizoram | Dr. Sachin Chowdhry | Department of Urban Development & Poverty Alleviation |
| 3. | Compilation and Publication of the Important Articles, Speeches and Writings on Dr. Ambedkar's Interventions in the constituent Assembly in framing of the Constitution; Pandit Jawaharlal Nehru's Interventions in the Constituent Assembly on framing of the Indian Constitution and Smt. Indira Gandhi's speeches, initiatives on empowerment of the Scheduled Castes and Scheduled Tribes | Prof. Shri Prakash Singh/ Dr. Sheela Reddy | Ministry of Social Justice and Empowerment & Dr. Ambedkar Foundation |
| 4. | Reservation Policy and Higher Education in India: A Public Policy Perspective | Prof. Sushma Yadav | Ministry of Social Justice and Empowerment |
| 5. | PESA and Left Wing Extremism (LWE): A Study of Extremist Affected Areas of Jharkhand, Chhattisgarh and Orissa | Dr. Nupur Tiwari | Indian Council of Social Science Research |
| 6. | Impact of MGNREGA in narrowing gender gap in the Informal Workforce, A comparative study of women participation in Uttar Pradesh (Shahjhanpur and Bareilly) | Dr. Nupur Tiwari | Department of Rural Development and Panchayati Raj, Government of UP |
| 7. | Independent Evaluation of SHGs formed by Non-Profit Organizations for Supply of Hot Cooked Supplementary Nutritious Food under ICDS Project of Delhi Govt. | Dr. Nupur Tiwari | Ministry of Women and Child Development |
| 8. | NeGP Awareness and Skill Development Programme for District Level SC/ST officials through respective State ATIs from IIPA | Dr. Charru Malhotra Dr. Pawan K. Taneja Dr. Roma Debnath | Ministry of Communications & Information Technology, Department of Electronics & Information Technology |
| 9. | State Consumer Helpline Knowledge Resource Management Portal (SCHKRMP) (Third Year) | Prof. Suresh Misra, Dr. Sapna Chadah, Dr. Mamta Pathania | Department of Consumer Affairs, Ministry of Consumer Affairs, Food & Public Distribution |
| 10. | National Consumer Helpline | Prof. Suresh Misra, Dr. Mamta Pathania | Department of Consumer Affairs, Ministry of Consumer Affairs, Food & Public Distribution |

| Sl. No. | Project | Project Coordinator (s) | Funding Agency |
|---------|--|---|---|
| 11. | Research Project under the schemes for promotion involvement of research institutions/Universities/ Colleges etc. in Consumer Protection & Consumer Welfare (4th Year) | Prof. Suresh Misra, Dr. Sapna Chadah | Department of Consumer Affairs, Ministry of Consumer Affairs, Food & Public Distribution |
| 12. | Collection and Computerization of Legacy Data at Ganga Knowledge Centre | Dr. T. Chatterjee, Director, IIPA, Prof. V.K. Sharma, Dr. Shyamli Singh, Dr. Usha Mujoo Munshi | National Mission for Clean Ganga Under Ministry of Environment and Forests |
| 13. | Assessment of the Current Status of Research and Development and Benchmarking the Higher Education Institutes in North India | Dr. Roma Debnath, Dr. Shyamli Singh | NSTMIS, DST |
| 14. | Women Facing Constraints at Workplaces: An Analysis of the Service Sector in Delhi” (Draft report submitted) | Dr. Saket Bihari | National Commission for Women, Govt. of India |
| 15. | A Study of Consumer Satisfaction and Effectiveness of Redressal Mechanism in Telecom Service | Prof. Suresh Misra, Dr. Sapna Chadah | Department of Consumer Affairs, Gol |
| 16. | Study of imbalance in Representation of different states in recruitment made by Staff Selection, Govt. of India | Prof. Dolly Arora | Staff Selection Commission, Gol |
| 17. | Involvement of Research Institutes/ Universities and Colleges in Consumer Protection and Welfare | Prof. Suresh Misra Dr. Sapna Chadah | Department of Consumer Affairs, Gol |
| 18. | Independent Evaluation of “The extent of customers satisfaction with the quality of the Kendriya Bhandar” | Dr. Nupur Tiwari | Department of Personnel & Training, Gol |
| 19. | Impact Assessment of Multi Sectoral Development Programme | Dr. Girish Kumar Dr. Sujit Kumar Pruseth Dr. Pradip Kumar Parida | Ministry of Minority Affairs, Gol |
| 20. | Study of Recommendations of Various State Finance Commissions and their Implementation Status across the Country | Dr. V.N. Alok | Ministry of Panchayati Raj, Gol |
| 21. | Exploring the Possibility of Estimating the Monetary Value of Women’s Contribution to GDP | Prof. Aasha Kapur Mehta | National Commission for Women |
| 22. | Consultancy for Reviewing Management and Structure of National Scheduled Castes Finance Development Corporation (NSFDC) | Dr. Mamta Pathania | National Scheduled Castes Finance Development Corporation |
| 23. | Study on Urban Governance Initiating | Prof. K.K. Pandey | HUDCO |
| 24. | Study on Social Impact Assessment | Prof. K.K. Pandey | NCTD |
| 25. | A Study on the Problem of Adulteration and Contamination of Food | Prof. Suresh Misra, Dr. Mamta Pathania | Department of Consumer Affairs, Ministry of Consumer Affairs, Food & Public Distribution, Gol |

| Sl. No. | Project | Project Coordinator (s) | Funding Agency |
|----------------|---|--|---|
| 26. | Review of Domestic Funding of Foreign Training (DFFT) Scheme | Prof. Dolly Arora | Department of Personnel & Training, Training Division, Gol |
| 27. | Comparative Study entailing Intensive - District Level Fieldwork on 'Impact of Integrated Rubber Development Projects on Tribal Livelihoods in Tripura: A Sociological Study' | Dr. Gadadhara Mohapatra | Indian Council of Social Science Research, New Delhi |
| 28. | Consultancy for Reviewing Management & Structure for National Scheduled Caste Finance and Development Corporation, Delhi | Prof. Suresh Misra, Prof. Nand Dhameja, Dr. Mamta Pathania Dr. Gadadhara Mohapatra | National Scheduled Caste Finance and Development Corporation (NSFDC), Delhi |
| 29. | A Study on Problem of Adulteration and Contamination of Food | Prof. Suresh Misra Dr. Mamta Pathania | Department of Consumer Affairs, Gol |
| 30. | Study of SC Hostels in Andhra Pradesh and Telangana (As a part of Dr. B. R. Ambedkar Chair) | Dr. C. Sheela Reddy | Dr. B.R. Ambedkar Foundation |
| 31. | Study on Redrafting & Fine Tuning of the First Draft of Public Contracts (Resolution of Disputes) Bill, 2015 | Prof. K.K. Pandey Prof. Nand Lal Dhameja Dr. Sapna Chadah Shri Amitabh Ranjan | Department of Economic Affairs, Ministry of Finance, Government of India |

Annexure – F. 2

TRAINING PROGRAMME/WORKSHOPS CONDUCTED DURING THE PERIOD FROM APRIL 2015 TO MARCH 2016

| Sl. No. | List of Participants | Duration | Programme Coordinator(s) | No. of Participants |
|---------|--|-------------------------|--|---------------------|
| 1. | 86 th Orientation Training Programme for the Presidents and Members of the District Forums (Sponsored by DCA, Gol) | April 6-10, 2015 | Prof. Suresh Misra Dr Sapna Chadah | 24 |
| 2. | Training Programme on “Good Governance” for the Sr. Officers of Central Board for Workers Education (CBWE) (Sponsored by Ministry of Labour and Employment, Nagpur) | April 6-17, 2015 | Prof. Dolly Arora Dr. Pradip Parida | 29 |
| 3. | Training Programme on Public Administration for Probationers of the Indian Defence Estate Service (IDES) (Sponsored by National Institute of Defence Estates Management (NIDEM)) | April 13-17, 2015 | Dr. C. Sheela Reddy Dr. Mamta Pathania | 9 |
| 4. | Training Programme on Good Governance, for IFS (Sponsored by Ministry of Environment and Forests & Climate Change, Gol) | April 13-17, 2015 | Dr. Saket Bihari Dr. Kusum Lata | 19 |
| 5. | Eight-Week Training Programme for Manipur Civil Service Officers (Residential) (Sponsored by Govt. of Manipur) | April 13 – June 5, 2015 | Prof. P.K. Chaubey Dr. Sachin Chowdhry | 17 |
| 6. | Training Programme on “Presentation & Communication Skills” (Sponsored by National Statistical System Training Academy (NSSTA)) | May 5-9, 2015 | Prof. Dolly Arora Dr. Sujit Kumar Pruseth | 20 |
| 7. | Training Programme on “Public Administration” for Indian Post & Telecommunication Accounts & Finance Service Probationers 2013 Batch (Sponsored by NICF, Department of Telecommunications, Ministry of Communication & IT) | May 5-9, 2015 | Dr. Girish Kumar Dr. Pradip Kumar Parida | 6 |
| 8. | Advanced Management Development Programme for Bangladesh Civil Service Officers (Sponsored by Ministry of Public Administration, Bangladesh) | May 5-15, 2015 | Prof. Pranab Banerji Prof. P.K. Chaubey Prof. Suresh Misra Prof. Rakesh Gupta | 34 |
| 9. | One-day National Seminar on E-Commerce and Consumer: Issues and Challenges (Sponsored by DCA, Gol) | May 8, 2015 | Prof. Suresh Misra Dr. Sapna Chadah Ms. Deepika Sur | 105 |
| 10. | Workshop on “Ganga Gyan Dhara: Samagrah Samvaad” at Parmath Niketan Ashram, Rishikesh (Sponsored by NMCG) | May 8-9, 2015 | Prof. V.K Sharma Dr. Shyamli Singh Dr. Usha Mujoo Munshi | 48 |
| 11. | One-day National Seminar on Financial Services and Consumer Protection (Sponsored by DCA, Gol) | May 15, 2015 | Prof. Suresh Misra Dr. Mamta Pathania Ms. Deepika Sur | 125 |

| Sl. No. | List of Participants | Duration | Programme Coordinator(s) | No. of Participants |
|---------|---|--------------------------------|---|---------------------|
| 12. | 87 th OTP for the Presidents and Members of the Districts Consumer Forums (Sponsored by DCA, Gol) | May 18-22, 2015 | Prof. Suresh Misra Dr. Sapna Chadah | 23 |
| 13. | Advanced Management Development Programme for Bangladesh Civil Service Officers. (Sponsored by Ministry of Public Administration, Bangladesh) | May 19-28, 2015 | Prof. K.K. Pandey Prof. Vinod Sharma Prof. Anil C. Ittyerah Prof. Shri Prakash Singh | 31 |
| 14. | One-week Customized Training Programme for Rajya Sabha Officials on Legislative Drafting and Parliamentary Procedure (Sponsored by Rajya Sabha Secretariat, Parliament of India, Rajya Sabha) | May 25-29, 2015 | Dr. Saket Bihari | 22 |
| 15. | 2 nd Advanced Leadership Programme for Public Sector Executives "Public Sector Leadership in the Emerging Global Environment" (Fee Based) | June 1-30, 2015 | Prof. Pranab Banerji Dr. Roma Debnath Dr. P.K. Taneja | 21 |
| 16. | Advanced Management Development Programme for Bangladesh Civil Service Officers. (Sponsored by Ministry of Public Administration, Bangladesh) | June 4, 2015 to July 2, 2015 | Prof. Aasha Kapur Mehta Prof. Nand Dhameja Prof. Dolly Arora | 33 |
| 17. | 41 st Advanced Professional Programme in Public Administration (APPPA)(Sponsored by Department of Personnel & Training, Ministry of Personnel, Public Grievances and Pensions, Govt. of India) | July 1, 2015 to April 30, 2016 | Prof. K.K. Pandey (Programme Director) Dr. Sachin Chowdhry (Programme Co-Director) | 43 |
| 18. | 32 nd Know India Programme (Sponsored by Ministry of Overseas Indian Affairs, Gol) | July 6-7, 2015 | Dr. Charru Malhotra Prof. Vinod K. Sharma | 39 |
| 19. | Four-week Foundation Training Programme for AEEs (Civil & Electrical) of CPWD (Sponsored by CPWD, Gol) | July 13 – August 7, 2015 | Prof. P.K. Chaubey Dr. Charru Malhotra | 23 |
| 20. | "Leadership and Communication Skills" (Sponsored by LIC Gol) | July 13-17, 2015 | Dr. Kusum Lata Dr. Saket Bihari | 27 |
| 21. | Two-day National Conference on "Delhi: From Seven Cities to Smart City" (Sponsored by Delhi Development Authority) | July 22-23, 2015 | Dr. Kusum Lata Dr. Saket Bihari Dr. Manan Dwivedi | 145 |
| 22. | 18 th Training of Trainers Programme for the Faculty Members of Training Institutions on Consumer Protection and Consumer Welfare | July 27-31, 2015 | Prof. Suresh Misra Dr. Mamta Pathania | 31 |
| 23. | 34 th Know India Programme (KIP) (Sponsored by Ministry of Overseas Indian Affairs, Gol) | August 18-19, 2015 | Dr. Charru Malhotra Prof. Vinod K. Sharma | 40 |
| 24. | 9 th Training Programme for Coordinators and Advisors of State Consumer Helplines on Consumer Protection and Consumer Welfare | Aug. 24-26, 2015 | Shri G.N. Sreekumaran Dr. Mamta Pathania Shri S.K. Virmani | 35 |
| 25. | Training Programme on "Presentation & Communication Skills" for the Probationers of NSSTA (Sponsored by NSSTA) | August 24-28, 2015 | Prof. Dolly Arora Dr. Sujit Kumar Pruseth | 19 |

| Sl. No. | List of Participants | Duration | Programme Coordinator(s) | No. of Participants |
|----------------|---|---------------------------|---|----------------------------|
| 26. | 4th Training Programme on “Science and Technology for Rural Societies” for Women Scientists & Technologists (Sponsored by Department of Science & Technology) | August 24 -28, 2015 | Prof. Dolly Arora Dr. Charu Malhotra | 17 |
| 27. | 88th OTP for the presidents and Members of the Districts Consumer Forums (Madhya Pradesh and Chhattisgarh) | Aug. 31- Sept. 4, 2015 | Prof. Suresh Misra Dr. Sapna Chadah | 28 |
| 28. | Training Programme of Executives of SLPEs on Leadership and other enablers for achieving Business Excellence (Department of Public Enterprise (DPE)) | Sept. 7-11, 2015 | Dr. Neetu Jain | 33 |
| 29. | Training Programme on “Incorporating Gender Concerns in Public Policy” (Sponsored by Department of Personnel and Training, GoI) | Sept. 7-11, 2015 | Prof. Aasha Kapur Mehta Prof. Dolly Arora | 20 |
| 30. | Training Programme on “Knowledge Management & Knowledge Sharing in Organisation” (Sponsored by Department of Science and Technology) | Sept. 7-11, 2015 | Dr. Usha Mujoo Munshi Dr. Roma Debnath | 17 |
| 31. | Foundation Training Programme for Deputy Architects of CPWD ((Sponsored by CPWD) | Sept. 7- 18, 2015 | Prof. P.K. Chaubey Dr. Charu Malhotra | 34 |
| 32. | Training Programme on “Leadership and Communication Skills” (Sponsored by Life Insurance Corporation of India, New Delhi) | Sept. 15-19, 2015 | Dr. Kusum Lata Dr. Saket Bihari | 27 |
| 33. | Two-day Workshop on Consumer Protection and Consumer Welfare in collaboration with IIPA J&K Regional Branch | Sept. 11-12, 2015 | Prof. Suresh Misra Dr. Sapna Chadah | |
| 34. | 89 th OTP for the Presidents and Members of the Districts Consumer Forums (Assam and West Bengal) | Sept. 14- 18, 2015 | Prof. Suresh Misra Dr. Sapna Chadah | 27 |
| 35. | National Seminar on Consumer Education in collaboration with Koneru Lakshmaiah College of Engineering, K. L. University, Guntur | Sept. 23-24, 2015 | Prof. Suresh Misra Dr. Sapna Chadah | |
| 36. | 7th Capacity Building Programme for Technical Personnel (Sponsored by Department of Science and Technology) | Sept. 28-Oct. 9, 2015 | Prof. Aasha Kapur Mehta Dr. Mamta Pathania | 27 |
| 37. | Special Lecture on “NITI Aayog – Role and Functions (Alumani Association of the IIPA) | September 30, 2015 | Ms. Sindhusree Khullar | APPPA |
| 38. | Special Lecture on “China, India, South Asia: Economic and Geo Strategic Realities and Emerging Equations | October 1, 2015 | Shri Vivek Katju | APPPA |
| 39. | Three-day Training Programme on Capacity Building of VCOs and other Civil Society Organizations in collaboration with Thakur Pyare Lal Panchayat & Gramin Vikas Sansthan (SIRD), Nimora, Raipur (Consultancy Project on “Promoting Involvement of Universities/ Colleges/ Research Institutions in Consumer Protection and Welfare” to be held at Chhattisgarh, (Sponsored by DCA, GoI) | October 7-9, 2015 | Prof. Suresh Misra Dr. Sapna Chadah | |

| Sl. No. | List of Participants | Duration | Programme Coordinator(s) | No. of Participants |
|---------|---|-------------------------------|---|---------------------|
| 40. | Inter-School Competition on Consumer Awareness in collaboration with Rajkiya Pratibha Vikas Vidyalaya (RPVV) to be held at Tyagraj Nagar, New Delhi, (Sponsored by DCA, Gol) | October 12, 2015 | Dr. Mamta Pathania | |
| 41. | Workshop on National Symposium on Women in Informal Workforce: Prospects and Challenges (Sponsored by ICSSR) | October 27-28, 2015 | Dr. Nupur Tiwari | 30 |
| 42. | Training Programme for District Magistrates/District Collectors in respect of Execution of Swachh Bharat Mission (KRC) (Sponsored by Ministry of Drinking Water and Sanitation (MDWS)) | October 19-20, 2015 | Prof. K.K. Pandey Dr. Nupur Tiwari Dr. G. Mohapatra | 18 |
| 43. | Training Programme on 'Personal Effectiveness and Behavioral Skills' for the Officers of Competition Commission of India (Sponsored by CCI) | October 28-29, 2015 | Dr. Neetu Jain | 20 |
| 44. | Workshop on Bharat Niti Samvad: Policy Dialogues on Cooperative Federalism (Sponsored by DoPT) | October 28-29, 2015 | Dr. V.N. Alok | 43 |
| 45. | Dr. B. R. Ambedkar Memorial Lecture on ' Ambedkar's Vision and Mission', (Dr. B. R. Ambedkar Chair in Social Justice) | October, 29, 2015 | Dr. C. Sheela Reddy | 55 |
| 46. | National Workshop on Consumer Protection and Welfare in India in collaboration with Department of Public Administration, Swami Vivekanand Govt. College Ghumarwain, Bilaspur | Nov. 2-3, 2015 | Prof. Suresh Misra Dr. Mamta Pathania | |
| 47. | Science and Technology for Rural Societies, (Sponsored by Department of Science and Technology) | November 2-6, 2015 | Prof. Dolly Arora Dr. Charru Malhotra | 21 |
| 48. | MWCD-IIPA Workshop on Gender Budget Cells of Central Ministries / Departments (Sponsored by MWCD) | November 4-6, 2015 | Prof. Aasha Kapur Mehta | 46 |
| 49. | ICSU- CODATA International Workshop on "Big and Open Data Science Standards & Citation Attribution Practices" (INSA) | November 5-6, 2015 | Dr. Usha M. Munshi | 256 |
| 50. | 3rd Advanced Leadership Programme for Public Sector Executive (Fee Based) | November 16-December 15, 2015 | Prof. Nand Dhameja Dr. Roma M. Debnath Dr. Pawan Kumar Taneja | 16 |
| 51. | Training Programme on "Leadership and Communication Skills" (Sponsored by Life Insurance Corporation of India, New Delhi) | November 16-20, 2015 | Dr. Kusum Lata Dr. Saket Bihari | 27 |
| 52. | Orientation workshop for RTI Fellows (As a part of DoPT Activity) | November 17, 2015 | Dr. C. Sheela Reddy Dr. Sapna Chadah | 4 |
| 53. | Dr. Rakesh Hooja Memorial Lecture on "Challenges of Administration in the 21 st Century" | November 19, 2015 | Dr. C. Sheela Reddy | 60 |

| Sl. No. | List of Participants | Duration | Programme Coordinator(s) | No. of Participants |
|----------------|---|-------------------------------|--|----------------------------|
| 54. | Internal Security Challenges Before India- Left Wing Extremism and the Bureaucracy Security Interface (Sponsored by DoPT) | November 19-20, 2015 | Dr. Manan Dwivedi | 26 |
| 55. | National Seminar on Consumer Justice in Globalizing India: Challenges and Choices in collaboration with University of Kalyani (West Bengal) | Nov. 19-20, 2015 | Prof. Suresh Misra Dr. Sapna Chadah | |
| 56. | 15 th Foundation Training Programme for Scientists and Technologists (Sponsored by Department of Science and Technology) | Nov. 23, 2015 – Feb. 12, 2016 | Prof. Dolly Arora Dr. Sujit Kumar Pruseth | 15 |
| 57. | Training of Trainers on Urban Governance (Sponsored by CUS) | November 26-27, 2015 | Prof. K.K. Pandey Dr. Sujit Kr. Pruseth | 17 |
| 58. | Two-day National Seminar on “Social Welfare Administration in India: Linking with Digital India”, (Dr. B. R. Ambedkar Chair in Social Justice, IIPA), | Nov. 26-27, 2015 | Dr. C. Sheela Reddy | 70 |
| 59. | Two-day Workshop on Consumer Protection and Empowerment in India in collaboration with Rajkot Saher Jilla Grahak Suraksha Mandal (Junagarh Gujarat) | Nov. 26-27, 2015 | Prof.Suresh Misra Dr. Mamta Pathania | |
| 60. | 4 th Training Programme on “Financial Management in Scientific Organisations” for Scientists and Technologists (Sponsored by DST) | December 7-11, 2015 | Prof. Nand Dhameja | 9 |
| 61. | Training Programme on “Higher Administration & Legal Matters for EEs (Civil & Electrical) (Sponsored by CPWD) | December 7-18, 2015 | Prof. P.K. Chaubey Dr. Sapna Chadah | 27 |
| 62. | APPPA Spl. Lecture | December 16, 2015 | Gen. Kapoor | APPPA |
| 63. | Mid-level Govt. Functionaries of North Region Governments under Olan Scheme of Capacity Building and Technical Assistance (Sponsored by DONER) | December 14-18, 2015 | Dr. Pradip Parida | 6 |
| 64. | Lessons Learning Workshop from Sikkim Rehabilitation and Recovery for Senior Nepali Delegation (Sponsored by UNESCAP) | December 21-29, 2015 | Prof. Vinod K. Sharma Dr. Charu Malhotra | 11 |
| 65. | Two-Day Seminar on “Consumer Protection and Consumer Welfare” in Rural Colleges in collaboration with Sacred Heart College, Autonomous, Vellore at Tiruppattur, Vellore, Tamil Nadu (Sponsored by DCA, GoI) | January 07-08, 2016 | Prof. Suresh Misra Dr. Mamta Pathania | |
| 66. | Training Programme on Health Care and Hospital Administration for Central Tibetan Administration, Dharamshala(Sponsored by CTA, Dharamshala) | January 11-15, 2016 | Dr. Pawan K. Taneja Dr. Girish Kumar | 22 |
| 67. | MWCD – IIPA Gender Budgeting Workshop for Officers of State Government Departments (Sponsored by MWCD) | January 18-20, 2016 | Prof. Aasha Kapur Mehta | 12 |

| Sl. No. | List of Participants | Duration | Programme Coordinator(s) | No. of Participants |
|----------------|--|---------------------------|--|----------------------------|
| 68. | Three-day Consumer Awareness Camp at Holy Ganges Ghat, Magh Mela, Allahabad (Prayag) Uttar Pradesh (Sponsored by DCA, Gol) | January 30 - Feb 01, 2016 | Prof. Suresh Misra Shri Virendra N. Mishra | |
| 69. | Training Workshop on Social Conflicts Analysis and Resolution Approaches (Sponsored by DoPT) | February 1-3, 2016 | Prof. Dolly Arora | 21 |
| 70. | National Seminar on Empowering Rural Consumer in Globalising India: The Problems, Strategies and Prospects in collaboration with The Cordia Group of Educational Institutes, Sanghol, Punjab | Feb. 05-06, 2016 | Prof. Suresh Misra Dr. Sapna Chadah | |
| 71. | Seminar on 'Role of Youth in Social Transformation' in collaboration with Office of Public Affairs, Baha'is of India held at IIC, Lodhi Road, New Delhi | Feb. 10, 2016 | Prof. Vinod K. Sharma Dr. Usha Mujoo Munshi | 25 |
| 72. | National Seminar on "Consumer Justice, Market and Globalization" in collaboration with Utkal University, Vani Vihar, Bhubaneswar, Odisha | Feb. 13-14, 2016 | Prof. Suresh Misra | |
| 73. | 5 th Training Programme on "Science, Technology and Emerging Trends in Governance" for Scientists and Technologists (Sponsored by DST) | Feb. 15-19, 2016 | Dr. Sujit Kumar Pruseth | 21 |
| 74. | MLA Workshop on "State Budgets for the Members of Legislative Assemblies" (Sponsored PRS Legislative Research) | Feb. 16-18, 2016 | Dr. V.N. Alok | 115 |
| 75. | National Seminar on Consumer Protection: New Age Challenges in collaboration with NLU, Delhi, | Feb. 19-20, 2016 | Prof. Suresh Misra Dr. Sapna Chadah | |
| 76. | Training of Trainers on Urban Governance at Ahmedabad (Sponsored by HUDCO) | Feb. 22-23, 2016 | Prof. K.K. Pandey Dr. Sujit Kumar Pruseth | 22 |
| 77. | 8 th Capacity Building Programme for Technical Personnel (Sponsored by DST) | Feb. 22 - March 4, 2016 | Prof. Aasha Kapur Mehta Dr. Mamta Pathania | 21 |
| 78. | 90 th OTP for the Presidents and Members of the Districts Consumer Forums (Maharashtra) (Sponsored by DCA, Gol) | February 22-26, 2016 | Prof. Suresh Misra Dr. Sapna Chadah | 30 |
| 79. | TP on "Best practices in Urban Governance" (Sponsored by Ministry of Urban Development) | March 1-5, 2016 | Dr. Kusum Lata Dr. Saket Bihari | 9 |
| 80. | Prof. S. Saroja Memorial Lecture | March 2, 2016 | Prof. Aasha Kapur Mehta | 65 |
| 81. | Two Day National Consultation Workshop on Digital India and Capacity Building for ATIs | March 9-10, 2016 | Dr. Charru Malhotra Dr. Pawan Taneja | 30 |
| 82. | 9 th Training of Trainers for Heads and Members of VCOs/NGOs in Consumer Protection and Welfare | March 7-11, 2016 | Prof. Suresh Misra Dr. Mamta Pathania | |

| Sl. No. | List of Participants | Duration | Programme Coordinator(s) | No. of Participants |
|--------------------------------|--|--------------------------|--|----------------------------|
| 83. | Training Programme on “Organisational Behaviour and Attitudes” to be held at CPCB Office, Arjun Nagar, New Delhi (Sponsored by CPCB) | March 14-17, 2016 | Dr. Neetu Jain | 30 |
| 84. | Consumers and Financial Markets Risk and Performance | March 15, 2016 | Dr. Sapna Chadah | |
| 85. | Two-week compulsory Training Programme on High Impact through e-Governance for DJB Engineers (Sponsored by Delhi Jal Board) | March 18-31, 2016 | Dr. Kusum Lata Dr. Saket Bihari | 30 |
| 86. | One-day Conference on Joint Venture for PSUs (DPE) (Sponsored by Department of Public Enterprises) | March 22, 2016 | Dr. Roma Debnath Dr. Pawan Taneja | 97 |
| 87. | Fifteen-week Foundation Course for ITS& BWS Group-A Officers. (Sponsored by National Telecommunications Institute for Policy Research, Innovations & Training) | March 21 to July 1, 2016 | Dr. C. Sheela Reddy Dr. Sapna Chadah Dr. Gadadhara Mohapatra | 26 |
| 88. | 91 st OTP for the Presidents and Members of the Districts Consumer Forums (Maharashtra) | March 28 – April 1, 2016 | Prof. Suresh Misra Dr. Sapna Chadah | 30 |
| (Including APPPA) Total | | | | |

Annexure – F. 3

ACTIVITIES OF THE BRANCHES (2015-2016)

REGIONAL BRANCHES

ASSAM

Lectures / Meeting / Discussions

1. Talks on the “Narco Terrorism and Global Drugs Trafficking” by Sri S. P. Kar, IPS (Retd). (June 31, 2015)
2. Talks on the “Indo Bangladesh Border” by Shri Dipak Kumar Sarma, IAS , Commissioner & Secretary to the Govt. of Assam, Revenue Deptt. (August 27, 2015)
3. The Prelude Annual Conference to discuss the ‘Higher Education at Crossroads’ was held on September 12, 2015. The Keynote speaker was Prof. (Dr.) Dhruvajyoti Saikia, V. C. Cotton College University. Sri Jatin Hazarika, Chairman, Assam Regional Branch presided. (September 12, 2015)
4. Talks on the “Trends in State Administration” by Sri Subhas Ch. Das, IAS (Retd.), Addl. Chief Secretary to the Govt. of Assam. (January 10, 2016)

Research Studies

1. Working on the research project undertaken by Regional Branch to complete the administrative history of undivided Assam covering the period 1826 (Treaty of Yandabu) to 1972 (Creation of Meghalaya) is in progress. This project has been undertaken with the assistance of selected teachers of Guwahati University as well as couple of other local colleges.

BIHAR

Seminars/ Conferences/ Workshops

1. Environmental Politics in India: The Policy Perspectives. (May 29, 2015)
2. Prelude Seminar on Higher Education at Crossroads. (September 13, 2015)
3. Assembly Elections in Bihar 2015: Its Impact on Governance. (December 23, 2015)

Lectures / Meeting / Discussions

1. “Political Leadership among Scheduled Caste Women in Rural Bihar” lecture by Dr. Archana Kumari, Associate Professor of Political Science (November 8, 2015)
2. “Contributions of Padma Bhushan Susanne H Rudolph to Study of Indian Polity” by Prof. L.N. Sharma. (January 19, 2016)

Research Studies

1. Environmental Politics in India: A Study of Policies, Parties and People (UGC Sponsored) in progress being conducted by Dr. R.K. Verma.
2. *Bihar Mein Khadya Prashasan: Khadya Suraksha Kanun Ke Sandarbh Mein Ek Adhayayan* (UGC Sponsored) in progress being conducted by Dr. Archana Kumari.

Publication

1. *Bihar Journal of Public Administration*
2. *Trajectory of Leadership among Scheduled Caste Women.*

JAMMU & KASHMIR

Seminars

1. Seminar on “Swachh Jammu–Swasthya Jammu” (April 13, 2015)
2. Seminar on “Future of Jammu Urbanization vis-à-vis New Master Plan” (May 30, 2015)
3. Two-day Workshop on “Consumer Protection & Consumer Welfare” (September 11 & 12, 2015)

Lecture Meeting/Discussion/Debates

1. Panel Discussion on “Environmental Governance in India” (June 18, 2015)
2. IIPA Annual Debate on September 2014 flood was a manmade catastrophe? (Aug. 28, 2015)
3. Lecture on “*Magnum opus* of free speech and Expression” (Aug. 24, 2015)
4. 14th Veeranna Aivalli Memorial Debate Topic: “In the opinion of the house, Social networking is

a boon and promotes freedom of thought and expression” (Oct. 24, 2015)

5. Brain Storming Session on “Higher Education at Crossroads” (Oct. 13, 2015)
6. 6th Sat Paul Sahni Memorial Lecture on “Kal-Aaj-Aur-Kal: India story through Bollywood” (Dec. 18, 2015)
7. 3rd Ram Sahai Memorial Lecture on “Digital India and its Impact on the Industry” (Feb. 20, 2106)

Training Programme Conducted

1. One-day Training Programme on “Management Competencies” (Nov. 21, 2015)

Publications

1. IIPA J&K Regional Branch Newsletter Volume: VI, No. 1 (May 2015)
2. IIPA J&K Regional Branch Newsletter Volume: VI, No. 2 (Nov. 2015)

KARNATAKA

Seminars/ Conferences/ Workshops

1. Two-days Workshop on ‘Consumer Law and Advocacy’ (May 15,16, 2015)
2. One-day Interactive Seminar on ‘A Decade of Right to Information Act 2005 : Issues and Perspectives’ (Sept. 11, 2015)
3. Prelude Conference on ‘Higher Education at Crossroads’ (Sept. 29, 2015)

Lecture Meeting/Discussions

1. Talk on ‘Audit, Good Governance and Sustainable Development’ by Shri Vinod Rai, IAS (Retd.) former CAG of India. (May 30, 2015)
2. Talk on ‘Smart Cities in the Indian Context’ by Dr. A. Ravindra, IAS (Retd.) former Chief Secretary GOK, Shri S. Ramanathan , IAS (Retd.) Chairman IIPA KRB presided. (Aug. 27, 2015)
3. Talk on ‘Water and the Future of Bengaluru’ by Shri V. Balasubramanian, IAS (Retd.) former additional Chief Secretary GoK (Jan. 30, 2016)
4. Round Table Discussion on ‘Road Transport and Safety Bill’ by Dr. Ramana Reddy Principal Secretary Transport Department, GoK. (Mar. 19, 2016)

Training Workshop

1. 1st Training Workshop for Chief Functionaries of District Consumer Information Centres in collaboration with Dept. of Food, Civil Supplies and Consumer Affairs, GoK. (Aug. 6th, 7th, 2015)
2. 2nd Training Workshop for Chief Functionaries of District Consumer Information Centers in Collaboration Affairs, GoK. (Nov. 20, 2015)

KERALA

Seminars/ Conferences/ Workshops

1. Prelude Conference on Higher Education at Crossroads (Oct. 20, 2015)
2. Local Body Elections and Beyond: Possibilities for Consensus and Development. (Dec. 9, 2015)
3. Two Decades of Decentralized Planning: Searching Viable Alternatives. (Jan. 21, (2015)
4. Tribal Unrest in Kerala: Empirical Explorations and Policy Prescriptions. (Feb. 9, 2015)

MADHYA PRADESH AND CHHATTISGARH

Seminars

1. Social Media, Public Welfare and Defamation Proceeding by Shri Sanjay Dwivedi and Shri Sarman Nagale. (May, 2015)
2. Need of Changes in Judicial System by Shri Kewal Krishan Sethi Chairman IIPA Madhya Pradesh and Chhattisgarh. (June, 2015)
3. The Prospects for Wild Life in Madhya Pradesh by Sh. P.M. Lad former Chief Wild Life Warden M.P. (July, 2015)
4. Prelude seminar on Higher Education at Crossroads at Raipur. (Aug. 2015)
5. Prelude seminar on Higher Education at Crossroads at Bhopal. (Sept. 2015)
6. Scarcity in Madhya Pradesh by Shri Ashok Gupta, OSD Revenue Department M.P. (Nov. 2015)
7. Millennium Development Goals by Shri K.K. Sethi. (Dec. 2015)
8. Sustainable Development Goals by Shri K.K. Sethi. (Jan. 2016)
9. Fiscal Decentralization and Panchayati Raj by Dr. V.N. Alok, IIPA Faculty. (Feb. 2016)

10. Ethical Values in Government by Shri Sunil Kumar, Member Board of Directors Ramakrishna Mission, New Delhi at Raipur. (Mar. 2016)

Publications

1. The Branch brought out two books "Prashsak Prashasika 2014" and Prashasak Prashasika 2015.
2. The Branch continued to publish its monthly newsletter "Prashasak Prashasika" which included the gist of discussions in the seminars as also other articles on administrative issues and the news about the Branch.

Other Activities

The Branch organized Annual Essay Competition on the topic "Swachchh Bharat-Opportunities and Challenges."

MAHARASHTRA

Seminars/ Conferences/ Workshops

1. Prelude Conference 2015 on the theme "Higher Education at Crossroads" was organized by the branch. Keynote address was delivered by Shri Johny Joseph Chairman, of the Maharashtra Regional Branch and the main speaker was Dr. Sanjay Chahande, IAS Principal Secretary, Higher and Technical Education, Government of Maharashtra. (12 Oct. 2015)

Lecture/ Meeting /Discussions

1. Annual Yashwant Rao Chavan Memorial Lecture "Starting up India" by Dr. Raghuram Rajan, Governor of R.B.I. (25 April, 2015)

Training Programmes

The branch had and conducted 10 Training Programmes during the year for the State Government and semi Government officers/ employees.

Other Activities

(A) Essay Competition

The Branch Organized "Late Shri B. G. Deshmukh" Annual Essay Competition 2015 on the following Subjects:

1. Millennium Development Goals.

2. Maharashtra Right to Public Services Act-2015- A Step towards Transparency.
3. Challenges before Bureaucracy in Maharashtra.

(B) Library

The Regional Branch has an excellent Library. It has at present 12080 books on various subjects. It also subscribes to five periodicals. The Branch has installed Library Software "SWIRL".

MANIPUR

Seminars/ Conferences/ Workshops

1. National Seminar on Women and Human Rights in collaboration with Human Rights and Duties Education, Manipur University Shri Md. Abdul Gaffar, Principal, G.P. Women's College Imphal inaugurated the seminar as Chief Guest, Prof. G.P. Prasain. (Mar. 31, 2016)

Lecture/ Meeting /Discussions

1. Lecture on Development Issues in Manipur by Prof. N. Lokendra Singh, Dean School of Social Sciences, Manipur University, Imphal. (Jan. 21, 2016)

MIZORAM

Seminars/ Conferences/ Workshops

1. Prelude Conference 2015-cum-National Seminar on "Higher Education at Crossroads." in collaboration with the Department of Public Administration, Mizoram University. (Oct. 1, 2015)

Lecture/ Meeting /Discussions

1. Prof. Prabhat K. Datta, Former Centenary Professor of University of Calcutta, Kolkata, spoke on State, Women and Development in the lecture meeting jointly organized by IIPA-MRB and the Department of Public Administration, Mizoram University. (April 7th 2015)
2. Prof. B.V. Chalapathy of Sri Venkateswar University, Tirupathi, Spoke on Public Policy Issues in India in the Lecture Meeting jointly organized by IIPA-MRB and the Department of Public Administration, Mizoram University. (April 8, 2015)

PUNJAB & CHANDIGARH (UT)

Seminars/Conferences/Workshops

1. Seminar on Higher Education at Crossroads. (Oct. 07, 2015)

Lecture Meetings/Discussions

1. Ethics for Civil Servants by Dr. B.P. Mathur former Deputy Comptroller and Auditor General of India and Director, NIFM. (Jul. 24, 2015)
2. Purpose of Punishment : Retributive to Restorative Justice by Dr. Divya Sharma Associate Professor , Justice and Law Administration, Western Connecticut State University, Danbury, CT, USA. (Aug. 18, 2015)
3. RTI Act: The Punjab Experience by Dr. S.S. Channy, IAS (Retd.) (Sept.18, 2015)
4. Ethical and Affordable Healthcare in India by Convener Society for Promotion of Ethical & Affordable Healthcare. (Mar. 18, 2016)

RAJASTHAN

Seminars/ Conferences/ Workshops

1. Regional Seminar on Higher Education at Crossroads by Dr. C.S. Barla. (Oct. 13, 2015)

Lectures/ Meetings /Discussions

1. First Year of Modi Government: An Analysis by Shri Vijay Bhandari. (Jun. 12, 2015)
2. Open House Discussion on Positive and Negative Stress in Life and Work. Dr. Ramesh K. Arora (Jun. 15, 2015)
3. Simple Ways to Overcome Stress by Prof. Anil Mehta. (Sept. 11, 2015)
4. The Legacy of APJ Abdul Kalam by Shri Ram Avtar. (Sept. 12, 2015)
5. The Legacy of Shri Mohan Lal Sukhadia in the Present Context by Shri Vijay Bhandari. (Sept. 17, 2015)
6. Gandhi and Governance by Shri S.S. Bissa. (Oct. 17, 2015)
7. Clean Governance by Shri I.C. Srivastava. (Oct. 19, 2015)
8. Ease of Doing Business for Higher Productivity and Sustainable Growth by C.S. Barla. (Feb. 13, 2016)

9. Lal Bahadur Shastri: His Life and Contribution by Shri Sunil Shastri. (Feb. 14, 2016)
10. The Essence of Gita by Prof. J.L. Bansal. (Feb. 16, 2016)
11. Netaji Subhash Chandra Bose: A Great Source of Inspiration by Shri S.S. Bissa. (Feb. 17, 2016)
12. How to be Successful in Life by Dr. Ramesh K. Arora. (18 Feb. 2016)
13. *Bapu Aur Hum* by Shri S.S. Bissa. (March 15, 2016)
14. Swami Vivekananda: Life and Legacy by S.S. Bissa. (March 17, 2016)
15. Gandhiji's Relevance Today and Tomorrow by Prof. K.L. Kamal. (March 22, 2016)

TAMIL NADU

Seminars/Conferences/Workshops

1. "Higher Education at Crossroads." (Sept. 26, 2015)
2. "Role of Youth in Public Administration." (Jan. 30, 2016)

Lecture Meeting/Discussion

1. "Latest Development in Disaster Management." (May 16, 2015)
2. "Planning Process in India." (Jul.25, 2015)
3. "Mustquito"- Zero in on Zero Mosquito @ Zero Cost + Heavenly Home"
4. "Union Budget 2016-17"

Publication

1. *The New Administrator*. (Dec. 2015 and Mar. 2016)

Other Activities

1. A Lecture-Cum-Smart Quiz Programme on the Indian Constitution was held on Nov. 26, 2015 on 'Constitution Day by IIPA, TNRB at Maharishi Vidya Mandir Sr. Sec. School Chetpet, Chennai-31.

TELANGANA

Seminars/Conferences/Workshop

1. Prelude Conference on "Higher Education at Crossroads" (Oct. 10, 2015)
2. "Women Empowerment" (March 3, 2016)

Lecture/Meeting/Discussion

1. Delivered Lecture on “Good Governance” by Shri M. Gopalakrishna, IAS (Retd.) Chairman of the Branch. (May 19, 2015)
2. Lecture on “Corporate Governance” delivered by Shri M. Gopalakrishna, Chairman of the Branch. (Jun. 15, 2015)
3. Lecture on Role of Civil Servant” delivered by Shri M. Gopalakrishna, Chairman of the Branch to Central Civil Service Officers. (July 21, 2015)
4. Lecture on Ethics and Values in Government delivered by Shri M. Gopalakrishna, IAS (Retd.) Chairman of the Branch. (Sept. 2, 2015)
5. Lecture on Advance Management Programme on Leadership Delivered by Shri M. Gopalakrishna, IAS (Retd.) Chairman of the Branch. (Feb. 22, 2016)

UTTAR PRADESH

Seminars/Conferences/Workshop

1. Seminar on Good Governance: Some Key Challenges in U.P.’s Context. (Jul. 22, 2015)
2. Conference on Higher and Technical Education: Problems and Prospects in National and U.P.’s Contexts. (Oct. 31, 2015)
3. Climate Change Challenges & Responses: Issues: Sustainable & Inclusive Development & Environmental Security. (Mar. 5, 2016)

Lecture Meeting/Discussion

1. Discussion with Department of Environment U.P. (Aug. 12, 2015)
2. Meeting with Giri Institute of Development Studies, Lucknow on Climate Changes Issues. (Sept. 01, 2015)

Research/ Studies

1. Economic Overview of U.P. 2015-2016.

Publications

1. Annual Economy Monitor of U.P. 2014-2015
2. Annual Economy Monitor of U.P. 2015-2016 (in Press)
3. Four Issues of our Quarterly Newsletter *Dynamic Administrative*

LOCAL BRANCHES

BAREILLY

Seminars/Conferences/Workshop

Prelude Conference on “Higher Education at Crossroads” (Sept. 29, 2015)

Lecture/ Meeting/Discussion

1. Panel Discussion on 65 years of Independence of India. (Aug. 17, 2015)
2. Teacher’s Day Programme Lecture on ‘Higher Education In Private Institutions’ by Dr. Uma Vyas, HOD Education B.C.B. (Sept. 5, 2015)
3. Fundamental Duties of Citizens by Preeti Gautam, Principal V.R.A.L. Govt. P.G. College Bareilly. (Dec. 10, 2015)
4. Indo-Pak Relations –an analysis by Dr. Mithilesh Mishra and Dr. Nageshwar. (Feb. 15, 2016)
5. Budget Conference. (March, 1, 2016)

BUDAUN

Seminars/Conferences/Workshop

1. Seminar on the Problems of the Villages & also their solutions (May 04, 2015)
2. Adoption of two to three villages with convenorship of Shri Gaurav Saxena (May 09, 2015)

Lecture/ Meeting/Discussion

1. Meeting was held at villages Sikrapur Village, (15 July, 2015)
2. Independence Day celebration & awarding prizes for the social and cultural activities. (11 Aug. 2015)
3. Independence Day celebration & lecture delivered on Swatch Bharat and stress on the quality education. (15 Aug. 2015)
4. Meeting was organized at the Sikrapur Village for establishing the Community. (29 Nov, 2015)
5. Human Rights Day was arranged at the M.G. (P.G.) College Sambhal. (10 Dec. 2015)
6. The Branch organized the Village Development Programme at the Ikram Nagar Village. (24 Dec. 2015)

- The Branch organized P.M. Modi's Agenda for Good Governance and Organizing Social and Cultural and Economic Life by Skill Development Programme. (Jan. 21, 2016)
- The Branch celebrated the Republic Day in the two Colleges of Murari and Usawan and motivated the teachers and students for hard labour and moral and ethical values in our general behaviours. (Jan. 26, 2016)

BURDWAN

Seminars/Conferences/Workshop

Prelude Seminar on "Higher Education at Cross-Roads. (Oct. 3, 2015)

CUDDALORE

Seminars/Conferences/Workshop

Prelude Seminar on Role of Higher Education at Crossroads (Aug. 28, 2015)

Lecture Meeting/Discussion

The Roles of Agriculture Graduates in Rural Responsibilities (Feb. 24, 2015)

Publications

The Role of Agricultural Graduates in Rural Responsibilities.

GULBARGA

Seminars/Conferences/Workshop

- Prelude Conference on "Higher Education at Crossroads" (Sept. 23, 2015)

Lecture/ Meeting/Discussion

- Consumers Awareness programme for Rural Youths (Mar. 29, 2016)

Training Programme Conducted

Swachta Divas Training programme organized by the Branch with Rotary Club Kalaburgi.

Other Activities

- Blood Donation camp organized in collaboration with Rotary Club and IIPA Gulbarga Local Branch Dhanvantri Hospital and Rotary Club with Lahoti Research Centre Kalaburgi on the eve of Independence Day.

HOWRAH

Seminars/Conferences/Workshop

- Tobacco Control (May 16, 2015)
- Swachh Bharat (June 20, 2015)
- Wetland and Waste Management with Special Reference to Kolkata Municipal Corporation (Aug. 29, 2015)
- Prelude conference on "Higher Education at Crossroads" (Sept 8, 2015)
- 125th Birth Anniversary of Dr. B.R. Ambedkar (Jan. 16, 2015)
- Changing Role of District Administration (Feb. 27, 2016)

Other Activities

- Beautification of Howrah (28 Nov. 2015)
- Felicitation to Prof. Sankar Kumar Sanyal for representing Gandhian Delegation Team of India to World Parliament of Religions held on 15th October to 19th October 2015 at U.S.A.(Jan. 16, 2016)
- Ganga Action Plan (Nawami Ganga) (March 30, 2016)

INDORE

Seminars/Conferences/Workshop

- Prelude seminar on the Topic "Higher Education at Crossroads" (Sept. 7, 2015)

Lecture Meetings/ Discussions

- A meeting was organized to discuss annual conference on higher education- at crossroad.

Other Activities

The Branch is providing Library services to it's members, post graduate students in public administration and research Students.

KANPUR

Seminars/Conferences/Workshop

- Prelude Seminar on "Higher Education at Crossroads" Sri Chitragupt Dharamshala, Govindnagar Kanpur. (Oct. 13, 2015)
- Conference on "Right to Liberty: Tolerance v/s Intolerance (Sahishunta Banam Asahshunta)" at Branch Office. (Feb. 28, 2016)

3. Prelude Seminar on “Women empowerment its theory & practice” (Mar. 8, 2016)

Lecture Meetings/ Discussion

1. Panel discussion on “Indian Constitution: Relationship between Law & Religion”. (Aug. 24, 2015)
2. Lecture on “Power of Legislature of Role of judiciary with particular reference to NJAC Act” (Jan. 17, 2016)

Other Activities

Health checkup camp organized in association with Sri Chitragupt Samiti at Sri Chitragupt Dharmshala, Govindnagar. (June 14, 2015)

MADURAI

Seminars/Conferences/Workshop

1. Prelude Seminar on “Higher Education at Crossroads” (Aug. 22, 2015)

Other Activities

1. Medical Health Camp at Thirumangalam was organized by the Branch with M/s Raja Siddha Marundhagam and Surabhi Trust (April 16, 2015)

MAGADH

Seminars/Conferences/Workshops

1. Changing Social System in Indian Society. (Dec. 12, 2105)
2. Dalits in India. (March 13, 2016)
3. Global Warming and Remedies’ interactive session ahead. (April 10, 2016)
4. G.S.T. and its effects on the States Round table discussion. (Aug. 4, 2016)

MEERUT

Others Activities

Organized lectures/Talks on various Topics relating to Public Administration, Public Participation, Law and Society.

MUZAFFARPUR

Seminars/Conferences/Workshops

Prelude conference on “Higher Education at Crossroads” (Oct. 11, 2105)

PATIALA

Seminars/Conferences/Workshops

1. Globalization: Challenges and opportunities in Association with School of Social Sciences Panjab University, Patiala (Mar. 7, 2015)
2. Human Right day: Dr. Harbans Pathak delivered a talk in Gout Mahendra College Patiala (Dec. 8, 2015)
3. Globalization Challenges by Dr. Harbans Pathak (Mar. 7, 2015)
4. Appraisal of New Economic Policy by Dr. D. K. Madan (Aug. 25, 2015)
5. Consumer Awareness Day–by H. S. Arora (Mar. 15, 2015)

PUDUCHERRY

Seminars/Conferences/Workshops

1. Budget Conference 2015 (April 11, 2015)
2. Civil Service Day Seminar (April 21, 2015)
3. Seminar on Digital India (May 09, 2015)
4. Seminar on Consumer Welfare and State Consumer Helpline (July 11, 2015)
5. Prelude Conference on “Higher Education at Crossroads” (Nov. 12, 2015)

Lecture Meetings/ Discussions

1. UPSC Competitive Examination Lecture Meeting (April 12, 2015)
2. RTI Act 2005 Meetings (May 20, 2015)

Training Programme Conducted

1. UPSC Exam Training Programme for College Final Year Students (April 25, 2015)
2. Yoga International Day Training Programme for School Students (June 14, 2015)
3. Consumer Awareness for self help Group (Aug. 23, 2015)

TIRUCHIRAPALLI

Lecture Meetings/ Discussion

1. Pasunnai Thayagam– An instrument for social change– Discussion group on old age home Punganoor Coordinated by Mr. Arputhoraj (Aug. 14, 2015)

2. Role of Young Voters in Democracy Electronic lecture by advocate Mr. Sivagurunathan. (Feb. 26, 2016)

TIRUPATI

Seminars/ Conference/Workshops

1. Prelude Conference on Higher Education at Crossroads. (July 21, 2015)

Lecture/Meetings/ Discussions

1. World Environment Day. (Jun. 5, 2016)
2. Lecture Programme on Union Budget 2016-17. (Mar. 5, 2016)
3. World Consumer Right Day- 2016. (Mar. 15, 2015)
4. Debate on Andhra Pradesh State Budget (Mar. 22, 2016)

Publication

1. Book on— *Development Scenarios of Rayalaseema*. (Dec. 15, 2015)

TIRUPATTUR

Seminars/ Conference/Workshops

Prelude conference on the topic “Higher Education at Crossroads” (Sept. 08, 2015)

Other Activities

1. Free Medical camp on “Vibration Perception” test for Neuropathy and Lipid Profile conducted. (Jul. 02, 2015)
2. Homage to the Departed Dr. A.P.J. Abdul Kalam former President of India. (Jul. 30, 2015)
3. Free Medical camp for “Bone Marrow Density” detection conducted. (Aug. 28, 2015)

4. Lipid Profile and Vibration perception test conducted. (Aug. 28, 2015)

VALLABH VIDYANAGAR

Seminars/ Conference/Workshops

1. Prelude Conference on “Higher Education is at Crossroads” The sub- themes of the subject can be (1) Internationalization of Higher Education, (2) Technology and Critical Thinking on Higher Education and (3) Western and Indian Culture and Higher Education. (Sept. 30, 2015)
2. SEBI Workshop on Financial Education and Planning for Middle Income Group at D. N. Institute of Business Administration, Anand (Aug. 12, 2015)

Lecture Meetings/ Discussions

1. Shree H. M. Patel Memorial Lecture at Bhikhabhai Patel Arts College. Lecture delivered by Dr. Rizwan Kadari – Renowned Historiographer on Patriotism, Administrative and Leadership Skills of Sardar Patel and all other national leaders at the time of freedom movement. (Mar. 22, 2015)
2. Presentation Contest for Commerce graduate and postgraduate students on Union Budget. (Feb. 24, 2016)
3. Lecture on Union Budget 2015-16 by Dr. Himmant Patel at D. N. Institute of Business Studies (Feb. 24, 2016)

VISAKHAPATNAM

Seminars/ Conference/Workshops

1. Foundation day Celebration. (July 10, 2015)
2. Prelude Seminar on “Higher Education at Crossroads.” (Oct. 8, 2015)

Annexure – F. 3.1

**LIST OF CHAIRMEN AND HONY. SECRETARIES OF THE
REGIONAL & LOCAL BRANCHES**

(As on 31-03-2016)

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| AGRA | |
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| MEERUT | |
| Prof. S.S. Sharma Chairman, IIPA Meerut Local Branch 2/141, Sector 2, Rajendra Nagar Sahibabad, Ghaziabad-201005 (U.P.) | (0120) 2631683 (R) Mobile 09312832502 E-mail: surjan2006@yahoo.co.in |
| Prof. Satya Prakash Hony. Secretary IIPA Meerut Local Branch 4F, Raj Lok, Civil Lines Meerut-250001 (U.P.) | (0121) 2642153(O) 2663593 (R) Mobile: 09837291071 E-mail: satyavee.prakash@gmail.com |
| MYSORE | |
| Dr. K.C. Basavaraj Chairman, IIPA Mysore Local Branch No. 43, Keragodu Main 23 rd Cross, Vijaynagar III Stage Mysore-570017 (Karnataka) | (0821) 2525620 (R) Mobile: 9341175461 |
| Prof. Muzaffar H. Assadi Hony. Secretary, IIPA Mysore Local Branch C/o Deptt. of Political Science University of Mysore, Manasgangotri, Mysore-570006 (Karnataka) | (0821) 2419507 (O) 2543936 (R) Mobile: 9448186295 E-mail: muzaffar.assadi@gamial.com |

| MUZAFFARPUR | |
|---|--|
| Dr. R.P. Shrivastava Chairman IIPA Muzaffarpur Local Branch Pravas, Parao Pokhar, Lane –2, Amgola, Muzaffarpur-842002 (Bihar) | (0621) 2243839 (R) Mobile: 9431241274 E-mail: rps_pravaas@gmail.com |
| Dr. Awadesh Kumar Singh Hony. Secretary IIPA Muzaffarpur Local Branch Adarsh Nagar, Shekhpur, Muzaffarpur-842002 (Bihar) | (0621) 2230352 (R) Mobile: 9905032357 E-mail: awadeshks85@gmail.com |
| NAGPUR | |
| Shri A.S. Ukhalkar Chairman IIPA Nagpur Local Branch No.11, 'CHETNA', New Ramdaspath Nagpur-440010 | (0712) 2443042 (R) Mobile: 9370666487 |
| Prof. Mohan S. Kashikar Hony. Secretary IIPA Nagpur Local Branch 113, Park Corner Shivaji Nagar Nagpur-440010 | (0712) 2500322/23 (O) 0712-2249235 Mobile: 09822940635 E-Mail: kashikar2000@yahoo.com |
| NASHIK | |
| Dr. M.S. Gosavi Chairman IIPA Nashik Local Branch 7, Anubandhan, Model Colony Nashik-422005 (Maharashtra) | (0253) 2574682 (O) 2342060 (R) Mobile: 9822055197 Fax: 2574682 E-mail: gokhaleeducation@dataone.in gokhale_edu@hotmail.com |
| Dr. (Mrs.) A.A. Verulkar Hony. Secretary IIPA Nashik Local Branch B-3, Shrinivas, Sobhagya Nagar Gangapur Road Nashik-422005 (Maharashtra) | (0253) 2571643 (O) Mobile: 9822603890 2571810 (R) Fax: 2571643 E-mail: gesjdc_b_nsk@sancharnet.in |
| PATIALA | |
| Prof. Harbans Pathak Chairman IIPA Patiala Local Branch "Ashirwad" No. 38, Phase V, Tricone City, Sirhind Road, Patiala-147001 (Punjab) | (0175) 2280213 (R) Mobile: 9814320117 E-mail: pathak117@yahoo.co.in |

| | |
|---|---|
| Prof. D.K. Madan Hony. Secretary IIPA Patiala Local Branch, Head School of Social Sciences Punjabi University Patiala-147002 (Punjab) | (0175) 2280063 (R) Mobile: 09417079934 |
| PUDUCHERRY | |
| Dr. R.R. Dhanapall Chairman IIPA Puducherry Local Branch No.3, IV Floor, PWD Building Le Eveche Street Puducherry-605001 | Mobile: 9345009639 (0413) 2222354(O/R) Fax: 2244669 E-mail: iipapuducherry@gmail.com www.iipapuducherry.in |
| Shri R. Narasimmamurthi Hony. Secretary No.3, IV Floor, PWD Building Le Eveche Street Puducherry-605001 | (0413) 2222354 (O) Mobile 09443999497 E-mai iipapuducherry@gmail.com www.iipapuducherry.in |
| PUNE | |
| Shri B.P. Shaligram Chairman IIPA Pune Local Branch "Godavari" Patrakar Nagar Senapati Bapat Road Pune-411016 (Maharashtra) | (020) 25658360 25658361 (R) Mobile: 9881374443 Fax: 25658364 |
| Dr. S.V. Khare Hony. Secretary IIPA Pune Local Branch Sahanistha Society, S.No. 83/17/1/1, Sahakar Nagar, Parvati, Pune-411009 (Maharashtra) | (020) 24230345(O) (020) 24230345 (R) Mobile: 07276888456 E-mail: kharesharadv@gmail.com |
| SAIDAPET | |
| ---- | |
| Dr. K.M. Ramanujam Hony. Secretary IIPA Saidapet Local Branch G-1, Ganpath Arcade, 1, Padmavathy Nagar Chennai-600092 (T.N.) | 23776848 (R) Mobile: 9841486114 E-mail: ramfoundation@yahoo.com |
| SALEM | |
| Shri J.S. Rajan Devanesan, Chairman, IIPA Salem Local Branch, "Renascence", 2/406, Maruti Nagar, Yercaud Main Road, Kondapanayakenpatti, Salem-636008 (T.N.) | 0427-2403861 Mobile 9487204751 E-mail: r.devaneson@yahoo.com |

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|---|---|
| Shri R. Kumarasamy, Hony. Secretary, IIPA Salem Local Branch, 59/1, Rathinapuri, Gorimedu, Salem-636008 (TN) | (0427) 2400302 Mobile: 9442622334 |
| SANGLI | |
| Prof. Shiram G. Kanitkar Chairman IIPA Sangli Local Branch Chandramani, Near Urban Bank, Vishrambag Sangli-416415 (Maharashtra) | 0233-2300958 (O) 0233-2301286 (R) Fax:0233-2301359 Mobile: 09422407470 E-mail: sgkanitkar@gmail.com |
| Prof. Dahake Hony. Secretary IIPA Sangli Local Branch Chandramani, Near Urban Bank, Vishrambag Sangli-416415 (Maharashtra) | --- |
| SIROHI | |
| Shri Narendra Kumar Jain Chairman IIPA Sirohi Local Branch Lakshmi Bhawan, Sadar Bazar Sirohi-307001 (Rajasthan) | (02972) 220136 (O) 222209 (R) Mobile: 9414152318 Fax: 220433 |
| Shri Balwant Singh Rathore Hony. Secretary IIPA Sirohi Local Branch 46 Rathore Lane Sirohi-307001 (Rajasthan) | (02972) 225075 (M) 09468834301 |
| THANJAVUR | |
| Dr. G. Deivanayagam Chairman IIPA Thanjavur Local Branch 1/343 Laxmi Gardens, Trichy Road Opp. New Bus Stand Thanjavur-613005 (TN) | (04362) 247005 (O) Mobile: 09585500000 E-Mail: abiabiintenaional@gmail.com gdnayagam@gmail.com |
| Dr. T. Elangovan Hony. Secretary IIPA Thanjavur Local Branch No.80, ABI & ABI Towers Opp. Medical College Thanjavur-613004 (T.N.) | (04362) 244505 (O) 241505 (R) Mobile: 09047150000 Fax: 246444 E-mail: abiabiinternational@gmail.com abiabiasia@gmail.com |

| TIRUCHIRAPALLI (TRICHY) | |
|--|--|
| Shri A.R. Ramachandran Chairman IIPA Tiruchirapalli Local Branch 1/24, Ammangudi Agraharam, Andanallur (Post), Jeeyapuram Tiruchirapalli-639101(T.N.) | (0431) 2614873 (R) |
| Dr. S. Palaniswamy Hony. Secretary IIPA Tiruchirapalli Local Branch A-80, 3 rd Cross, Dheeran Nagar, Dindigul Road Tiruchirapalli-620009 (T.N.) | (0431) 2403062 (R) Mobile: 9442583062 E-mail: swamy@bdu.ernet.in |
| TIRUNELVELI | |
| Shri K. Baskar Chairman IIPA Tirunelveli Local Branch 40 Subam Colony K.T.C. Nagar, North, Maharajanagar PO Tirunelveli-627011 (TN) | (0462) 2521353 (R) Mobile: 9486041694 |
| Prof. M. Muthiah Hony. Secretary IIPA Tirunelveli Local Branch Jai Bheem Bhavan H-115, Anbu Nagar, Maharaja Nagar (PO) Tirunelveli-627011 (T.N.) | (0462) 2530025 (R) Mobile: 9487854540 |
| TIRUPATI | |
| Dr. A. Ranga Reddy Chairman IIPA Tirupati Local Branch 15-40, ID, Sri Sai High School Lane Padmavathi Nagar Tirupati-517502 (A.P.) | 0877-2289443 (R) Fax: 2289555 Mobile: 9849741654 E-mail: angadi_reddy@yahoo.co.in |
| Dr.(Mrs.) A Samanthakamani Hony. Secretary IIPA Tirupati Local Branch 10-13-518, Reddy & Reddy Colony Tirupati-517501 (A.P.) | (0877) 2255054 (R) Office: 0877-2264602 Mobile: 9490045697 E-mail: akkarajusamanthakamani@gmail.com |
| TIRUPATTUR | |
| Dr. K.A. Selvarajan Chairman IIPA Tirupattur Local Branch 5A, Devaraga Pellair, Koil Street Tirupattur-635601 Vellore Distt. (T.N.) | Mobile: 9443366459 |

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|---|--|
| Shri K.M. Subramanian Hony. Secretary IIPA Tirupattur Local Branch 116, Cutchery Street Tirupattur-635601, Vellore Distt. (TN) | Mobile: 9443222863 E-mail: kms_bs@_yahoo.com |
| VADODARA (BARODA) | |
| Dr. Jatin V. Modi Chairman IIPA Vadodara Local Branch 13, Prakash Cololy Jetalpur Road Vadodara-390005 (Gujarat) | (0265) 2225647 (O) 2335131 (R) Mobile: 9426054166 |
| Shri Mahesh N. Trivedi Hony. Secretary IIPA Vadodara Local Branch Bajwada, Bhatia Sheri Behind Kalyanrayji Temple Vadodara-390001 (Gujarat) | Mobile: 09724348239 |
| VALLABH VIDYANAGAR | |
| Prof. Himmat G. Patel Chairman IIPA Vallabh Vidyanagar Local Branch 41, Professor Society, Mota Bazar Vallabh Vidyanagar-388120 (Gujarat) | Mobile: 09825892826 E-mail: hgpeco@yahoo.co.in |
| Dr. Jayesh Poojara Hony. Secretary IIPA Vallabh Vidyanagar Local Branch C/o Postgraduate Department of Political Science, Humanities Building, Opp. Main Office, Sardar Patel University, Vallabh Vidyanagar-388120 District Anand (Gujarat) | Mobile: 9825271352 E-mail: rajumrathod@rediffmail.com |
| VELLORE | |
| Shri P. Deva Doss Chairman IIPA Vellore Local Branch No.148, VOC Street, Gandhi Nagar Vellore-632006 (T.N.) | (0416) 2243814 (R) Mobile: 9894112375 |
| -- | |
| VILLUPURAM | |
| Shri M. Shanmugam Chairman IIPA Villupuram Local Branch 5, Jeyaram Layout, Maharajapuram, Villupuram-605602 (T.N.) | (04146) 222077 Mobile: 9994506828 |

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|---|--|
| Shri M. Thirugnanasambandam Hony. Secretary IIPA Villupuram Local Branch 11/5 Devaraj Street, Keelperumbakkam Villupuram-605602 (T.N.) | (04146) 240647 (R) Mobile: 9994707470 E-mail: mthirugnanasambandam@gmail.com |
| VIRUDHUNAGAR | |
| Shri S.P.G.R. Nithyanandan Chairman IIPA Virudhunagar Local Branch 1, Koolaian Kovil Street Virudhunagar-626001 (T.N.) | 244164 & 244364 (O) Fax: 244964 (O) E-mail: spgr@md4.vsnl.net.in |
| Shri R. Kanagavel Hony. Secretary IIPA Virudhunagar Local Branch 529, Madurai Road Virudhunagar-626001 (T.N.) | (04562)-244835 (O) 246035 (R) Fax: 244562-243705 E-mail: kanagavel@thangamgroup.com |
| VISAKHAPATNAM | |
| Prof. E.A. Narayana Chairman, IIPA Visakhapatnam Local Branch C/o Department of Politics and Public Admn., Andhra University Visakhapatnam-530003 (A.P.) | (0891) 2844418(O) (0891) 2532922 (R) Mobile: 9441249331 E-mail: narayanaea@gmail.com |
| Prof. N. Sambasiva Rao Hony. Secretary IIPA Visakhapatnam Local Branch C/o Department of Commerce and Management Studies, Andhra University, Visakhapatnam-530003 (A.P.) | (0891) 2844270 (O) 2783573 (R) Mobile: 9848170274 Fax: 2701566 E-mail: srnadendla@rediffmail.com nadendlasr@gmail.com |
| WARANGAL | |
| Prof. M. Vidyasagar Reddy Chairman IIPA Warangal Local Branch C/o Deptt. of Public Admn. & HRM Kakatiya University, Warangal-506009 (AP) | Mobile: 09866576017 E-mail: profmvsreddy@gmail.com |
| Prof. G. Rameshwaram Hony. Secretary IIPA Warangal Local Branch C/o Deptt. of Public Admn. & HRM Kakatiya University Warangal-506009 (AP) | (0870) 2455588 (O) Mobile: 09885774967 E-Mail: rameshwaram@yahoo.co.in |

Annexure – F. 3.2

LIST OF MEMBERS ATTACHED WITH REGIONAL AND LOCAL BRANCHES

AS ON 31-03-2016

| SI. No. | REGIONAL | LOCAL | ACTIVE MEMBERS | | MEMBERS IN ABEYANCE | | TOTAL MEMBERSHIP | | TOTAL (a + b) |
|---------|--|--------------------|----------------|------|---------------------|------|------------------|----------|---------------|
| | | | Annual | Life | Annual | Life | Annual (a) | Life (b) | |
| 1. | ASSAM | | 1 | 136 | 0 | 79 | 1 | 215 | 216 |
| 2. | BIHAR | | 16 | 377 | 0 | 160 | 16 | 537 | 553 |
| 3. | | Magadh | 1 | 25 | 0 | 13 | 1 | 38 | 39 |
| 4. | | Muzaffarpur | 2 | 38 | 1 | 4 | 3 | 42 | 45 |
| 5. | DELHI | | 25 | 1209 | 1 | 684 | 26 | 1893 | 1919 |
| 6. | GOA (WEST COAST) | | 1 | 26 | 0 | 19 | 1 | 45 | 46 |
| 7. | GUJARAT | | 2 | 86 | 0 | 48 | 2 | 134 | 136 |
| 8. | | Vadodara | 3 | 34 | 0 | 13 | 3 | 47 | 50 |
| 9. | | Vallabh Vidyanagar | 0 | 24 | 0 | 11 | 0 | 35 | 35 |
| 10. | HARYANA | | 7 | 178 | 1 | 44 | 8 | 222 | 230 |
| 11. | HIMACHAL PRADESH | | 1 | 67 | 0 | 28 | 1 | 95 | 96 |
| 12. | JAMMU & KASHMIR | | 13 | 299 | 1 | 53 | 14 | 352 | 366 |
| 13. | JHARKHAND | | 10 | 148 | 0 | 30 | 10 | 178 | 188 |
| 14. | | Jamshedpur | 0 | 14 | 0 | 3 | 0 | 17 | 17 |
| 15. | KARNATAKA | | 5 | 226 | 0 | 71 | 5 | 297 | 302 |
| 16. | | Gulbarga | 4 | 38 | 0 | 6 | 4 | 44 | 48 |
| 17. | | Dharwad | 1 | 21 | 0 | 2 | 1 | 23 | 24 |
| 18. | | Mysore | 0 | 23 | 0 | 9 | 0 | 32 | 32 |
| 19. | KERALA | | 5 | 157 | 0 | 53 | 5 | 210 | 215 |
| 20. | MADHYA PRADESH (including Chhattisgarh) | | 7 | 205 | 0 | 66 | 7 | 271 | 278 |
| 21. | | Indore | 1 | 30 | 0 | 9 | 1 | 39 | 40 |
| 22. | | Jabalpur | 0 | 47 | 0 | 16 | 0 | 63 | 63 |
| 23. | MAHARASHTRA | | 7 | 509 | 0 | 257 | 7 | 766 | 773 |
| 24. | | Aurangabad | 1 | 50 | 0 | 12 | 1 | 62 | 63 |
| 25. | | Nagpur | 2 | 83 | 0 | 18 | 2 | 101 | 103 |
| 26. | | Nashik | 0 | 12 | 0 | 10 | 0 | 22 | 22 |
| 27. | | Pune | 7 | 102 | 0 | 69 | 7 | 171 | 178 |
| 28. | | Sangli | 1 | 15 | 0 | 3 | 1 | 18 | 19 |

| SI. No. | REGIONAL | LOCAL | ACTIVE MEMBERS | | MEMBERS IN ABEYANCE | | TOTAL MEMBERSHIP | | TOTAL (a + b) |
|---------|--------------------------------------|----------------|----------------|------|---------------------|------|------------------|----------|---------------|
| | | | Annual | Life | Annual | Life | Annual (a) | Life (b) | |
| 29. | MANIPUR | | 0 | 42 | 0 | 24 | 0 | 66 | 66 |
| 30. | MEGHALAYA | | 1 | 32 | 0 | 52 | 1 | 84 | 85 |
| 31. | MIZORAM | | 0 | 40 | 0 | 31 | 0 | 71 | 71 |
| 32. | ODISHA | | 1 | 203 | 1 | 42 | 2 | 245 | 247 |
| 33. | | Cuttack | 0 | 28 | 0 | 10 | 0 | 38 | 38 |
| 34. | PUNJAB & CHANDIGARH (UT) | | 7 | 207 | 0 | 72 | 7 | 279 | 286 |
| 35. | | Patiala | 1 | 34 | 0 | 4 | 1 | 38 | 39 |
| 36. | RAJASTHAN | | 11 | 229 | 0 | 90 | 11 | 319 | 330 |
| 37. | | Sirohi | 0 | 9 | 0 | 0 | 0 | 9 | 9 |
| 38. | TAMIL NADU | | 17 | 612 | 0 | 106 | 17 | 718 | 735 |
| 39. | | Coimbatore | 1 | 27 | 0 | 5 | 1 | 32 | 33 |
| 40. | | Cuddalore | 2 | 46 | 0 | 5 | 2 | 51 | 53 |
| 41. | | Dindigul | 0 | 20 | 0 | 5 | 0 | 25 | 25 |
| 42. | | Madurai | 2 | 105 | 0 | 14 | 2 | 119 | 121 |
| 43. | | Saidapet | 0 | 14 | 0 | 12 | 0 | 26 | 26 |
| 44. | | Salem | 0 | 16 | 0 | 3 | 0 | 19 | 19 |
| 45. | | Thanjavur | 0 | 18 | 0 | 15 | 0 | 33 | 33 |
| 46. | | Tirunelveli | 0 | 19 | 0 | 3 | 0 | 22 | 22 |
| 47. | | Tirupattur | 0 | 17 | 0 | 4 | 0 | 21 | 21 |
| 48. | | Tiruchirapalli | 0 | 16 | 0 | 10 | 0 | 26 | 26 |
| 49. | | Vellore | 1 | 33 | 0 | 11 | 1 | 44 | 45 |
| 50. | | Villupuram | 2 | 19 | 0 | 0 | 2 | 19 | 21 |
| 51. | | Virudhunagar | 0 | 14 | 0 | 4 | 0 | 18 | 18 |
| 52. | | Puducherry | 2 | 45 | 0 | 3 | 2 | 48 | 50 |
| 53. | TELANGANA (including Andhra Pradesh) | | 27 | 386 | 2 | 135 | 29 | 521 | 550 |
| 54. | | Karimnagar | 0 | 25 | 0 | 4 | 0 | 29 | 29 |
| 55. | | Tirupati | 22 | 66 | 0 | 1 | 22 | 67 | 89 |
| 56. | | Visakhapatnam | 5 | 58 | 1 | 24 | 6 | 82 | 88 |
| 57. | | Warangal | 0 | 69 | 0 | 23 | 0 | 92 | 92 |
| 58 | UTTARAKHAND | | 2 | 155 | 0 | 95 | 2 | 250 | 252 |

| SI. No. | REGIONAL | LOCAL | ACTIVE MEMBERS | | MEMBERS IN ABEYANCE | | TOTAL MEMBERSHIP | | TOTAL (a + b) |
|---------|---------------|----------|----------------|-------------|---------------------|-------------|------------------|--------------|---------------|
| | | | Annual | Life | Annual | Life | Annual (a) | Life (b) | |
| 59. | UTTAR PRADESH | | 20 | 594 | 1 | 206 | 21 | 800 | 821 |
| 60. | | Agra | 1 | 24 | 0 | 9 | 1 | 33 | 34 |
| 61. | | Bareilly | 1 | 33 | 0 | 6 | 1 | 39 | 40 |
| 62. | | Budaun | 3 | 98 | 0 | 14 | 3 | 112 | 115 |
| 63. | | Meerut | 2 | 35 | 0 | 21 | 2 | 56 | 58 |
| 64. | | Kanpur | 1 | 64 | 0 | 8 | 1 | 72 | 73 |
| 65. | WEST BENGAL | | 12 | 265 | 0 | 92 | 12 | 357 | 369 |
| 66. | | Burdwan | 1 | 20 | 0 | 1 | 1 | 21 | 22 |
| 67. | | Howrah | 0 | 16 | 0 | 4 | 0 | 20 | 20 |
| | Other States* | | 3 | 38 | 0 | 21 | 3 | 59 | 62 |
| | Abroad* | | 0 | 66 | 0 | 54 | 0 | 120 | 120 |
| | Total | | 271 | 8036 | 9 | 3033 | 280 | 11069 | 11349 |

* No IIPA Branch

Annexure — F. 4
ACADEMIC CENTRES 2015-17

| | | | |
|--|---------------------------------------|---|---|
| Centre for Urban Studies | | Centre for Public Policy, Planning and Development Studies | |
| 1. | Prof. K.K. Pandey— Coordinator | 1. | Prof. V.K. Sharma |
| 2. | Dr. V. N. Alok | 2. | Prof. Dolly Arora |
| 3. | Dr. Kusum Lata | 3. | Dr. C. Sheela Reddy |
| 4. | Dr. Girish Kumar | 4. | Dr. Girish Kumar |
| 5. | Dr. Charru Malhotra | 5. | Dr. Neetu Jain |
| 6. | Dr. Sachin Chowdhry | 6. | Dr. Sachin Chowdhry |
| 7. | Dr. Sapna Chadah | 7. | Dr. Sujit Kumar Pruseth |
| 8. | Dr. Sujit Kumar Pruseth | 8. | Dr. Mamta Pathania |
| 9. | Dr. Manan Dwivedi | 9. | Dr. Manan Dwivedi |
| 10. | Dr. Saket Bihari | 10. | Dr. Nupur Tiwari |
| 11. | Dr. Pawan Taneja | 11. | Dr. Pradip Kumar Parida |
| | | 12. | Dr. Gadadhara Mohapatra |
| Centre for Economic Analysis and Financial Management | | Centre for Rural Development Administration & Panchayati Raj | |
| 1. | Prof. Aasha Kapur Mehta | 1. | Prof. Aasha Kapur Mehta |
| 2. | Prof. Nand Dhameja | 2. | Dr. V. N. Alok |
| 3. | Dr. V. N. Alok | 3. | Dr. Girish Kumar |
| 4. | Dr. Roma Debnath | 4. | Dr. C. Sheela Reddy— Coordinator |
| 5. | Dr. Pawan Taneja | 5. | Dr. Charru Malhotra |
| | | 6. | Dr. Sachin Chowdhry |
| | | 7. | Dr. Sujit Kumar Pruseth |
| | | 8. | Dr. Pradip Kumar Parida |
| | | 9. | Dr. Nupur Tiwari |
| | | 10. | Dr. Gadadhara Mohapatra |
| Centre for Management Studies, Public Enterprises and Behavioural Studies** | | Centre for Consumer Studies | |
| 1. | Prof. Nand Dhameja | 1. | Prof. Suresh Mishra— Coordinator |
| 2. | Dr. Neetu Jain | 2. | Dr. C. Sheela Reddy |
| 3. | Dr. Roma Debnath | 3. | Dr. Sapna Chadah |
| 4. | Dr. Pawan Taneja | 4. | Dr. Manan Dwivedi |
| | | 5. | Dr. Saket Bihari |
| | | 6. | Dr. Mamta Pathania |

| | | | |
|---|---|--|---------------------------------------|
| Centre for Ethical Governance and Social Justice** | | Centre for Climate Change, Environment and Drought Administration | |
| 1. | Prof. Aasha Kapur Mehta | 1. | Prof. V.K. Sharma |
| 2. | Prof. Dolly Arora | 2. | Prof. Dolly Arora |
| 3. | Prof. K.K. Pandey | 3. | Prof. K.K. Pandey |
| 4. | Dr. Neetu Jain | 4. | Dr. Kusum Lata |
| 5. | Dr. Sapna Chadah— Coordinator | 5. | Dr. Shyamli Singh— Coordinator |
| 6. | Dr. Mamta Pathania | 6. | Dr. Pradip Kumar Parida |
| 7. | Dr. Nupur Tiwari | | |
| 8. | Dr. Shyamli Singh | | |
| 9. | Dr. Gadadhara Mohapatra | | |
| Centre for Learning in ICT and e-Governance | | | |
| 1. | Prof. V.K. Sharma | | |
| 2. | Amitabh Ranjan, Registrar— Coordinator | | |
| 3. | Dr. Kusum Lata | | |
| 4. | Dr. Charu Malhotra | | |
| 5. | Dr. Shyamli Singh | | |

** Newly reorganized centres

Annexure – F. 5

ACADEMIC CONTRIBUTIONS (OTHER THAN TRAINING AND RESEARCH STUDIES) OF IIPA FACULTY

Dolly Arora

Publications

- “Trends in Centre-State Relations”, *Administrative Change*, 2015.
- Base Paper (MOSPI & UNICEF) on Availability of Data and Data Gaps for Situation Analysis of Well-being of Children and Women (Co-authored with Aasha Kapur Mehta) was published on the Website of the Ministry of Statistics and Programme Implementation.
- “Violence, Coercion and Human Rights Discourse in India” forthcoming in an edited volume on *State in India* from Routledge.
- “How do We Maximise Governance and Minimise Government”, in *Governance Now* in July 1st 2015 issue.

Seminars/Workshops/Conferences, etc.

- Made a presentation on ‘Bridging data gaps’ on 2nd July 2015 at a Workshop organised by UNICEF at Hotel Claridges, New Delhi. The presentation was based on the Base Paper that was co-authored with Professor Aasha Kapur Mehta on ‘Availability of Data and Data Gaps for Situation Analysis of Well-being of Children and Women for MOSPI and UNICEF’.
- Made a Presentation on Regional Imbalance in the Representation at the Consultation and Discussion meeting with Regional Directors at Staff Selection Commission, September 4th 2015.
- ‘Federalism in India’, at Jamia Milia Islamia University, 21st November 2015.
- Participated in “National Consultation on Concurrent Evaluation of Rural Development Programmes”, organised by Ministry of Rural Development, 15th September, 2015.
- Panelist on *Badi Charcha*, DD-I, Special show on Independence Day review of Government Performance, 16 August, 2015.

Association with Other Academic/Professional activities outside IIPA

- Peer reviewer “Governance” Chapter in mid-term review of 12th Five Year Plan.
- Member, Standing Committee of JNU for Recognised Research Organisations.
- On the Board of Examiners/ selection committee of several Universities

Other Administrative/ Academic responsibilities at the Institute:

- Member, Executive Council, IIPA
- Coordinator, Research
- Nodal Officer, DST Programmes
- Member, Case Study Committee
- Member, Library Committee
- Member, Advisory Board, Documentation in Public Administration
- Coordinator, Gujarat Regional Branch
- Other responsibilities assigned from time-to-time.

Suresh Misra

Report/Books/ Monographs published:

1. Safe Baby Food
2. Toys and Safety Regulations
3. Ubhokta Margdarshika (Hindi)

Seminars/Workshops/Conferences

1. Attended International Workshop on Big and Open Data: Evaluating Data Service standards and Citation Attribution Practices, held on November 5-6, 2015 at INSA, New Delhi, presented a Paper on National Consumer Helpline: Consumer Complaint Data Bank.
2. Prepared the Background paper on Decade of RTI: Towards Transparent Governance for the CIC Annual Convention, Oct. 16-17, 2015, Vigyan Bhawan, New Delhi

3. “Consumer Complaints Redressal— A Case of National Consumer Helpline”, paper presented at Kalyani University in the National Seminar on Consumer Justice in Globalising India: Challenges and Choice, Nov. 19-20, 2015.

Academic Work Undertaken Outside IIPA

1. Appointed by the Vice-Chancellor of Panjab University as an External Examiner of the Thesis, Gandhi and Ambedkar on Untouchability: A Comparative Study, Department of Gandhian and Peace Studies.
2. External Expert Member, Internal Quality Assurance Cell (IQAC), National Law Institute University, Bhopal, M.P.
3. Appointed by the Vice-chancellor, Visvesvaraya Technological University, Belgaum as External Examiner to evaluate the thesis “Role of Voluntary Consumer Organization and Gov. Machineries in Consumer Education” – A Case of Karnataka State.
4. Delivered a special lecture on Globalisation, Good Governance and Consumer Protection on March 19, 2016 in the Department of Public Administration, Jaipur University.
5. Delivered a special lecture on Good Governance and Consumer Protection on Feb. 29, 2016 in the Department of Gandhian and Peace Studies, Panjab University.
6. Delivered a talk on Anti-biotics of the menu in a workshop organised by an NGO, Dignity, on the occasion of World Consumer Day on March 17, 2016, Safdarjung Enclave, New Delhi.

Association with other forms of Academic Work within IIPA

1. As coordinator of the Centre for Consumer Studies and Project Director of the National Consumer Helpline and the State Consumer Helpline Knowledge Resource Management Portal I have been coordinating the activities of the Centre, preparing work plan, monitoring and updating website, preparing annual reports, publication of e-newsletters, maintaining liaison with the Department of Consumer Affairs and various state governments.
2. Member Selection Committee of IIPA Research Staff.

3. Member of a number of Internal committees constituted by the Institute from time-to-time

Association with Academic work outside IIPA (Membership of Committees/ Boards, etc.)

1. Member, Central Consumer Protection Council, Department of Consumer Affairs, Gol.
2. Member, Inter-Ministerial Monitoring Committee to monitor the misleading advertisement in print and electronic media and unfair trade practices.
3. Member, National Mirror Committee of COPOLCO, BIS, New Delhi.
4. Member, Empowered Committee for Creating Consumer Awareness, DCA, Gol.
5. Member, Committee on Containment of Wastage of Foodgrains and Ostentatious Behaviour especially during Marriages/ Parties/ Functions, DCA.
6. Member, Committee on Misleading Advertisements and Cheating of Consumers through the Money Circulation Schemes, DCA
7. Member, Multimedia Advisory Committee for creating Consumer Awareness, DCA.
8. Member, Standing Committee to harmonize Labeling requirements on Packaged Commodity under Different Laws.
9. Member, Committee to Streamline the System of Assessment of Projects and Release of Funds under Consumer Welfare Fund, DCA, Gol.
10. Member, Selection Committee for Empanelment of Creative Agencies for Consumer Awareness, DCA, Gol.
11. Member, Selection Committee for Empanelment of Production Agencies for Designing & Production of Print & Electronic (Audio/Video) creative for “Jago Grahak Jago” Campaign.
12. Member, Executive Committee to monitor the Progress of the Project sanctioned to FICCI for setting up FICCI Alliance for Consumer Care, DCA, Gol.

Research Proposal Prepared

National Consumer Helpline Expansion proposal, submitted to Department of Consumer Affairs, Gol, budget – 1.2 crore.

Research Guidance (41st APPPA - 2015)

1. Shri Nuruddin Ansari, IRPS, Recruitment Practices in the Indian Railways System: Gap between Current Practices and the Needs of Future
2. Brig. Rakesh Kapoor, IA, Leadership Ethics in the Indian Army.
3. Brig. PGK Menon, IA , India-China Boundary Issue: Option for Resolution

V.N. Alok

Book/Papers: “A Gist of Major Recommendations of Third State Finance Commissions and their Implementation Status” in *Indian Journal of Public Administration*, Vol. LXII, No.1, Jan - Mar, 2016

Environment and Fiscal Reforms in India in *Urban India*, Vol 36, Jan - Jun (forthcoming). This is a review article of the book edited by D.K. Srivastava and K.S. Kavi Kumar published by Sage in 2014. Jointly with Amber Zahra.

Organisation of Seminars/ Conferences/ Workshops:

January 18-19, 2016 at India Habitat Centre, Delhi jointly with Ministry of Panchayati Raj and NIRD & PR, Fiscal Decentralization and Role of State Finance Commissions (SFCs). Union Minister of Rural Development and Panchayati Raj inaugurated and seven chairmen of current SFCs, eminent economists from India and the USA and senior civil servants participated.

28-29 October 2015, at IIPA, jointly with Department of Personnel and Training, and Ministry of Finance, Government of India, ‘Policy Dialogues with Joint Secretaries on Current Economic Reforms under Cooperative Federalism’. 72 Joint Secretaries to Government of India nominated of which 43 participated. Shri Jayant Sinha, Minister of State for Finance led the discussions on second day.

Presentation in Seminars/ Conferences/ Workshops:

February 29 - March 3, 2016, at Munich, Germany, made key observations and comments in the third panel on ‘economic preconditions for a stable federal state’ in the four-day International Conference namely ‘1st International Munich

Federalism Days’ organised by the Hanns Seidel Foundation. The Foundation paid all the expenses.

February 20, 2016, at Academy of Administration, Bhopal, delivered a talk on Fiscal Decentralization to Local governments in India. IIPA Madhya Pradesh Regional Branch organised the event.

February 8, 2016 at India Habitat Centre, New Delhi, made a presentation on State- municipal Fiscal Relations: Institutional Arrangements at the two-day ORF-PRIO Conference on Urbanising India.

January 18-19, 2016 at India Habitat Centre, Delhi. Presented a theme paper on Fiscal Decentralisation in India: Institutional Arrangements and a workshop summary in a National workshop on Fiscal Decentralisation and Role of State Finance Commissions (SFCs) jointly organized by IIPA with Ministry of Panchayati Raj and NIRD&PR.

December 7, 2015, at New Delhi, Presented a paper on ‘State-local Fiscal Relations in India’ in an International Conference on ‘Intergovernmental Relations in Federal Systems’ organised by University of Delhi and Forum of Federations.

September 22, 2015 at New Delhi, delivered a keynote address on Finance, Pension and Social Security in a concurrent session on the same theme as a part of the 41st Skoch summit on Transformative Governance inaugurated by the Union Minister of Urban Development and Parliamentary Affairs.

September 6, 2015, at New Delhi, delivered a key note address as the Guest of Honour on “How the new government is instituting policies for better start-up culture in India” at the inaugural ceremony of Conquest 2015 — An International Start-up Conclave of the Birla Institute of Technology & Science (BITS), Pilani held at ITC, Sheraton, Delhi.

May 18-19, 2015, at Pune, delivered talk on ‘Financing Mechanism for implementing of Urban Resilience in India— with Special Reference to the State of Maharashtra’ in a Workshop on Urban Climate Change Resilience jointly organised by The Energy and Resources Institute (TERI), Asia Pacific Network for Global Change Research and Government of Maharashtra.

April 24, 2015, at New Delhi, Participated as resource person and made presentation in the session on 14th Finance Commission of the

Conference on National Panchayati Raj Day inaugurated by the Prime Minister of India at Vigyan Bhawan.

April 21, 2015 at NIRD&PR, Hyderabad, delivered talk for a day on 'Strengthening Local Government Systems in India: Practices of Devolution across States' in five-day National Workshop for elected representatives on 'Horizontal Learning of Practices on Development Governance in India' organised by the National Institute of Rural Development and Panchayati Raj (NIRD&PR).

April 7, 2015, at Dehradun, delivered talk on 'Governance and Financing Mechanism for implementing of Urban Resilience in India— with Special Reference to the State of Uttarakhand' in a Workshop on Urban Climate Change Resilience jointly organised by The Energy and Resources Institute (TERI), Asia Pacific Network for Global Change Research and Government of Uttarakhand.

Expert Service:

Member of the Jury to select awards for public services initiated by Skoch Foundation Association with Government Committee.

Saket Bihari

Publications:

Bihari, Saket(2015): "Delimma of Globalization" in a book edited by Dr. Manish K Verma on Globalization and Environment: Discourse, Policies and Practices, Rawat Publications, Delhi ISBN 9788131607091 (Page no. 27-43).

Bihari, Saket(2015): "Globalization and Cultural Change in India: Documentation with Empirical Indicators", in a book edited by Dr. Anchalesh Kumar on Globalization, Environment and Quality of Life, Vivek Prakashan, Delhi ISBN 9788170043218 (Page no. 8-18).

Bihari, Saket(2015): "Locating Status of Women in India: A robust component in National Integration" in proceedings of National Conference on 'National Integration in India: Issues and Challenges', Jagdamba Publishing Company, New Delhi, ISBN 9789385437045 (Page no.65-70).

Seminars/Conferences/Workshop, etc.:

Round Table Discussion on "Social Marginalization in Urban India and Role of the State" at the Observer Research Foundation (ORF) New Delhi on May 6, 2015.

Participated as discussant in TARAGram Yatra 2015 organised by Development Alternatives, Qutub Institutional Area, New Delhi (October 7-10, 2015).

Lecture:

Delivered a talk on "Cultural Constraints and Gender Disparity: Looking Beyond Parochial Dilemmas" at the V. V. Giri National Labor Institute, Noida (August 27, 2015).

Sapna Chadah

Books:

"*Upbhokta Margdarshika*" (Hindi)

Papers Published/ Presented:

Background Paper on "**A Decade of RTI Act: Towards a Transparent Governance**" for CIC Annual Convention held on October 16-17, 2015 at Vigyan Bhawan.

Paper on "**Consumer Satisfaction Regarding Quality of Products in Super Marts of NCR: An Evaluative Study**" accepted for publication in book "*Facets of Consumerism in Global Economy*" edited by Dr. Anand Pawar, published by Twenty First Century Publications, Patiala with ISBN no. 978-93-85446-27-6.

Presented Paper on "**Food Safety and Consumers: Issues and Concerns**" at National Seminar on Empowering Rural Consumer in Globalising India: The Problems, Strategies and Prospects" at Cordia Group of Educational Institutes, Sanghol, Punjab on February 05, 2016.

Seminars / Workshops / Conferences Organised:

National Seminar on E-Commerce and Consumer: Issues and Challenges on May 8, 2015.

Two-day Workshop on Consumer Protection and Consumer Welfare in collaboration with IIPA J&K Regional Branch on September 11-12, 2015

National Seminar on Consumer Education in collaboration with Koneru Lakshmaiah College of Engineering, K. L. University, Guntur on Sept. 23-24, 2015.

Two-day National Seminar on Consumer Justice in Globalizing India: Challenges and Choices in collaboration with University of Kalyani on Nov. 19-20, 2015.

National Seminar on Empowering Rural Consumer in Globalising India: The Problems,

Strategies and Prospects in collaboration with the Cordia Group of Educational Institutes, Sanghol, Punjab on Feb. 05-06, 2016.

National Seminar on Consumer Protection: New Age Challenges in collaboration with NLU, Delhi on Feb. 19-20, 2016.

Workshop on World Consumer Rights' Day on March 15, 2016.

Seminars/Workshops/Conferences attended:

Attended Workshop for State Chief Information Commissioners organised by CIC on August 28, 2015 at Civil Service Officers' Institute, Chanakyapuri

Attended CIC's Annual Convention held on 16-17 October, 2015 at Vigyan Bhawan, New Delhi.

Participated in National Conference of "Safe & Healthy Food: Combating Food Adulteration" by Department of Consumer Affairs in Vigyan Bhawan on December 22, 2015 on the eve of National Consumer Day.

Other Academic/Professional Achievements and contribution outside IIPA:

Coordinator, Centre for Ethical Governance and Social Justice.

Mentor for RTI Fellowship Programme 2015 sponsored by Department of Personnel & Training, Gol.

P.K. Chaubey

Academic distinctions and recognition:

Conferred Kautilya Award by UP & Uttarakhand Economic Association at its Annual Conference held at Indian Institute of Technology, Roorkee, on October 31, 2015 by Dr K.K. Paul, Governor of Uttarakhand.

Papers published in peer-reviewed journals/books:

Delineating Convergence of Goals in Employment Contract: Case for Rent Seeking Organisations (Kautilya Samman Lecture, 2015), *UPUEA Economic Journal*, Vol. 8, No.8.

Well-being in Human Development Framework: Constituents and Aggregation, in *Analytical Issues in Trade, Development and Finance*, edited by Ambar Nath Ghosh and Asim K. Karmakar, Springer India, New Delhi, ISSN 2198-0012.

Training/Seminars/Workshops/Conferences:

Chaired a session on General Management in Ninth National Research **Conference on Future of Management Education in India** organised by All India Management Association in India International Centre, New Delhi, on April 1, 2015.

Delivered a lecture on Budget: Process and Analysis in a Training Course on "**Finance for Non-Finance Executives**" of the **Indian Drug & Pharmaceuticals Limited** on April 15, 2015 organised by the Committee on Public Finance & Government Accounting of Institute of Chartered Accountants of India.

Delivered a lecture on Basic Economic Principles of Development & Welfare to **DANICS Probationers in Union Territories Civil Service Directorate of Training**, Delhi, on April 17, 2015.

Delivered two lectures on: (i) Essence of Sampling & Sense of Sampling and (2) Instrument of Data Collection in **ICSSR sponsored Course on Research Methodology** in Sardar Patel Institute of Economic and Social Research, Ahmedabad, on April 18, 2015.

Delivered two lectures on **Tax and Non-tax (Revenue) Receipts in India: Composition and Trends** to a Bilateral Training Programme on Revenue Audit for Officials of Supreme Audit Institution (CAG) of Bangladesh on August 10, 2015 in the International Centre for Information Systems and Audit (iCISA), NOIDA

Delivered three lectures on: (i) **Whither Indian Economy**, (ii) **International Economics: Business, Trade, Commerce and Payments** and (iii) **Foreign Direct Investment** on September 14, 2015 in a Refresher Course on Globalisation and Emerging Economic Trends organised by NITI Aayog Chair, Department of Economics, University of Rajasthan, JAIPUR.

Conferred with Kautilya Award at the hands of Governor of Uttarakhand, Dr. K.K. Paul, by the Uttar Pradesh-Uttarakhand Economic Association in its XI Annual Conference held at Indian Institute of Technology, Roorkee, on October 31, 2015.

Chaired a technical session on **Urban Development in India: Challenges for Uttar Pradesh and Uttarakhand** in the XI Annual Conference of Uttar Pradesh-Uttarakhand Economic Association held at Indian Institute of Technology, Roorkee, on November 1, 2015.

Delivered Valedictory Address at the ICSSR-sponsored National Seminar on **Decentralisation and Poverty Reduction in India: Initiatives and Achievements** organised by Department of Economics, Aligarh Muslim University, Aligarh on November 8, 2015.

Delivered a lecture on **Role of Public Finance in Governance** in a Training Programme on Financial Management in EPFO organised by National Academy of Training and Research in Social Security, New Delhi on December 2, 2015.

Chaired Track IA Session on **Corporate Governance: A Move Towards New Paradigm of Accountability and Sustainability** in the Fourth International Commerce Convention, Department of Commerce, Delhi School of Economics, University of Delhi, Delhi, on December 19, 2015.

Delivered five lectures on **Time Series Econometrics** in Pre-D.Phil. Course Work for Research Students of Economics in the University of Allahabad, Allahabad on January 5-6, 2016.

Chaired a technical session on theme **Environment** in the National Seminar on Towards A Green Future on February 5, 2016 in the Department of Economics, University of Allahabad, Allahabad.

Delivered a lecture on **Human Capital and Manpower** in a Refresher Course on Education in the Department of Education, University of Allahabad, Allahabad, on February 6, 2016.

Delivered a talk on **Changing Political Ethos in Federal India: an Analysis in Public Choice Framework** in the session on Political Leadership in Federalizing India in the National Seminar on Political Leadership In Independent India: Challenges And Emerging Trends in Aryabhata College, New Delhi, on March 10, 2016.

Delivered Valedictory Address **Make in India: An Economist's Perspective** on March 30, 2016 in the National Conference on Make in India: Policy, Issues and Challenges organised by Zakir Husain Delhi College (Evening), Delhi

Sachin Chowdhry

Paper Presented in the Seminars/Workshops/Conferences:

Innovation in Government organised by T20 under the auspices of Ministry of Planning and Administrative Development, Govt. Of Egypt, Cairo, Egypt, October 11-12, 2015.

Roma Debnath

Papers/Articles:

Sharma, M., Debnath M. Roma and Sharma, S, (2016), Benchmarking of Rail Transport Service Performance through DEA for Indian Railways"Accepted for publication in the *International Journal of Logistics Management*.(A+ GRADE JOURNALAS PER Australian Business Deans Council (ABDC) ranking).ABDC ranking is globally followed by all management institutes.

Payal, R. and Debnath M. Roma. (2015), "Knowledge Management and Organisational Performance: A Systematic Literature View", *Journal of General Management Research*, Vol.2, Issue 2.

Paper Presented in the Seminars/Workshops/Conferences:

One-day Conference on Strengthening PSE JV, organised by IIPA, March 22, 2016. Sponsored by Ministry of Heavy Industries and Public Enterprise. Presented background paper: "Strengthening PSE JV"

Any other Publications:

Defence Acquisition in India and China: A Comparative Study jointly with Shri. Ved Prakash (IIPA- affiliated to Panjab University).

Academic work undertaken outside IIPA:

Invited by Centre for Science and Environment (CSE) to deliver lectures on statistical tools for analysis of the environment.

Other academic activity:

Efficiency in the Indian Iron and Steel Industry – An Application of Data Envelopment Analysis" published in *Journal of Advances in Management Research* being selected by the journal's editorial team as a Highly Commended paper in the 2015 Emerald Literati Network Awards for Excellence.

Manan Dwivedi

Papers/Articles:

Dwivedi, Manan (2015). "America's Asia-Pacific Engagement: The Implications of a Novae Eastward Overarch", in Sudhir Singh (ed). *India in Emerging Asia*, New Delhi: Pentagon Press.

Dwivedi, Manan (2015). "The State of Afghanistan and the Dynamics of the Internally Displaced People: A Challenge to Internal and Regional Security," in B. C. Upreti, (ed). Migration, Refugee & Displacement in South Asia: Emerging, Dimensions & Challenges. New Delhi: G.B. Books.

Dwivedi, Manan (2015). "The Indo Korean Bilateral Trade offs: Economic Ramifications and the American Standpoint", in Sushila Narsimhan and Kim Do-Young (ed). Deepening India-Korea Relations: Towards a sustainable future. New Delhi: Manak Publications.

Seminars/Conferences/Workshops, etc.:

Seminar paper presented on US-India- South Korea Relations at RASK and Embassy of South Korea Conference.

Seminar paper presented at JNU International ICSSR conference on, "Contemporary South Asia".

Kusum Lata

Reports/Book Published:

Indian Sustainable Urbanisation and Sustainable Development: Spatial Perspective.

Rejuvenation of the Productive Area in the City: E4 Subzone of Delhi

Chapter in Books/Journal:

Proceedings of the 51st International Society of City and Regional Planners Association (ISOCARP) Congress, Rotterdam, Netherlands, 19-23, October 2015 'Cities Save the World. Let's Reinvent Planning'. Published by ISOCARP, ISBN :978-94-90354-43-5

Paper Presented in the Seminars/Workshops/Conferences:

Presented a paper titled "ITMonistic System for Water Supply of Ghaziabad Municipal Corporation, U.P." on December 17, 2015 in the Technical Session 'Urban Infrastructure Development & Planning' of the National Symposium on 'Geomatics for Digital India' organised by Indian Society of Geomatics, Ahmedabad and Indian Society of Remote Sensing, Dehradun and hosted by JK Lakshmipat University, Jaipur, December 16-18, 2015.

Presented a paper titled "Comprehending Periurban Areas : Hollowed or Hopeful" on January 9, 2016 in the 64th National Town and Country

Planners' Congress with theme of 'Planning and Development of Peripheral Areas' held at Raipur, Chhattisgarh, January 8-10, 2016.

Panelist of "Safe City We Need" Panel Discussion on 12th February 2016 of the 'Urban Thinkers Campus (UTC)', an initiative of UN-Habitat's World Urban Campaign, organised by Habitat for Humanity India, held at India Habitat Centre (IHC), 11-12 February 2016.

Presented a paper titled "Smart Urban Water Supply System using Geomatics" on March 3, 2016 in the Technical Session 'Smart- Energy, Water and Waste Management' of the GeoSmart India 2016 organised by GeoSpatial, held at India Expo Centre, Greater Noida, March 1-3, 2016.

Participated in Interactive workshop on "Delivery of Capacity Building under the Urban Missions" organised by NIUA, Ministry of Urban Development, held at IHC, March 22, 2016.

Participated in the Workshop on "Redevelopment of Built-up Area as per provisions of MPD-2021" organised by Delhi Regional Chapter of Institute of Town Planners, India (ITPI), May 13, 2015.

Participated in the Workshop on "Environmental Considerations in Town and Country Planning" organised by Delhi Regional Chapter of Institute of Town Planners, India (ITPI), July 24, 2015.

Participated in the International Conference on 'Sustainable and Inclusive Urban Development in India' organised by Institute for Human Development, Niti Ayog and Department of Urban and Regional Planning, University of Florida, held at IIC, August 1-3, 2015.

Participated in the Workshop on "Transit Oriented Development – East Delhi Hub at Karkardooma" organised by Delhi Regional Chapter of Institute of Town Planners, India (ITPI), September 26, 2015.

Participated in half-day National Workshop on "Dissemination of Land Pooling knowledge to Indian States" organised by Town and Country Planning Organisation, Ministry of Urban Development, December 1, 2015.

Co-chaired a technical session "Urban Infrastructure" on December 4, 2015 in the ESRI India User Conference 2015 held at Kempinski Hotel, December 3-4, 2015.

Association with other forms of Academic Work within IIPA:

Organised the visit of Dr. Victor Pineda, Public Board Member of Obama Administration, along with his four researchers, to IIPA and interaction with IIPA faculty followed by Lecture on “Cities: Inclusive Policies and Practices” for IIPA’s Delhi Regional Branch members.

Academic Work Undertaken Outside IIPA:

Invited by HUDCO Chair, Himachal Pradesh Institute of Public Administration to deliver two lectures on “Spatial Implications of Urbanisation in India” and “Public Participation in Spatial Planning” on May 26, 2015 in the Foundation Training programme for officers of State Town & Country Planning Department May 25-29, 2015.

Gadadhara Mohapatra

Papers/Abstracts/Chapter in Books/Journal:

Title: *‘Hunger and Coping Strategies Among Kondh Tribe in Kalahandi District, Odisha’*.

Gadadhara Mohapatra (2016) “Empowerment of Women through Panchayati Raj Institutions (PRIs) in Odisha: A Review of issues and Evidence”, *IJPA*, April-June, Vol. LXII, No. 2, p. 294-308.

Prof. Vinod K. Sharma and Dr. Gadadhara Mohapatra, Case Study Completed on *‘Integrated Cooperative Development Projects (ICDP) in Salem District in Tamil Nadu’* as a National Level Evaluation carried out by IIPA for the National Cooperative Development Corporation (NCDC), New Delhi. Published in IIPA NEWSLETTER, Vol. LX, No.1, January 2016, p.2-3.

Prof. Vinod K. Sharma and Dr. Gadadhara Mohapatra. Case Study Completed on *‘Integrated Cooperative Development Projects (ICDP) in Hanumangarh District in Rajasthan’* as a National Level Evaluation carried out by IIPA for the National Cooperative Development Corporation (NCDC), New Delhi. Published in IIPA NEWSLETTER, Vol. LX, No. 2, February 2016, p. 3-5.

Prof. Vinod K. Sharma and Dr. Gadadhara Mohapatra. Case Study Completed on *‘Integrated Cooperative Development Projects (ICDP) in Jhabua District in Madhya Pradesh’* as a National Level Evaluation carried out by IIPA for the National

Cooperative Development Corporation (NCDC), New Delhi. Published in IIPA *Newsletter*, Vol. LX, No.3, March 2016, p.3-6.

Papers presented in Seminar/Workshop/Conferences, etc.:

Attended and presented a Paper on *‘Women’s Empowerment through Panchayati Raj Institutions: A Sociological Study of Odisha’* in the National Seminar on Two Decades of Panchayati Raj in India: Experiences, Issues and Challenges (January 15 & 16, 2015), organised by Madhya Pradesh Institute of Social Science Research, Ujjain.

Other Academic Works Undertaken Outside IIPA:

As an Expert Officer, nominated by Director, Training Division, Central Statistics Office (CSO), examined the project report titled *‘Determinants of Women’s Empowerment and its Impact on Standard of Living’* submitted by Department of Applied Research, Gandhigram, Tamil Nadu’.

Member of the Departmental BPGS & Ph.D. Committee in Tripura University (A Central University), Suryamaninagar, Agartala.

Any other Academic or related activity under taken not covered above: Presented a paper on *‘Dynamics of Rural Poverty: Role of Women’s Self Help Groups in Kalahandi District’* in the IIPA Faculty Seminar held on May 29, 2015.

Aasha Kapur Mehta

Papers/Articles:

Mehta, Aasha Kapur, Pratap, Sanjay and Das, Suparna (2015). *Efforts to Reduce Chronic Poverty: A Few Best Practice Cases*. CPRC-IIPA Working Paper 50.

Aasha Kapur Mehta, Sanjay Pratap and Dipankar Guha and (co-edited) (2016). *Proceedings of the Second Professor S. Saroja Memorial Lecture on Thinking Together on Hierarchies and Eminence* by Dr Devaki Jain, IIPA.

Chapter in Book:

Mehta, Aasha Kapur (2016). *Women’s Invisibility as Workers in Darooka*, Priti (ed.) *Road to Rights: Women, Social Security and Protection in India*. New Delhi: Sage Publications India Pvt. Ltd. and Yoda Press.

Chapters in Government Publication:

Ministry of Women and Child Development (2015). Revised Handbook on Gender Budgeting. New Delhi: Ministry of Women and Child Development, Government of India. Prepared several draft chapters for this publication.

Papers presented in the Seminars/Workshops/Conferences, etc.:

Chaired a session on Tools and Mechanisms for Gender Mainstreaming and gave the Opening Remarks at workshop organised by UN Women on 'Gender Transformative Planning and Budgeting on April 8, 2015 at Taj Mahal Hotel, New Delhi.

Discussant for a paper presented at a UN Women National workshop on 'Unpaid Work: Developing a Roadmap' held on April 16, 2015 at Ghitoni, Delhi.

Participated in a National Round table on State-Level Government Performance Management organised by the Indian School of Business on May 18, 2015 at the Imperial Hotel, Janpath, New Delhi.

Presentation (jointly with Professor Dolly Arora) on 'Bridging Data Gaps' on July 2, 2015 at a Workshop organized by UNICEF at Hotel Claridges, New Delhi. The presentation was based on the Base Paper that they co-authored on Availability of Data and Data Gaps for Situation Analysis of Well-being of Children and Women for MOSPI and UNICEF.

Panelist at a Round Table Consultation on 'Rights Based Approach to Poverty Reduction' organised by South Asia Forum for Human Rights & Sanchal Foundation held at India International Centre, New Delhi on October 12, 2015.

Participated in an 'Expert Group Meeting on Regulating the Regulators' organised by the Indian Schools of Business (ISB) at ISB Mohali Campus on 24 and 25 October 2015.

Delivered the Plenary Lecture during the Inaugural Session of a workshop titled "Towards Gender Sensitization: Planning, Budgeting and Mainstreaming" at the School of Gender and Development Studies, IGNOU on November 17, 2015.

Participated in a National Conclave organised by Indian School of Business on "Driving India's Growth Momentum: Capacity Building

in Public Policy, Healthcare, Manufacturing and Infrastructure" on December 3, 2015 at the Taj Mahal Hotel, Delhi.

Panelist and made a presentation on "Social Security and Protection for Women" at the book release function held at India Islamic Cultural Centre (IICC), Delhi on January 27, 2016. The book, published by Yoda Press and Sage, is titled "Road to Rights— Women, Social Security and Protection in India" and includes a chapter authored by her, titled "Women's Invisibility as Workers".

Chaired a session on "Understanding Budgeting for Nutrition from a Multi-Sectoral Perspective" at a National Consultation organised by Centre for Budget and Governance Accountability on 'Public Investment in Nutrition: Challenges and Opportunities in the New Fiscal Architecture in India' on March 11, 2016 at India Habitat Centre, Lodhi Road, New Delhi.

Association with other forms of Academic work within IIPA:

Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.

Coordinator Training

Member, Academic Committee

Member, Board of Examiners, 41st APPPA

Member, Committee for evaluating Case Studies

Chairperson, IIPA House Allotment Committee

Member, T.N. Chaturvedi Award for best article in *IIPA*.

Association with other work outside IIPA:

Member, First Common Review Mission constituted by the Ministry of Rural Development to review the performance of all Rural Development Programmes of the Government of India (constituted in January 2016).

Member, Technical Advisory Committee constituted by Ministry of Women and Child Development, Government of India in 2015 for updation of Gender Development Index for India and the States/ UTs.

Member, Ministry of Women and Child Development, Government of India Social Audit

Committee (2015) under the Juvenile Justice (Care and Protection of Children) Act.

Member, Academic Committee, Institute for Human Development, Delhi

Member, Technical Advisory Group to peer review articles for the UN Women Publication on Gender and Evaluation.

Mamta Pathania

Reports/Books:

Financial Services and Consumers (Mamta Pathania & S. K. Virmani)

“Good Governance: Policies, Strategies and Case Studies”(Sheela Reddy & Mamta Pathania) (In Press)

Training/ Seminars/ Workshops/ Conferences attended and papers presented:

Participated in the International Workshop on ‘Big and Open Data: *Evolving Data Science Standards & Citation Attribution Practices*’ held on November 5-6, 2015 at INSA, New Delhi.

Participated in National Conference of “Safe & Healthy Food: Combating Food Adulteration” by Department of Consumer Affairs in Vigyan Bhawan on December 22, 2015 on the eve of National Consumer Day.

Participated in Seminar on Challenges of Consumerism due to Globalization and Remedial Measures at JIMS Engineering Management Technical Campus (JEMTEC), School of Law, Greater Noida on March 18, 2016.

Participated in World Consumer Rights Day: “Antibiotics off the Menu”, Department of Consumer Affairs, MOCA, Food and Public Distribution, Gol on March 22, 2016.

Participated in the Conference on Governance, Vigyan Bhawan, 2015.

Other Academic/Professional Achievements and contribution outside IIPA:

Member, National Mirror Committee (NMC), Committee on Consumer Policy (COPOLCO) of Bureau of Indian Standards, New Delhi.

Member, Script Committee for the consideration of Scripts for audio-visual and print creatives on Consumer Awareness (under the banner of Jago

Grahak Jago), Department of Consumer Affairs (DCA),GOI.

Involvements in Administrative assignments:

Newsletter — Consumer Dialogue, Quarterly Newsletter (**Member: Editorial Board of e-newsletter, “Consumer Dialogue”** which is quarterly and is brought out by the Centre for Consumer Studies)

Co- Project Director of National Consumer Helpline (NCH), CCS, IIPA New Delhi

Co- Project Director of State Consumer Helpline Knowledge Resource Management Portal, CCS, IIPA, New Delhi

Handling the CCS Calendar (Wall and Desk) Publications—right from conducting the competitions till the final printing and distribution of Calendars. (This time the calendars were released by Hon’ble Minister of Consumer Affairs, Shri Ram Vilas Paswan and the winners schools and students were conferred cash awards of “`one lakh, fifteen thousand, twelve thousand and ten thousand respectively at Vigyan Bhawan.)

C. Sheela Reddy

Books published:

Food Security and Food Production: Institutional Challenges in Governance Domain, Cambridge Scholars Publishing, UK, 2015. ISBN: 978 -1-4438- 7820- 3

Global Governance for Basic Needs: An Idea, Research India Press, New Delhi, 2015. ISBN : 978-93-5171-039-4

Forthcoming Books:

Good Governance: Policies, Strategies & Case Studies.

Social Welfare Administration in India: Linking with Digital India.

Papers/Articles:

2015 Delhi Elections: AAP 2.0’, *South Asia Politics*, Rashtriya Jagriti Sansthan, Vol. 14, No. 1, May, 2015, RNI No.DELENG/2002/6815.

‘Globalization, Public Policy & the Left’, *South Asia Politics*, Rashtriya Jagriti Sansthan, Vol. 14, No. 2, June, 2015, RNI No.DELENG/2002/6815.

'Upcoming Bihar Elections', *South Asia Politics*, Rashtriya Jagriti Sansthan, Vol. 14, No. 5, September, 2015, RNI No. DELENG/2002/6815.

'The Core Issues Concerning Education with Special Reference to MDGs and EFA Goals', Education as a Basic Human Right of Mankind, Proceedings of the International Conference, Indialogue Foundation, New Delhi, October, 2015, ISBN 978-81-931347

'Rulers, Religion and Global Powers: Crisis in Iraq', *World Affairs*, Vol. 20, No. 1, Spring (January - March) 2016, ISSN 0971-8052

Training/Seminars/Workshops/Conferences attended and papers presented:

'National Conference on Effective Functioning of Consumer Fora, Dept. of Consumer Affairs, Ministry of Consumer Affairs, Food and Public Distribution, May, 2015.

Co - Chair for the session on 'Role and Need for Reform in the Establishment of Sound Administration' in the Academic Conference on 'The Establishment of Sound Public Administration in Afghanistan' hosted during 1st - 2nd August, 2015 in Kabul University, Ministry of Higher Education, Islamic Republic of Afghanistan and sponsored by GIZ Kabul.

Presented a paper on 'The Core Issues concerning Education with special reference to MDGs and EFA Goals' in the International Gandhi Jayanti Conference 2015 'Education as a Basic Right of Humankind' organised by Indialogue Foundation, Institute of Advanced Studies, Jamia Millia Islamia and Gandhi Smriti and Darshan Samiti, New Delhi.

Member, Local Organising Committee, and participated International Workshop on Big and Open Data : Evolving Data Science Standards & Citation Attribution Practices, November 5 – 6, 2015, organised by IIPA and INSA.

Participated in the Seminar on the 'Role of Youth in Social Transformation' organised by The Bahá'í Office of Public Affairs and the Indian Institute of Public Administration, February 10, 2016, India International Centre, New Delhi.

Panelist in the plenary session of the 5th International Conference on 'Social Responsibility: The Ethical Dimensions', organised by Ramanujan College, University of Delhi Baha'i Office of Public Affairs, New Delhi, March 12-13, 2016.

Panelist in the Session on Ambedkar: Women, Emancipation and Conversion and presented a paper on 'The Rights of Women and Emancipation: B. R. Ambedkar's Perspective' in the International Seminar on 'Philosophy of B.R. Ambedkar in Contemporary Period' organised by Centre for Studies and Research in Gandhian Thought and Peace, School of Social Sciences, Central University Of Gujarat in collaboration with Indian Council of Social Science Research, New Delhi, March 16-18, 2016.

Case Studies:

As Member Secretary for the Committee for Case Studies, Editing the Case Studies adjudged the best in the Case Study Competition 2013, 2014, 2015

Association with other forms of Academic work within IIPA:

Member, Committee for judging Shri. T.N. Chaturvedi award for the best article in *The Indian Journal of Public Administration*, 2015.

Other Academic/Professional Achievements and contribution outside IIPA:

The Ministry of Higher Education, Islamic Republic of Afghanistan awarded a 'Certificate of Appreciation' for the academic contributions in the field of Public Administration during the Summer Academy at Kabul University, Afghanistan from 3rd -7th August, 2015.

Nand Lal Dhameja

Publication:

Infrastructure Development and Financing including Social Infrastructure: Issues and Challenges.

Papers & Articles:

Youth and Development: Enhancing the Potential of Demographic Dividend from a South-South Perspective in International Centre for Excellence 2016

Vinod K. Sharma

Training/Seminars/Workshops/Conferences attended and papers presented:

Two-day workshop organised with CANSA

at Gangtok Sikkim for implementation of Climate Change Adaptation Plan, May 2016.

Other Academic/Professional Achievements and contribution outside IIPA:

Honorary, Vice Chairman, Sikkim State Disaster Management Authority, Gangtok, Sikkim

Member, UN ISDR Asia Science, Technology and Academia Advisory Group

Achievements in outside (domestic and foreign) assignments:

Five-day visit by 11 Nepalese Officer, accompanied by two IIPA faculty members to Gujarat to study post-earthquake rehabilitation and recovery.

Other International assignments related to IIPA's scope of work:

Represented IIPA in many foreign countries.

Manila, the Phillipines

Kyoto University, Japan

National University, Malaysia

Nupur Tiwari

Papers/Articles:

"The Dependency Syndrome of Inclusion: Women in Panchayats" Evidence from a Randomised Survey of Bihar, *IJPA*, 2016.

Tiwari, Nupur "Political Reservations for Women in Panchayats: *The Saga of Representation, Participation and Inclusion*", Human Rights International Research, Journal Vol-I, Issue I, ISSN -2320 6942, ISBN 978-93-81-583-98-2, pp. 319-326.

Books/Monograph:

Tribal Self-Governance: PESA and its Implementation, Rawat Publication ISBN 978-81-316-07541, 2015.

MGNREGA and Gender Equity, Kanishka Publishers ISBN,978-81-8457-6825, 2015.

How Inclusive are the Panchayats: The Future Strategy, Monograph IIPA, 2014.

New Insights into Social and Political Empowerment of Women in Panchayati Raj, IIPA Discussion papers Series No-6, September, 2012.

Chapters in Books /Government of India Document:

"Inclusive Growth Through Inclusive development in North East" in the book *Development Of North East India Multidimensional Perspective* by Manglam Publishers & Distributors, first edition 2015 ISBN 978-93-82816-20-1.

Rural Decentralization, People's Participation and Inclusive Growth, Democracy, Development and Tribes in India: Reality & Rhetoric ISBN10, ISBN13812121.

Tiwari, Nupur, Panchayats Women and Health for All, Concept Publishing Company, ISBN 93 5125 063 6

Elected Women Representatives and Empowerment, Concept Publishing Company, ISBN-13:978-81-8069-873-6

Effective Implementation of Protective legislation, PESA in the book *Tribal Development and Violent Manifestations* Edited, Concept Publishers manuscript accepted, under publication.

"Inclusive Growth Through Inclusive Development in North East" in the book *Development Of North East India Multidimensional Perspective* by Manglam Publishers & Distributors, first edition 2015 ISBN 978-93-82816-20-1

Rural Decentralisation, People's Participation and Inclusive Growth, Nupur Tiwari, Democracy, Development and Tribes in India: Reality & Rhetoric ISBN10, ISBN13812121

Tiwari, Nupur, Panchayats Women and Health for All, Concept Publishing company, ISBN 93 5125 063 6.

Elected Women Representatives and Empowerment, Concept Publishing company, ISBN-13:978-81-8069-873-6.

Seminars/Workshops/Conferences:

Organised Two-day National Symposium on Women in Informal workforce: Problems and Prospects, October, 27-28, 2015 at IIPA.

Presented a paper on "How many battles will I Fight: Women in Panchayati Raj in Bihar in an International Seminar on Governance in India: Problems and Prospects in Department of Public Administration, Mizoram University from November 4-6, 2015.

Presented a Paper on Effective Implementation of PESA and LWE in a Brainstorming session on PESA and LEFT Wing Extremism, organised on June 25, at IIPA.

Participated and Presented in 1st National Symposium on Excellence in Training held on April 11-12, 2015 at Vigyan Bhawan, New Delhi. Prepared the pedagogy and training outline for ToT on Gender Mainstreaming in Disaster Risk Management.

Reports prepared for Government of India/ others:

Report on Independent Evaluation of SHGs under ICDS, for Department of Women and Child Development, Govt., of NCT 2015.

Report on the spot study of Eraviperoor Grama Panchayat, Pathanamthitta Dist, Kerala for PMO for Prime Minister Award for Excellence in Public Administration and nominated as the Domain Expert. 2015

Report on Women in Informal Workforce, bases on two-day seminar for ICSSR 2016

Report of Expert Committee on Leveraging Panchayats for Efficient Delivery of Public Goods and Services for Ministry of Panchayati Raj, GoI. (I was involved in the preparation of this Report as Consultant) 2015.

Honour:

Delegate for Pakistan-India Legislators and Public Officials Dialogue on Sharing of Experiences on Governance and Democracy-Joint Statement Organised at Dubai from 12 to 13th December, 2015 at Hotel Pullman Dubai Deira City Centre, Dubai, UAE. A Joint Statement emanated from the very useful contributions at the said Dialogue which was presented to the governments of both the countries.

Presented a paper on Tribal Development and Violent manifestations in a two-day National Consultation on Repositioning Tribal Question for Public Policy (March 19-20, 2014), IIPA New Delhi.

Neetu Jain

Papers & Articles:

Employment Preferences of Job Applicants: Unfolding Employer Branding Determinants, *Journal of Management Development* (An emerald Publication), Vol. 34, Issue No.6, 2015, (SCOPUS Indexed, ABDC Ranking –C)

Schwartz Personal Focus Values & Permissiveness of Public Servants: A theoretical Model, **Dynamics of Public Administration**, Vol-32, Issue 1, 2015, Indexed in Index Copernicus, J-Gate, EBSCO Discovery, Summon (Proquest), Google Scholar, Indian Science Abstracts & Indian Citation Index

General Individual Values of India Government Servants: What Lies Beneath, *Indian Journal of Industrial Relations*, Vol. 50, No. 3, Jan, 2015 (SCOPUS Indexed)

Impediments & Solutions to entry of Women in Management, *The Indian Journal of Public Administration*, Vol LXI, No. 2, April-June, 2015.

Management Revolution by Big Data Digital Innovation: Impact on HR Dimension of Employer Branding, *MERI- Journal of Management & IT*, Vol. 8, No. 2, April 2015

Impact of Mentoring on Academic Performance and Career Self-Efficacy of Business Students: An Exploratory Review, *Indian Journal of Industrial Relations*, (SCOPUS Indexed), vol. 15, No. 4, 2016

Organizational Communication Strategy: A key to Employer Branding, *International Journal of Social Sciences & Interdisciplinary Research*, Vol. 4, No. 2, April-June, 2015

Philosophical Underpinnings of Approach to Ethical Dilemmas: Study of Indian Managers, *Indian Journal of Industrial Relations*, (SCOPUS Indexed), vol. 51, Issue-3, 2015

Central Vigilance Commission: A Perspective, forthcoming in *The Indian Journal of Public Administration*,

Case Studies:

Title: Case Study titled 'Performance Management in Indian Civil Services at Crossroads' submitted to *Asian Case Research Journal*.

Any other publications:

Role of Values driven Leader in Corporate Governance

Paper presented in seminars/workshops/ conferences, etc.:

Chaired a session and presented, paper on 'Factors in Social Welfare: Sympathy, Empathy or Professionalism' in a national seminar on Social

Welfare Administration in India: Linking with Digital India organised by IIPA from 26th to 27th November, 2015.

Presented Paper in 3rd International Conference on 'Sustainable Corporate Governance in Emerging Global Market' held at I.P. University from February 6-7, 2016

Other forms of Academic work in IIPA:

Member of Editorial board – *Lok Prashasan*

Association with Academic work outside IIPA:

Member of Departmental Promotion Committee of MMTC.

Member of Departmental Promotion Committee of Delhi Institute of Tool Engineering.

Member of National HRD Network.

Associate member of Indian Society for Applied Behavioral Sciences.

Training:

Mentoring Skills Course recognised by Govt. of India and Thames Valley University, U.K (22nd to 24th July, 2015) at NATRSS, Delhi.

Facilitation Skills course recognised by Govt. of India and Thames Valley University, U.K (27th to 29th July, 2015) at NATRSS, Delhi

Evaluation of Training course recognised by Govt. of India and Thames Valley University, U.K (7th to 11th September, 2015) at NATRSS, Delhi

'Experiential Learning Tools' Training course recognized by Govt. of India and Thames Valley University, U.K (14th to 18th December, 2015) at NATRSS, Delhi

Seminars/Conferences:

Chaired a session and presented paper on 'Factors in Social Welfare: Sympathy, Empathy or Professionalism' in a national seminar on Social Welfare Administration in India: Linking with Digital India organised by IIPA from November 26-27, 2015.

Presented Paper in 3rd International Conference on 'Sustainable Corporate Governance in Emerging Global Market' held at I.P. University from 6th to 7th February, 2016.

Attended International Workshop on Big & Open Data Standards and Citation Attribution

Practices organised by IIPA, INSA and ICSU, CODATA from November 5-6, 2016 held at INSA.

Attended Seminar on Role of Youth in Social Transformation organised by The Bahá'í Office of Public Affairs and IIPA on February 10, 2016 at India International Centre.

Academic work undertaken outside IIPA:

Invited as Guest speaker in a Faculty Development Programme in YMCA University Faridabad on April 20, 2015.

Invited as Guest speaker in a Faculty Development Programme at I.P. University (Management Education & Research Institute).

Panel member in an interview for Deputy Manager (Law) held at MMTC on November 23.

One research scholar was awarded doctoral degree under my supervision from University of Banasthali, 2015.

Invited by Cabinet Secretariat to conduct sessions on "A Journey from Transforming self to organisational Excellence & Developing Positive Attitude & "Leadership Challenges".

Assisted MMTC in conduct of 'Organisational Diagnostic Study' in December, 2015.

Invited by National Training Research Organisation (NTRO) to conduct session on Soft Skill Development for their Officers.

Charru Malhotra

Publications:

Digital India Program and Governance of Future Challenges Ahead for India. Building the Digital Enterprise-IT Roadmap 2016.

Handbook of Research on Cultural and Economic Impacts of the Information Society.

Role of Social Media in Promoting Transparency in an Open Govt. Era in SAARC Countries with Special Reference to India.

Mobile Activism and Violence against Women.

Articles in Reports/ Magazines:

Application Software, system Software and service Software, Basic concept and Examples in Content Writer for MOHRD initiative e-Pathshala.

Panel Discussions / Group Discussions:

Invited as an e-Gov expert in focus group discussions on India's e-Government development index by UNDP country-Director - As an e-governance expert, invited to represent IIPA by Country Director-UNDP (Mr. John Borgryary), for jointly deliberating upon a roadmap for improving e-governance in India through a Focus Group Discussion with the likes of Mr. Richard Kerby from United Nations on 'e-Government Development Index for India' on August 24 at DARPG, Gol as well as in a related workshop on August 26, 2015.

Invited by DoPT to represent IIPA in national workshop: Represented IIPA in National Workshop on Best Practices in Citizen Centric Governance on a special and first time invite by DoPT (Gol) organised at Vigyan Bhawan on September 10-11, 2015.

UN invite for participation in Disaster Workshop at Sikkim: Invited by United Nations as ICT/MIS/ e-governance expert in 'Capacity building Workshop for Sharing, Earthquake Recovery Experience to support Gorkha Earthquake Recovery in Nepal' at Gangtok from 21-24 December, 2015. The aim was to provide inputs in capacity building of Disaster related experiences of Sikkim state as an ICT/MIS resource// e- governance person.

Dissertations guided (Tough to quantify this commitment in hours, as it is an ongoing annual commitment)

Guide to Doctoral Research:

Ph.D. guide to Doctoral research titled "Cyber-Activism and Gender Issues: Social Media Protests And Participatory Movements In Cyberspace Highlighting Women Issues Across A Woman's Lifecycle In India" for Ms. Swati Mirani, Delhi University. She has been upgraded as a Senior Research Fellow (SRF) from her erstwhile status of a Junior Research Fellow (JRF).

Dissertations guided in 40th APPPA:

Faster Adoption of Cloud in India: Review of the Expectations of SME Clients with Respect to the Service Level Agreement

Issues and Challenges of Cyber-Security Implementation in Government Organisations of India.

Dissertations guided in 41st APPPA:

Application of e-Governance in improving Food Security in India (Ms. Neelam Sanghi).

Mobile Governance and its Implementation Framework for India— An Exploratory Study (Shri Prasoon Chandra).

Role of ICT in Indian Railways with emphasis on Train Operations (Shri Shaminder Singh).

Academic Work Undertaken Outside IIPA:

Invited as an expert in the Seminar on 'Cyber Campaign on Gender Issues in India: A Study of Social media as a Tool for Mass Mobilization' at Lady Irwin College on April 9, 2015.

Peer- reviewer for *Journal of the Institution of Engineers* (India): Series B for paper review of the manuscript vide manuscript id no. IEIB-D-14-00028R1 "Effect of E-governance Initiative for Micro, Small and Medium Enterprises in Tamil Nadu".

Invited as a Speaker on Smart City -"Policy Perspective and Capacity Building for Economically Sustainable City Development" in 'Innovation to make Cities Financially Sustainable', organised by the ASSOCHAM India on April 14, 2015 to speak.

Invited to address the state probationers of Maharashtra on 'E-governance and e-Governance Policy of Maharashtra' at VANAMATI State Training Institute, Nagpur in May 2015.

Invited by AajTak— the Hindi news channel to interact with Union Human Resource Development Minister Ms. Smriti Irani on issues related to the new education policy (which is yet in its incubation stages) especially with regard to the ICT focus in it and was aired as a live show on June 1, 2015.

Invited as Key Speaker on Smart Cities for the topic titled "Smart Ways of Government Service Delivery for Better Governance in Smart Cities" at Elets 4th Annual Smart City Conference on July 31, 2015, Hotel Le Meridien, New Delhi.

Invited as a moderator to evaluate 13-episode video serial titled "India@IT revolution" by Vigyan Prasar (VP), a national Institute of Science and Technology Communication under the Department of Science and Technology, Govt. of India. This serial would be telecast on DD National and other regional Kendras of Doordarshan. Some

of the evaluated videos included video clips on relevant social topics such as 'IT as an Agent of Social Change', 'ICT in Health Care', 'ICT in Banking', 'ICT in Education', 'ICT in History'.

Invited as a speaker on Smart Cities by EU-India, Swansea University and Waterford Institute of Technology- TSSG to present a paper entitled 'Including the Excluded: Designing Inclusive Smart Cities of India' at the International Conference on Smart Cities, January 12, 2016, hosted by IIT Delhi.

Invited to speak on "Risk Areas of e-Governance" at International Centre for Information Systems and Audit (iCISA) is a globally known Centre of Excellence established by the Comptroller & Auditor General of India, Noida, on February 29, 2016.

Invited by Jawaharlal Nehru University (JNU) as an MIS/ GIS/ ICT expert in a four-day 'Workshop on "Community Resilience And Disaster Preparedness" conducted at Sunderbans, West Bengal (January 30- February 2, 2016).

Invited by Lok Sabha TV to be the key speaker on "Budget Countdown and Digital India-Way Forward" on Feb 21, 2016, wherein she highlighted various issues related to capacity building for Digital India, including the role of IIPA in it.

Invited to speak on "Risk Areas of e-Governance" at International Centre for Information Systems and Audit (iCISA) is a globally known Centre of Excellence established by the Comptroller & Auditor General of India, Noida, February 29, 2016.

Nominated by International Institute for Management Development (IMD) based at Lausanne (Switzerland) as a member of the reputed international panel of experts from India for the International Annual Executive Survey for 2016 edition of World Competitiveness Year Book.

Details of any other academic or related activity undertaken:

Report on post- Earthquake rehabilitation and recovery of the state of Gujarat to NDMA: A detailed analysis of study tour of Nepal Delegation to Study Post – Earthquake Rehabilitation and Recovery of the State of Gujarat was prepared and submitted to National Disaster Management Authority (NDMA).

K.K. Pandey

Books published:

Training Manual on Urban Governance, Local Councils in Mizoram—A De-facts Fourth Tier of Government.

Paper published:

Poverty Alleviation Agenda for South Asia- Paper in book: Demographic Governance, Public Administration and Poverty Alleviation; Thematic Discourse and Geographical Cases (Brussels Belgium, Bruylant, 2015)

City Resource Pool (CRP) for Sustainable Habitat in India; (Journal: *The Administrator*; Volume: 56; Number: 2; Date: July 2015)

Financing Sanitation in India; (Journal: *AMDA Bulletin*; Volume: 5; Number:4; Date: October-December 2015)

Financing, Affordability and Role of Stakeholders, Seminar Report, IHS Alumni Association of India, October 2015.

Habitat Agenda for Urbanization in India- Professional Activity (Seminar) Report Lokashraya Foundation, 2015

Municipal Convergence for Inclusive Habitat- Chapter in Book: *Cities and Sustainability*, Springer, Mumbai; 2015)

Municipal Infrastructure Potential for Institutional- Paper in Book: Innovations to Make Cities Financially Sustainable, ASSOCHAM India, April 2015.)

Papers presented in Seminars/Conferences/ Workshop, etc.:

Paper on Financing Sanitation in South Asia- Status and Lessons at South Asian Conference on Sanitation (SACOSAN), in Dhaka; Bangladesh, January 11-13, 2015.

Special Lecture on "Experience and Lessons from National and International Urbanisation" at Chinese Executive Leadership Academy, Pudong, (CELAP) Shanghai on September 2015 and September 17, 2015.

Participation in Seminars/Conferences:

Sixth SACOSAN (South Asian Conference on Sanitation) Dhaka on January 11-13, 2016.

Urban Thinkers Campus (Organised by Habitat & UN Women) on Feb. 11-12, 2016.

Future, Scenarios for An urbanizing India (Organised by ORF, New Delhi) on Feb. 8-9, 2016.

Second South Asian Cities on May 22-23 at UN Habitat.

World Habitat Day, Ministry of Housing and Urban Poverty Alleviation, October 5, 2015.

FICCI (ICRIER Conference on Strategies for Sustainable Development Climate Action, Financial Reform, August 3, 2015.

National Consultation on draft National Urban Housing Policy, Ministry of HUPA, Govt. of India, December, 2015.

Association with other forms of Academic works within IIPA:

Member of Executive Council of IIPA.

Member of Selection Committee of IIPA.

Coordinator of Centre for Urban Studies.

Coordinator of Rajbhasha Samiti.

Association with Academic work outside IIPA:

Member of Urban advisory group of AMDA (Association Municipalities and Development Authority).

Vice President of IHS Alumni Association of India.

Member of School Board/Expert Committee, Extension and Development Studies IGNOU.

CONTRIBUTIONS BY LIBRARY STAFF

Dr. Usha Mujoo Munshi

Publications

I. Papers Presented / Published

1. "Information Access Central to Post 2015 Development Agenda: Realizing the Potential of Data Revolution Vs Accountability" in the publication *Emerging Priorities for Post-2015 MDG Development Agenda: A South-South Perspective* — Souvenir International Centre for Excellence, Centre to Promote South-South Co-operation, New Delhi, April 2015.

II. Books Published / Edited

- Indian Higher Education Research Landscape in the Global Context. Published by CBS Publishers and Distributors, New Delhi, 2016. pp 605. ISBN: 978-81-239-2947-7.

III. Reports Prepared

1. Prepared Inception Report for the Ganga Gyan Dhara project for submission to National Mission for Clean Ganga.

IV. Lectures Delivered

1. "Knowledge Management and Traditional Knowledge Systems in India" for KIP participants at IIPA on July 9, 2015.
2. Techniques for Problem Solving to Confirm Stakeholder Expectations. July 17, 2015. A Five-Day Training Programme for LIC Officers, organized by IIPA.
3. Speaker discussant for the Book Discussion on "Librarianship in Indian National Perspective" by Subhash C. Biswas. Delhi: Gyan Publishing, 2015 at IIC, July 24, 2015 chaired by Shri Jagmohan, Former Governor, J&K.
4. Discussant during IASLIC / JNU programme on LIS Education in India, held at JNU, on July 31, 2015.
5. "Problem Solving to Confirm Stakeholder Expectations". A five-day Training Programme on Leadership and Communication Skills for LIC Officers (July 13-17, 2015) organized by IIPA.
6. Knowledge Management in the Public Sector Organisations. Four-week Foundation Training Programme for AEEs (Civil & Electrical) of CPWD (July 13 – August 7, 2015).
7. Looking Back and Moving Forward: Open Access Movement at the Crossroads. Organised by TERI, on August 13, 2015.
8. "New Vistas in Information Dissemination" on December 22, 2015 during a two-day meeting of DRDO TIRC Heads and DRDO Newsletter Coordinators during December 22-23, 2015 organised by DESIDOC.

9. Accelerating Research Excellence: Metric-based Research Performance Measures in Higher Education. Key-note Speaker for Workshop on Assessing Impact of Research: Developing Better Research Skills at PHD House, New Delhi on February 26, 2016.
10. Knowledge Management. Speaker in 10-day UGC sponsored National Workshop on "Research Methodology in Social Sciences" at Sri Guru Nanak Dev Khalsa College, Dev Nagar, New Delhi, March 29, 2016.
11. "The Role of Digital Libraries vis-à-vis OER Initiatives: Identifying Challenges, Addressing Opportunities". A National Consultation Programme held on December 1–2, 2015 at The Convention Centre, Jawaharlal Nehru University, New Delhi.

V. Member–National / International Committees

1. Member –ICSU-CODATA "International Data Policy Committee" constituted by the International Council for Science, CODATA, France, 2014-.
2. Member, Task Group on Data at Risk (DAR – TG) Committee constituted by the CODATA, France, 2014-.
3. Member, International Programme Committee– SciDataCon 2015 – International Conference of ICSU- CODATA and World Data System, September 7-11, 2016, Colorado, Denver, USA.
4. Member, Special Library Committee Meeting for the Futuristic Library Planning, South Asian University, Akbar Bhawan, Chanakyapuri, New Delhi
5. Member, Library Review Committee of the South Asian University (SAU), Chanakyapuri, New Delhi.
6. Visitors Nominee for the Selection Committee, Indian Statistical Institute (ISI) 201
7. Director- CALIBER : An International Conference of INFLIBNET, an IUC of UGC, organised by the Indian Institute of Advanced Study, Rashtrapati Nivas, Shimla on March 12-13, 2015.
8. Member- Expert Committee (EC) on Bibliometrics for Evaluation of Science & Technology under the National Science and Technology Management Information System (NSTMIS) Scheme, CHORD, DST, 2014-.
9. Member - Consultative Development Committee (CDC) Meeting on *Strategic Road Map for Big Data Analytics* to evolve a Road Map for Big Data Analytics. Department of Science & Technology, Gol. (DST has sponsored a Study to CDC, an autonomous institution of DSIR, Ministry of Science and Technology). The first and second consultative committee meetings were held at India Habitat Centre, Lodi Road, New Delhi) on November 28, 2014 and March 25, 2015, respectively.
10. Chairperson – ICSSR – NASSDOC Committee on e-resource acquisition at ICSSR, National Social Science Documentation Centre, 35, Ferozeshah Road, New Delhi.
11. Member to the India International Centre (IIC) Library Committee being chaired by Shri Soli J. Sorabjee from 1.4.2015.
12. Member of the Organizing Committee of 5th International Conference on Ethics – "Social Responsibility: The Ethical Dimensions" organised by the Centre for Ethics and Values and Department of Commerce, Ramanujan College in association with Baha'i House of Worship and IIPA on March 12-13, 2016 at Lotus Temple Auditorium, New Delhi.

SUNITA GULATI

APPPA

Coordinated for organization of APPPA library as per the prescribed syllabus for the 41st Advanced Professional Programme in Public Administration, June 2015

Consultancy Service for the development of new library in the Ministry of Skill development.

Lectures/ Library Awareness Briefing

- Thirty-member students group with three faculty members from Shivaji University Kolhapur visited the library on February 26, 2016. They had an interactive session on the resources of the library and their use.
- Group of 10 students and six faculty members of Community College of Allegheny County, Pittsburgh, Pennsylvania, USA visited IIPA Library on January 15, 2016. A session was organised on the resources of the Library and their use and each participant was given a list of books and articles on the topic of their interest.

Participation in Seminar / Conferences and Lectures

- Participated in half-day seminar at TERI on August 13, 2015 on the theme Open Source Data.
- Participated in a talk on "Library Science Education in India and America on January 7, 2016 at India International Centre under the chairmanship of Shri Soli J. Sorabjee with two distinguished professionals Prof. K.S. Raghavan, DRTC, Bengaluru and Dr Elizabeth Cremer, Appalachian State University, North Carolina, USA.
- Participated in Documentation and Information Committee Sectional Committee, MSD 5 meeting of BIS at Bureau of Indian Standards, Manak Bhavan on Sept. 28, 2015.
- Participated in a half-day seminar on Role of Youth in Social Transformation organised by the Bahai Office Of Public Affairs and Indian Institute of Public Administration at the India International Centre on Feb. 10, 2016.
- Participated in Documentation and Information Committee Sectional Committee, MSD 5 meeting on March 3, 2016 at Bureau of Indian Standards, Manak Bhavan.
- Helped The Librarian in the organisation part of the International Workshop on Big and Open Data: Evolving Data Science Standards and Citation Attribution Practices held at INSA New Delhi November 5-6, 2015 jointly organised by IIPA and INSA in collaboration with (ICSU-CODATA), DST, DEITY MCIT Department of Biotechnology, Ministry of Earth Science ICSSR And DRDO DESIDOC

Bibliographies compiled for special issue of IJPA, Lok Prashasan, Annual Conference of IIPA

- Pressure Groups for *IJPA* July- September, 2015.
- Women Empowerment for *Lok Prashasan*, July September 2015
- Higher Education at the Crossroads for Prof Nand Dhameja for Fifty Ninth Annual Conference 2015.

Bibliographies Compiled for Life Members, APPPA Participants, EC members and Others

- Pressure Groups for Prof Sujata Singh, Ex faculty IIPA
- Governance and Ethics : a select list for Prof. R. K. Tiwari 1-7-2015.
- Public Service Commission Rajasthan for Research Scholar.
- Poverty Alleviation for APPPA Participant June 2016.
- Employment Generation in Bihar for APPPA participant June 2016.
- Education by Amartya Sen for Prof. Nand Dhameja, June 16, 2015.
- Education by K. N. Raj for Prof Nand Dhameja.
- Electronic Waste Management : a Select List of Books, Articles and Downloads from database for Ms Laxmi APPPA participant.
- Employee Development through training in government (2) Training Policy (3) Best Practices in training ; 4 Mid Career Training Development through Training For Mukta Goel, 41st Apppa participant
- 1.Governance in India, 2. Governance and Development, 3. Governance in the light of Security and 4. Improvements in Governance for Sh Ajit Seth, Cabinet Secretary.
- Civil Service in India; Union Public Service Commission; Governance in India on 26-10-15, for Chairman UPSC.
- Disaster Risk and Vulnerability : a Select List for Mukta Goel 41st APPPA participant on October16, 2015.
- Disaster Risk and Reduction for Mukta Goel 41st APPPA participant on 27-10-15.
- Women in Civil Service Prayamvada PhD Research Scholar from JNU 28-10-15

- Ambedkar for Dr Sheela Reddy, faculty IIPA October 29, 2015
- Bureaucracy in Japan; Bureaucracy in india; Specialist and Generalist in India for Brig. R. K. Gupta 22-12-15.
- *Governance* a select list of books for Anita Bagai, Life Member, 8-1-16.
- Education in India: List of books for Dr Barpujari DST Training Participant, 8-1-16.
- 360 degree Performance Appraisal System in Armed Forces for Brig Manish Sinha, Feb. 2016
- CCE Education System for Indian Secondary school; and Social Responsibility: the Ethical Dilemma in Higher Education for Brig. P. S. Rana Apppa participant on February 18, 2016.
- Public Administration: a list of around 3000 books available in IIPA library for Sh. Pawan Aggarwal, FISSAT March 31, 2018.

Membership

- Member, Selection Committee for the post of Asst Librarian All India Institute of Ayurveda.
- Member, Bureau of Indian Standards.
- Member, Library Development Committee Directorate of Civil services.
- Attended the Library Committee Meeting of Civil services Directorate 18-12-2015.

Others

- Helped the librarian in creation of IIPA Now and Then exhibits corners.
- APIO

Annexure – F. 6

**STATEMENT SHOWING DETAILS OF FINANCIAL ASSISTANCE
GIVEN TO BRANCHES DURING THE YEAR 2015-2016**

| Sl. No. | Regional Branches | Seminar/Conference & other activities | Share of Interest / Membership Subscription | Total Amount |
|----------------|--------------------------|--|--|---------------------|
| 1. | Assam | 20000 | 6985 | 26985 |
| 2. | Bihar | 20000 | 18863 | 38863 |
| 3. | Delhi | 20000 | 59256 | 79256 |
| 4. | Goa (West Coast) | 0 | 0 | 0 |
| 5. | Gujarat | 0 | 0 | 0 |
| 6. | Haryana | 20000 | 8075 | 28075 |
| 7. | Himachal Pradesh | 0 | 0 | 0 |
| 8. | Jammu & Kashmir | 20000 | 13958 | 33958 |
| 9. | Jharkhand | 0 | 7950 | 7950 |
| 10. | Karnataka | 20000 | 10255 | 30255 |
| 11. | Kerala | 20000 | 7610 | 27610 |
| 12. | Madhya Pradesh | 20000 | 10942 | 30942 |
| 13. | Maharashtra | 20000 | 10558 | 30558 |
| 14. | Manipur* | 40000 | 1773 | 41773 |
| 15. | Meghalaya | 0 | 0 | 0 |
| 16. | Mizoram | 20000 | 1732 | 21732 |
| 17. | Odisha | 0 | 8730 | 8730 |
| 18. | Punjab & Chandigarh | 20000 | 10773 | 30773 |
| 19. | Rajasthan | 20000 | 11417 | 31417 |
| 20. | Tamil Nadu | 20000 | 29467 | 49467 |
| 21. | Telangana | 20000 | 21228 | 41228 |
| 22. | Uttarakhand | 0 | 0 | 0 |
| 23. | Uttar Pradesh | 20000 | 28189 | 48189 |
| 24. | West Bengal | 0 | 0 | 0 |
| | Total (A) | 340000 | 267761 | 607761 |

| Sl. No. | Local Branches | Seminar/Conference & other Activities | Share of Interest/ Membership subscription | Total Amount |
|----------------|-----------------------|--|---|---------------------|
| 1. | Agra | 0 | 0 | 0 |
| 2. | Aurangabad | 10000 | 2027 | 12027 |
| 3. | Bareilly | 10000 | 1552 | 11552 |
| 4. | Budaun | 10000 | 2861 | 12861 |
| 5. | Burdwan | 10000 | 0 | 10000 |
| 6. | Coimbatore | 0 | 0 | 0 |
| 7. | Cuddalore | 10000 | 2343 | 12343 |
| 8. | Cuttack | 10000 | 638 | 10638 |
| 9. | Dharwad | 0 | 0 | 0 |
| 10. | Dindigul | 0 | 0 | 0 |
| 11. | Gulbarga | 20000 | 2147 | 22147 |
| 12. | Howrah | 10000 | 718 | 10718 |
| 13. | Indore | 10000 | 1382 | 11382 |
| 14. | Jabalpur | 10000 | 2069 | 12069 |
| 15. | Jamshedpur | 0 | 0 | 0 |
| 16. | Kanpur* | 20000 | 1235 | 21235 |
| 17. | Karimnagar | 10000 | 969 | 10969 |
| 18. | Madurai | 10000 | 4476 | 14476 |
| 19. | Magadh | 10000 | 1456 | 11456 |
| 20. | Meerut | 0 | 0 | 0 |
| 21. | Muzaffarpur | 10000 | 2294 | 12294 |
| 22. | Mysore | 10000 | 0 | 10000 |
| 23. | Nagpur | 10000 | 3948 | 13948 |
| 24. | Nashik | 0 | 0 | 0 |
| 25. | Patiala | 10000 | 1436 | 11436 |
| 26. | Puducherry | 10000 | 1816 | 11816 |
| 27. | Pune | 10000 | 4907 | 14907 |
| 28. | Saidapet | 0 | 288 | 288 |

| Sl. No. | Local Branches | Seminar/Conference & other Activities | Share of Interest/ Membership subscription | Total Amount |
|---------|------------------------------|---------------------------------------|--|---------------|
| 29. | Salem | 0 | 0 | 0 |
| 30. | Sangli | 0 | 0 | 0 |
| 31. | Sirohi | 0 | 0 | 0 |
| 32. | Thanjavur | 10000 | 760 | 10760 |
| 33. | Tiruchirapalli | 0 | 0 | 0 |
| 34. | Tirunelveli | 0 | 391 | 391 |
| 35. | Tirupati | 10000 | 1358 | 11358 |
| 36. | Tirupattur* | 20000 | 760 | 20760 |
| 37. | Vadodara | 0 | 0 | 0 |
| 38. | Vallabh Vidyanagar | 10000 | 1014 | 11014 |
| 39. | Vellore | 0 | 0 | 0 |
| 40. | Villupuram | 10000 | 1202 | 11202 |
| 41. | Virudhunagar | 0 | 0 | 0 |
| 42. | Vishakhapatnam | 10000 | 3164 | 13164 |
| 43. | Warangal | 10000 | 2871 | 12871 |
| | Total (B) | 300000 | 50082 | 350082 |
| | Total (A) | 340000 | 267761 | 607761 |
| | Grand Total (A) + (B) | 640000 | 317843 | 957843 |

* Including previous financial assistance year 2014-2015

Annexure – F. 7

FACULTY MEMBERS ATTACHED WITH THE IIPA REGIONAL BRANCHES

As on 31.03.2016

| Sl. No. | Name of Regional Branch | Name of Attached Faculty Members |
|---------|--|----------------------------------|
| 1. | Assam Regional Branch | -- |
| 2. | Bihar Regional Branch | Dr. Nupur Tiwari |
| 3. | Delhi Regional Branch | Dr. Charru Malhotra |
| 4. | West Coast (Goa) Regional Branch | -- |
| 5. | Gujarat Regional Branch | Prof. Dolly Arora |
| 6. | Haryana Regional Branch | -- |
| 7. | Himachal Pradesh Regional Branch | Dr. V.N. Alok |
| 8. | J & K Regional Branch | Dr. Sujit Kumar Pruseth |
| 9. | Jharkhand Regional Branch | Dr. Saket Bihari |
| 10. | Karnataka Regional Branch | Dr. V.N. Alok |
| 11. | Kerala Regional Branch | Dr. (Mrs.) C. Sheela Reddy |
| 12. | Madhya Pradesh Regional Branch | Dr. Kusum Lata |
| 13. | Maharashtra Regional Branch | Prof. Aasha Kapur Mehta |
| 14. | Manipur Regional Branch | -- |
| 15. | Meghalaya Regional Branch | Dr. Kusum Lata |
| 16. | Mizoram Regional Branch | -- |
| 17. | Odisha Regional Branch | Dr. G. Mahapatra |
| 18. | Punjab & Chandigarh (UT) Regional Branch | Prof. K.K. Pandey |
| 19. | Rajasthan Regional Branch | Prof. Suresh Misra |
| 20. | Tamil Nadu Regional Branch | Prof. P.K. Chaubey |
| 21. | Telangana Pradesh Regional Branch | -- |
| 22. | Uttar Pradesh Regional Branch | Prof. K.K. Pandey |
| 23. | Uttarakhand Regional Branch | Prof. Aasha Kapur Mehta |
| 24. | West Bengal Regional Branch | -- |

Annexure – F. 8

LIST OF FACULTY AND OTHER SENIOR STAFF

As on 31.03.2016

Dr. T. Chatterjee, IAS (Retd.) Director

Professors

| | | |
|----|-------------------------|--|
| 1. | Prof. Aasha Kapur Mehta | Professor of Economics (Economic Policy) |
| 2. | Prof. P.K. Chaubey | Professor of Economics (Economic Administration) |
| 3. | Prof. Dolly Arora | Professor in Political Science |
| 4. | Prof. K.K. Pandey | Professor of Urban Management |
| 5. | Prof. Sushma Yadav | Professor of Public Policy & Governance |
| 6. | Prof. Suresh Misra | Professor of Public Administration (with specialisation in Consumer Affairs) |

Associate Professors

| | | |
|----|-------------------------|---|
| 1. | Dr. V.N. Alok | Associate Professor in Urban Finance |
| 3. | Dr. Kusum Lata | Associate Professor in Urban and Regional Planning |
| 4. | Dr. Chavva Sheela Reddy | Associate Professor in Socio Political Development (Applied Social Science) |
| 5. | Dr. Charru Malhotra | Associate Professor in e-Governance & ICT |
| 6. | Dr. Sachin Chowdhry | Associate Professor in Public Administration |
| 7. | Dr. Neetu Jain | Associate Professor in Behavioural Science |

Assistant Professors

| | | |
|-----|-------------------------|---|
| 1. | Dr. Sapna Chadah | Assistant Professor in Constitutional & Administrative Law |
| 2. | Dr. Sujit Kumar Pruseth | Assistant Professor in Urban Management |
| 3. | Dr. Manan Dwivedi | Assistant Professor in International Relations and International Administration |
| 4. | Dr. Saket Bihari | Assistant Professor (Development Studies) |
| 5. | Dr. Pradip Kumar Parida | Assistant Professor (Rural Development) |
| 6. | Dr. Roma Debnath | Assistant Professor in Applied Statistics |
| 7. | Dr. Nupur Tiwari | Assistant Professor in Political Science and Rural Development (including Panchayati Raj) |
| 8. | Dr. Shyamli Singh | Assistant Professor in Environment Management and Climate Change |
| 9. | Dr. Mamta Pathania | Assistant Professor in Public Administration |
| 10. | Dr. Gadadhara Mohapatra | Assistant Professor in Sociology |
| 11. | Dr. P.K. Taneja | Assistant Professor Operation Research |

Faculty (on re-employment basis)

| | | |
|----|-------------------|------------------------------------|
| 1. | Prof. V.K. Sharma | Consultant (Disaster Management) |
| 2. | Dr. Girish Kumar | Consultant (Public Administration) |

Faculty (on contract basis)

| | | |
|----|------------------------|-----------------------------------|
| 1. | Prof. Nand Lal Dhameja | Consultant (Financial Management) |
|----|------------------------|-----------------------------------|

Senior Administrative Staff Members

| | | |
|----|----------------------------|---------------------------------|
| 1. | Dr. C. Giri | Registrar |
| 2. | Shri Amitabh Ranjan | Dy. Registrar (F&A) |
| 3. | Shri Mithun Barua | Dy. Registrar (AS) |
| 4. | Shri R.D. Kardam | Assistant Registrar (Accounts) |
| 5. | Mrs. Mythili | Superintendent (Administration) |
| 6. | Mrs. Alka Jindal | Superintendent (Training) |
| 7. | Mrs. Bimla Sharma | Superintendent (Membership) |
| 8. | Mrs. Durupati Bhagchandani | Superintendent (APPPA) |
| 9. | Shri M.S. Bisht | Superintendent (RC Unit) |

Publication Staff

| | | |
|----|--------------------|---|
| 1. | Shri Dipankar Guha | Assistant Publication Officer (Sr. Scale) |
|----|--------------------|---|

Senior Library Staff Members

| | | |
|----|------------------------|---------------------------------------|
| 1. | Dr.Usha Mujoo Munshi | Librarian |
| 2. | Mrs. Sunita Gulati | Deputy Librarian |
| 3. | Shri A.K. Nath | Deputy Librarian |
| 4. | Shri Hukam Chand Yadav | Assistant Librarian (Selection Grade) |
| 5. | Mrs. Meena | Professional Assistant (Sr. Scale) |
| 6. | Shri Hemant Khare | Professional Assistant (Sr. Scale) |
| 7. | Mrs. Shakti Chauhan | Professional Assistant (Sr. Scale) |
| 8. | Shri Narendra Kumar | Professional Assistant (Sr. Scale) |
| 9. | Mrs. Sunita Gautam | Professional Assistant (Sr. Scale) |

Research Coordination Unit

| | | |
|----|-------------------|--------------------|
| 1. | Shri Mithun Barua | Dy. Registrar (AS) |
|----|-------------------|--------------------|

Maintenance Section

| | | |
|----|-------------------|-----------------------|
| 1. | Shri Hari Om Goel | Executive Engineer |
| 2. | Shri Ashok Sharma | Electrical Supervisor |

Annexure – F. 9

VISIT ABROAD BY FACULTY MEMBERS AND OTHERS FOR PARTICIPATION IN WORKSHOPS/SEMINARS/ CONFERENCES

| | | |
|----|---|---|
| 1. | Dr. T. Chatterjee Prof. Pranab Banerjee and Dr. Shyamli Singh | visited Shanghai and Beijing from 14 th to 21 st June 2015, and visited the following organizations : (1) China Executive Leadership Academy Pudong (CELP) (2) Shanghai Administration Institute (SAI) (3) Shanghai Economic Management College (SEMC) (4) Chinese Academy of Governance (CAG) (5) Party School of Central Committee of CPC (CCPS) (6) Consulate General of India, Shanghai. |
| 2. | Prof. Vinod Kumar Sharma | visited Kathmandu Nepal from 21 st to 23 rd July, 2015 to attend PEER Regional strategic Planning Workshop. Expenses were borne by National Society for Earthquake Technology-Nepal(West) visited Dushanbe, Tajikstan from 28 th to 30 th July 2015, to attend World Humanitarian Summit Regional Consultation for South and Central Asia. Expenses were borne by Aga Khan Development Network, Tajikstan. visited Kathmandu Nepal during 1 st and 2 nd October, 2015 to attend Regional Earthquake recovery Dialogue for Building Back Better. Expenses were borne by UNESCAP visited Malaysia during 16 th and 17 th October, 2015 to attend a workshop on "Climate Change and Disaster Resilience". Expenses were borne by Asian Network on Climate Science and Technology, Malaysia. visited Kyoto, Japan during 7 th and 8 th March 2016 to present a paper in the "APRU Multi-Hazards Symposium" at Kyoto University, Japan. Expenses were borne by Kyoto University. |
| 3. | Dr. C. Sheela Reddy | visited Afghanistan from 1 st to 6 th August 2015 for attending a seminar and summer academy hosted by the Ministry of Higher Education, Kabul. The Expenditure was met by GIZ Kabul. |
| 4. | Prof. K. K. Pandey | visited Dhaka during 11 th to 13 th January, 2016 to attend Sixth South Asian Conference on Sanitation, to present an abstract on Financing Sanitation in South Asia. Expenses were borne by UNICEF. visited Shanghai and Beijing, China during 13-17, Sep. 2015 for lecture at CELAP and meeting at CAG. Expenses covered by honorarium provided by CELAP. |
| 5. | Dr. Roma Mitra Debnath Dr. Pawan Kumar Taneja | Shanghai Economic Management College, China during 14.06.2015 to 19.06.2015 and France during 21.06.2015 to 27.06.2015 alongwith participant of advance leadership of PSU. Shanghai Economic Management College, China during 28.11.2015 to 05.12.2015 and France during 06.12.2015 to 12.12.2015 alongwith participant of 3 rd advance leadership of PSU. |
| 6. | Dr. Nupur Tiwari | visited Dubai on 11 th -13 th December 2015 to attend India-Pakistan Legislators and Public Officials dialogue on sharing of Experiences on Governance and Democracy. Expenses were borne by Centre for Study of Developing Society. |
| 7. | Dr. V.N. Alok | visited Munich, Germany from 29 th February to 3 rd March 2016 to participate in the "1 st international Munich Federalism Days 2016". Expenses were borne by the Hanns Seidel Foundation, Munich. |

Annexure – F. 10

ACTIVITIES OF CENTRE FOR CONSUMER STUDIES

April 2015 - March 2016

The Indian Institute of Public Administration, New Delhi has been working in partnership with the Department of Consumer Affairs, GoI since 1992, in the quest for realizing policy objectives, through training programmes, research studies, seminars, publications and consultancy assignment. To further the mutually beneficial relationship, the need was felt for providing permanency to the partnership between the two organizations by way of creating a dedicated “Centre of Excellence” for the cause of Consumers’ rights and interests’ protection and promotion. The Institute submitted a proposal in 2006 to the DCA for setting up a Centre for Consumer Studies at IIPA, which was considered and approved.

The MoU was signed on July 29, 2007 by the Joint Secretary, CA on behalf of DCA, GoI, and the Director, IIPA on behalf of the IIPA initially for five years upto June 2012. The Monitoring Committee under the Chairmanship of Secretary (CA) further extended the period of the Centre by three years upto June 2015. In the Second Phase the Centre has been approved for a period of five years from July 2015 to June 2020. The MoU was signed on October 30, 2015 by Ms. Bharti Das, Joint Secretary, CA, on behalf of DCA, GoI, and Dr. T. Chatterjee, Director, IIPA on behalf of the IIPA. Under the MoU the Centre will be managed by a Monitoring Committee under the Chairmanship of Secretary, CA which will meet twice in a year.

This is the only Centre of its kind in the country dedicated exclusively for protection of consumers’ right to education. The Centre has emerged as a “Centre for Excellence” through its various activities. The Centre operates within the legal framework of the IIPA and the policy directions of the Monitoring Committee chaired by the Secretary, CA, GoI. The role of the Centre is both operational as well as promotional. The activities of the Centre include capacity building of various stakeholders, seminars, workshops, research, consultancy services, publications, documentation and dissemination of information. The aim of the Centre is to promote consumer’s interests and welfare.

I. Capacity Building Programmes

During the period the Centre organised a total of 26 Capacity Building Programmes for various stakeholders as detailed in Annexure F 2. The focus of the programmes was to build the capacity of these stakeholders to administer the Consumer Protection Act, 1986, and also to educate and enhance consumer awareness at various levels. Capacity building initiatives during the period included Training Programmes, Workshops, Seminars and Conferences. The Centre also conducted research studies and brought out a number of publications and performed other promotional activities.

II. Rural Awareness Camp

The Centre organized a Three-Day Rural Awareness Camp at Allahabad for the benefit of rural consumers who participated in the Annual Magh Mela on the banks of Holy Ganges. During the Camp banners and posters were displayed, awareness material was distributed and talks were delivered. The subjects ranged from Consumer Protection Act, Redressal Mechanism, NCH, Food Adulteration, and Services like Banking, Insurance, Medical, Health and Hygiene.

III. Annual Poster / Painting Competition

To generate awareness on consumer issues among students, the Centre organised a Inter-School Competition on Consumer Awareness in collaboration with Rajkiya Pratibha Vikas Vidyalaya, Thyagraj Nagar, New Delhi (Delhi Government) on October 12, 2015. The Poster Making Competition was organized for two level of students, i.e. Group A – Junior level (classes VII, VIII, IX) and Group B- Senior level (classes X, XI, XII). Fifty eight schools from Delhi/ NCR participated in the Poster Making and Slogan Writing Competition. The themes assigned to the groups were –Junior Group – “Jago Grahak Jago” and “Consumer Rights” whereas the topics for seniors were “Misleading Advertisements” and

“Swachh Bharat”. Based on the posters prepared by the students the Diwali and New Year Greeting Cards and New Year Consumer Awareness Calendar for wider dissemination of information have been prepared.

IV. Support and Handholding to Other Organizations

The Centre has been providing support and handholding on the issues relating to consumer protection and empowerment to various State Governments/ Universities/ Organisations/ NGOs & VCOs. The Centre has been providing support in capacity building activities, information dissemination, etc. Training Modules and literature are shared with various state governments and organisations. The Centre is working with a number of Universities towards development of Curriculum for courses on consumer protection.

- Prepared the draft of Curriculum of Diploma Course on “Consumer Protection” launched by U. P. Rajshree Tandon Open University, Allahabad.
- Contributed to the formulation of Curriculum of Certificate Course on Consumer Protection (CCP) by School of Law, IGNOU
- Member Expert group to formulate Curriculum of Bachelor of Vocation (B.Voc) in Consumer Studies, School of Vocational Education and Training, IGNOU.

V. Research Studies

The faculty and staff of the Centre undertook two studies during the period.

- Report on “Evaluation of Consumer Awareness Activities undertaken by Manav Vikas and Seva Sansthan, Lucknow.
- A Study on the Problem of Adulteration and Contamination of Food, Sponsored by DCA.

VI. Publications

A. Books / Monographs

The following books and monographs were published by the Centre during the period and same were released on the occasion of National Consumer Day

1. **Upphokta Margdarhika (Hindi)** by Suresh Misra, G. N. Sreekumaran, and Sapna Chadah
2. **Empowering Consumer-Pocket Handbook**
3. **Toys and Safety Regulations** by Suresh Misra and Prateek Gupta
4. **Safe Baby Food** by Suresh Misra and Priyanka Dwivedi
5. **Financial Services and Consumer** – Mamta Pathania and S. K. Virmani
6. **National Consumer Helpline – A Ready Reckoner** by Deepika Sur and Sanjeev Talwar
7. Compendium on FAQs & Data Bank

The Centre has prepared a Compendium on FAQs on various sectors. These are extensively used by the national and state Helpline to redress consumer grievances. The Centre on regular basis updates its sectoral data bank which is used by various stakeholders/ NCH/ SCHs, etc.

B. Papers/Articles by CCS Faculty Members

1. Paper on “Consumer Protection in India: Impact and Effectiveness of COPRA, 1986” by Prof. Suresh Misra submitted to Rajshree Tandon Open University, Allahabad for Publication.
2. Paper presented by Prof. Misra on “National Consumer Helpline: Consumer Complaint Data Bank” in the Workshop on Big and Open Data: Data Science, Standards and Citation Attribution Practice, Nov. 5-6, 2015, INSA, New Delhi.
3. Paper presented by Prof. Misra on Consumer Grievance Redressal :The Role of NCH in Two-Day National Seminar on Consumer Justice in Globalizing India: Challenges and Choices in collaboration with University of Kalyani, Nov. 19-20, 2015.

4. *“Bharat mein Mahila Sashaktikaran avam Baal Kalyaan : Khuch Shwet- Shyam Paksha”* Lok Prashasan Vol. 7, No. 2 Special Issue on ‘Naari Sashaktikaran Avam Baal Kalyaan by Virendra Nath Mishra.
5. Suresh Misra and Sapna Chadah prepared the Background paper on Decade of RTI Act: Towards Transparent Governance for the CIC Annual Convention, Oct. 16-17, 2015, Vigyan Bhawan, New Delhi.
6. Suresh Misra & Sapna Chadah presented paper on “Food Safety and Consumer: Issues and Concerns” in the National Seminar on Empowering Rural Consumer in Globalising India: The Problems, Strategies and Prospects, the Cordia Group of Educational Institutes, Sanghol, Punjab on February 05, 2016.
7. Sanjeev Talwar presented paper on “Consumer Grievance Redressal: Role of NCH” at National Seminar on Empowering Rural Consumer in Globalising India: The Problems, Strategies and Prospects in collaboration with The Cordia Group of Educational Institutes, Sanghol, Punjab on February 6, 2016.

VII. E-newsletters

The Centre brings out following e-newsletters for the benefit of various stakeholders

- **“Consumer Dialogue”** - This e-Newsletter is quarterly.
- **“Upbhokta Varta”** - The Centre brings out e-newsletter in Hindi *“Upbhokta Varta”*.

VIII. National Consumer Helpline

The Centre for Consumer Studies, IIPA, manages the National Consumer Helpline, the flagship project of the Department of Consumer Affairs, Government of India. NCH plays an active role in the area of consumer awareness and protection of consumer rights as well as in various spheres of consumers’ welfare. The Project recognizes the need of consumers for a Telephone Helpline to deal with a multitude of problems arising in their day-to-day dealings with business and service providers. NCH provides a National Toll Free No-1800-11-4000, a mobile number +918130009809 (charges apply) to send an SMS as well as a complaint handling module on the website – www.nationalconsumerhelpline.in to log in complaints. A consumer can call to seek information, advice or guidance for queries and complaints.

National Consumer Helpline supports consumers in the following ways:

- Alternate Dispute Redressal system (ADR):
- Information & Guidance
- Advocacy
- Empowering Consumers

During the period April 2015 to March 2016 NCH received 172558 calls and complaints. The Website hits were 517491.

IX. State Consumer Helpline Knowledge Resource Management Portal (SCHKRMP)

The Centre also manages the State Consumer Helpline Knowledge Resource Management Portal (SCHKRMP). SCHKRMP coordinates and monitors the activities of State Consumer Helplines (SCHs), provide solutions and advisory services to these helplines, maintain knowledge and database, capacity building of the SCHs’ personnel and provide for integration and convergence. The portal strives to ensure that all activities of the project are implemented; the IT platform is properly used; SCHs are equipped with the necessary resources; conduct training for their counsellors and to host a centralized IT system providing a common knowledge database with frequently asked question and frequently occurring problems with their solutions to handle complaints appropriately; complaint data received are analyzed; and campaign themes are aligned to the overall objectives. The Knowledge Resource Management Portal works in close coordination with various state governments and other stakeholders.

Annexure – F. 11.1

**Details of TA/DA in r/o EC and Other Committee Meetings/Office Bearers of Branches
from 1-4-2015 to 31-3-2016**

| Sr. No. | Name | Amount |
|----------------|------------------------------|---------------|
| 1 | Dr. G. Radhakrishnan Kurup | 22395 |
| 2 | Prof. B.S. Ghuman | 12058 |
| 3 | Shri Johny Joseph | 24683 |
| 4 | Shri B.B.Mishra | 13376 |
| 5 | Shri Shekhar Dutt | 3360 |
| 6 | Shri P. Sukumaran Nair | 24574 |
| 7 | Prof. N. Lokendra Singh | 25084 |
| 8 | Shri Damodar Pradhani | 13145 |
| 9 | Shri V.V. Pachkawade | 17105 |
| 10 | Prof. S.N. Mishra | 37600 |
| 11 | Dr. Yogendra Narain | 8000 |
| 12 | Shri B.P. Mathur | 1600 |
| 13 | Shri U.C. Aggarwal | 1600 |
| 14 | Prof. Ramesh Kr. Arora | 3400 |
| 15 | Prof. M.P. Singh | 2400 |
| 16 | IIPA Regional/Local Branches | 117784 |
| | Total | 328164 |

Annexure – F. 11.2

Details of Honorarium and Salary paid to Faculty Members during 2015-16

| SI. No. | Name | Salary | Honorarium | Total |
|---------|--------------------------|-----------------|----------------|-----------------|
| 1 | Prof. P.K. Chaubey | 2146312 | 147749 | 2294061 |
| 2 | Prof. Aasha Kapur Mehta | 2305368 | 62694 | 2368062 |
| 3 | Prof. Dolly Arora | 1989460 | 113304 | 2102764 |
| 4 | Prof. Pranab Banerji | 789527 | 178261 | 967788 |
| 5 | Prof. Suresh Misra | 2127096 | 178261 | 2305357 |
| 6 | Prof. Anil C. Ittyerah | 2199520 | - | 2199520 |
| 7 | Prof. K. K. Pandey | 2019752 | 100366 | 2120118 |
| 8 | Prof. Rakesh Gupta | 683288 | - | 683288 |
| 9 | Prof. V.K. Sharma | 1622820 | 294837 | 1917657 |
| 10 | Prof. Shri Prakash Singh | 792727 | - | 792727 |
| 11 | Dr. V.N. Alok | 1590280 | - | 1590280 |
| 12 | Dr. Girish Kumar | 1580522 | 50000 | 1630522 |
| 13 | Dr. Charru Malhotra | 1415760 | 51947 | 1467707 |
| 14 | Dr. Sachin Chowdhry | 1572428 | 38584 | 1611012 |
| 15 | Dr. Kusum Lata | 1520032 | - | 1520032 |
| 16 | Dr. C. Sheela Reddy | 1437360 | - | 1437360 |
| 17 | Dr. Neetu Jain | 1510464 | - | 1510464 |
| 18 | Dr. Roma Debnath | 1425122 | 4388 | 1429510 |
| 19 | Dr. Sapna Chadah | 1000296 | 178261 | 1178557 |
| 20 | Dr. Mamta Pathania | 867352 | - | 867352 |
| 21 | Dr. Sujit Kumar Pruseth | 936008 | - | 936008 |
| 22 | Dr. Gadadhara Mohapatra | 908032 | 104427 | 1012459 |
| 23 | Dr. Pawan Kumar Taneja | 757480 | 81021 | 838501 |
| 24 | Dr. Pradeep Kumar Parida | 783271 | - | 783271 |
| 25 | Dr. Manan Dwivedi | 949335 | - | 949335 |
| 26 | Dr. Saket Bihari | 1020384 | - | 1020384 |
| 27 | Dr. Nupur Tiwari | 1123496 | - | 1123496 |
| 28 | Dr. Shyamli Singh | 862960 | 34729 | 897689 |
| | Total | 37936452 | 1618829 | 39555281 |

Auditor's Report

Report on the Financial Statements

We have audited the accompanying financial statements of **Indian Institute of Public Administration**, ("the Institute"), which comprise the Balance Sheet as at March 31, 2016, and also the Statement of Income & Expenditure Account for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation of these financial statements that give a true and fair view of the financial position, financial performance. This responsibility includes the design, implementation and maintenance of internal control relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with the Standards on Auditing issued by the Institute of Chartered Accountants of India. Those Standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

In making those risk assessments, the auditor considers internal control relevant to the IIPA's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of the accounting estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

We report that

- a) Physical verification of the fixed assets needs to be carried by the management and discrepancies of Rs. 114 lakhs between the gross value of the fixed assets and assets physically verified in previous year needs to be reconciled. However, pending final reconciliation of the finding of the physically verifier team, effect of the same has not been considered in the financial statements.
- b) Applicability of the Service Tax needs to be examined by the Management. No provision for service tax has been created.

Further, attention is drawn on

- Opening balances of Rs. 12.48 lakh and Rs. 6.87 lakh recoverable from the employees and Income Tax Department respectively are treated as recoverable by the management. In our opinion, effort should be made to liquidate the same at the earliest.
- Opening balance of Rs. 45.49 Lakh & Rs. 52.88 Lakh recoverable from the long-term & short-term training programme respectively are treated as recoverable by the management. In our opinion, effort should be made to liquidate the same at the earliest.
- Effort should be made to recover the amount of Rs. 217 lakh, deposited so far, by NIDM to Central Government on account of 20% rent as per the agreement entered between IIPA and NIDM, from the Government after compliance of the stipulated conditions, if any.

- As per our observation, challans deposited without PAN are not reflecting in the returns. Also, TDS should be deducted at 20% where PAN is not available, and not at normal rates.
- Fixed Assets register are as per GFR provisions but needs to be updated.
- **Accounting treatment of the fixed assets acquired out of Grant**

Presently, fixed assets acquired out of grant is capitalized with a corresponding credit in Assets Funds. In our opinion, value of assets acquired out of grant should be reduced from the Gross Cost of the Assets. However, pending final review of the finding of the assets, no effect of the same has been considered by the Management.

Opinion

In our opinion and to the best of our information and according to the explanations given to us and read with **above para (a & b)** above and other notes given in financial statements, the Financial Statements give the information required in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India

- a) In the case of the Balance Sheet, of the state of affairs of the Institute as at March 31, 2016
- b) In the case of the Income and Expenditure Account, of the Excess of Expenditure over Income for the year ended on that date.

Report on Other Legal and Regulatory Requirements

We report that:

- i) We have obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purpose of our audit;
- ii) In our opinion, proper books of account as required by law have been kept by the Institute, so far as appears from our examination of those books.

For GSA & Associates
Chartered Accountant
FRN 000257N

(Sunil Aggarwal)
Partner
M No 083899

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

Balance Sheet as at 31st March, 2016

| | <u>Schedule</u> | <u>As At 31.03.2016 Rs.</u> | <u>As At 31.03.2015 Rs.</u> |
|---|-----------------|-------------------------------------|-------------------------------------|
| LIABILITIES | | | |
| Asset Fund | 1 | 116,547,817 | 112,598,676 |
| Asset Fund FCRA | 1 | 842,449 | 842,449 |
| Accumulated Surplus/ (Deficit) | | (752,163,323) | (684,105,147) |
| Capital Funds including Membership Fund | 2 | 63,454,134 | 60,528,205 |
| Unutilised Grant : | 3 | 52,828,027 | |
| - General Fund | | 49,943,782 | 65,576,354 |
| - Foreign Fund | | 2,884,245 | 2,133,270 |
| Provisions: | | | |
| - Gratuity Payable | | 42,500,000 | 44,600,000 |
| - Leave Encashment Payable | | 48,700,000 | 50,300,000 |
| - Pension Payable | | 711,439,083 | 649,275,479 |
| Current Liabilities | 4 | 27,425,848 | 25,844,054 |
| TOTAL | | 311,574,035 | 327,593,340 |
| ASSETS | | | |
| Fixed Asset Fund- Out of Grant (gross) | 5 | 116,547,817 | 112,598,676 |
| Fixed Asset Fund-Own Funds | 5 | 1,292,794 | 1,643,182 |
| Less: Accumulated Depreciation | | (230,336) | (350,388) |
| Asset Fund FCRA | 5 | 842,449 | 842,449 |
| Investments | 6 | 61,358,863 | 59,325,892 |
| Grant Receivables | 3 | 41,707,989 | 44,898,320 |
| Current Assets | 7 | 90,054,459 | 108,635,209 |
| TOTAL | | 311,574,035 | 327,593,340 |
| Significant Accounting Policies & Notes to the Accounts | 13 | | |

Schedules 1 to 13 form an Integral part of the Accounts

As per our Report of even date

For GSA & Associates
Chartered Accountants
FRA - 000257N

Sunil Aggarwal
Partner
M No. 083899

T.N. Chaturvedi
Chairman

T. Chatterjee
Director

Place : New Delhi
Dated: 5th August, 2016

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

Income and Expenditure Account for the year ended 31st March, 2016

| | <u>Schedule</u> | <u>For the year 2015-16</u> | <u>For the year 2014-15</u> |
|--|-----------------|---------------------------------|---------------------------------|
| | | <u>Rs.</u> | <u>Rs.</u> |
| INCOME | | | |
| Maintenance Grant | | 42,500,000 | 38,370,000 |
| Members Subscription | 8 | 1,476,309 | 1,389,387 |
| Sale of Publications | | 648,790 | 677,693 |
| Income from Research Programmes including overhead | | 18,010,081 | 21,049,740 |
| Fee for Training Programmes | | 62,655,722 | 77,168,289 |
| Other Income: | | | |
| - User Charges | | 28,061,945 | 26,630,186 |
| - Service Charges | 9 | 3,007,738 | 2,472,752 |
| - Income from Risograph & other Equipments | 9 | 281,740 | 348,339 |
| - Miscellaneous Receipts | 9 | 2,098,967 | 5,877,161 |
| - Transfer from Research Endowment Fund | | 346,800 | 282,417 |
| Rental Income | | 200,816 | 2,640,268 |
| Receipt from Training Programme | | 3,147,200 | 8,652,282 |
| TOTAL | | 162,436,108 | 185,558,514 |
| EXPENDITURE | | | |
| Pay and Allowances | 10 | 59,238,796 | 67,274,022 |
| Campus Maintenance | 11 | 23,764,202 | 22,636,593 |
| Administrative and other Expenses | 12 | 7,830,037 | 9,276,050 |
| Library, Periodical & Binding Charges | | 855,888 | 1,754,388 |
| Training Programmes | | 42,949,248 | 30,315,618 |
| Research Studies & Seminars | | - | - |
| Publications | | 665,239 | 1,656,699 |
| Branches Promotion Activities | | 317,843 | 400,881 |
| Cost of Assets Acquired from own Fund | | 279,767 | 225,481 |
| Amt. paid to CGHS | | 1,945,343 | - |
| Depreciation | | 230,336 | 350,388 |
| Prior Period Expenses | | 211,551 | 5,000 |
| Auditors/Acturial fees | | 114,850 | 78,672 |
| Campus Maintenance | | - | 1,407,949 |
| Gratuity | | 5,232,997 | 8,989,742 |
| Leave encashment | | 4,736,981 | 10,133,141 |
| Pension Expenses | | 76,287,076 | 141,109,000 |
| | | 224,660,154 | 295,604,624 |
| Excess of Income over Expenditure for the year | | (62,224,046) | (110,046,110) |
| Less Prior Period Income | | 52,508 | 1,008,559 |
| Excess of Expenditure over Income from previous year | | (684,105,147) | (575,067,596) |
| Excess of Expenditure over Income from previous year | | (5,886,638) | |
| Balance carried forward to Balance Sheet # | | (752,163,323) | (684,105,147) |

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

Receipts and Payments Account for the year ended 31.03.2016

| | Schedule | Year 2015-16 | Year 2014-15 |
|---|----------|--------------------|--------------------|
| | | Rs. | Rs. |
| <u>RECEIPTS</u> | | | |
| Opening Balance: | | | |
| Cash & Bank Balances | 7 | 25,688,038 | 47,685,675 |
| Maintenance Grant and Internal Receipts | A | 159,467,378 | 174,294,630 |
| Loans , Advances & other receipts | B | 31,388,628 | 50,811,279 |
| Grants for Research Projects, Etc. | 3 | 156,766,074 | 140,589,720 |
| TOTAL | | 373,310,118 | 413,381,304 |
| <u>PAYMENTS</u> | | | |
| Expenditure Against Maintenance Grant & Internal Receipts | A | 148,569,234 | 144,836,115 |
| Payment out of Funds, Deposit & Advances | B | 38,046,802 | 50,496,847 |
| Expenditure Against Grants for Research Projects, etc. | 3 | 162,177,887 | 192,360,304 |
| Closing Balance: | | | |
| Cash & Bank Balances | 7 | 24,516,195 | 25,688,038 |
| TOTAL | | 373,310,118 | 413,381,304 |

Schedules A to B form an Integral part of Receipt & Payment A/C

Examined & Found Correct

For GSA & Associates
Chartered Accountant
FRA - 000257N

Sunil Aggarwal
Partner
M No. 083899

T.N. Chaturvedi
Chairman

T. Chatterjee
Director

Place : New Delhi
Dated: 5th August, 2016

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

SCHEDULE-1

Asset Fund

| | Balance As at 01.04.2015 (Rs.) | Additions During the Year (Rs.) | Adjustment / utilised during the year (Rs.) | Balance As at 31.03.2016 (Rs.) |
|------------------|---|--|--|---|
| IIPA (CORE) | 94,524,594 | 2,655,163 | - | 101,050,905 |
| CUS | 4,540,736 | - | - | 4,554,640 |
| APPPA | 8,357,013 | - | - | 8,548,891 |
| CCS | 1,099,403 | 1,293,978 | - | 2,393,381 |
| SUB-TOTAL | 108,521,746 | 3,949,141 | - | 116,547,817 |
| FCRA | 842,449 | - | - | 842,449 |
| SUB-TOTAL | 842,449 | - | - | 842,449 |
| TOTAL | 109,364,195 | 3,949,141 | - | 117,390,266 |

SCHEDULE-2

Capital Funds

| | Balance As at 01.04.2015 (Rs.) | Contribution/ Interest (Rs.) | Amount Utilised (Rs.) | Balance As at 31.03.2016 (Rs.) |
|--|---|---|--------------------------------------|---|
| A | | | | |
| Annual School Prize Fund | 76,777 | 8,338 | 7,379 | 77,736 |
| Bhoopendra Hooja Memorial Fund | 34,344 | 2,700 | - | 37,044 |
| Consultancy Support Fund | 1,033,312 | 131,306 | 39,455 | 1,125,163 |
| Infrastructure Development Fund | 35,275,082 | 3,748,418 | 1,162,573 | 37,860,927 |
| Naydumma Memorial Science Foundation | 917,209 | 72,432 | 3,575 | 986,066 |
| Prof. S.Saroja Memorial Fund | 512,132 | 44,767 | 38,582 | 518,317 |
| Research Endowment Fund | 4,406,710 | 346,818 | 444,002 | 4,309,526 |
| Smt.Kusum Tai Shankar Rao Chavan Mem. Fund | 86,105 | 36,843 | 9,175 | 113,773 |
| Staff Benevolent Fund | 301,970 | 65,149 | 12,570 | 354,549 |
| T.N. Chaturvedi Award | 71,635 | 19,603 | - | 91,238 |
| Sub-Total | 42,715,276 | 4,476,374 | 1,717,311 | 45,474,339 |
| B | | | | |
| (Membership Capital Fund) | | | | |
| Corporate Membership Capital Fund | 3,558,481 | 25,464 | 84,971 | 3,498,974 |
| Life Membership Capital Fund | 14,254,448 | 226,769 | 396 | 14,480,821 |
| Sub-Total | 17,043,415 | 252,233 | 85,367 | 17,979,795 |
| TOTAL | 59,758,691 | 4,728,607 | 1,802,678 | 63,454,134 |

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

SCHEDULE-3

Unutilised Grant Balances

| | Unutilised Balance As at 01.04.2015 | Received during the year | Total | Payments/ Adjustments | Payable for the year | Unutilised Balance As at 31.03.2016 |
|--|--|---|--------------------|----------------------------------|-------------------------------------|--|
| | (Rs.) | (Rs.) | (Rs.) | (Rs.) | (Rs.) | (Rs.) |
| (A) General Fund | | | | | | |
| Grant from Ministry of Urban Affairs, New Delhi for Centre for Urban Studies (including Internal received of Rs. 32716) (refer Annexure2) | (22,846,261) | 21,516,845 | (1,329,416) | 22,456,255 | 1,212,271 | (24,997,942) |
| Grant from Deptt. of Personnel & Training (refer Annexure 3) | (5,220,919) | 6,450,000 | 1,229,081 | 1,229,081 | - | - |
| 41st APPPA | | 22,040,000 | 22,040,000 | 16,760,453 | 844,930 | 4,434,617 |
| Centre for Consumer Affairs | 11,223,568 | 3,500,000 | 14,723,568 | 9,106,914 | - | 5,616,654 |
| CCS Publication Grant | | 705,500 | 705,500 | 705,500 | - | - |
| CCS Phase II | | 12,112,000 | 12,112,000 | 13,390,442 | 604,687 | (1,883,129) |
| Centre for Consumer Affairs (Plan) | 1,167,393 | - | 1,167,393 | - | - | 1,167,393 |
| Centre for ICT & E-Governance | 33,075 | - | 33,075 | - | - | 33,075 |
| XI th Plan Grant from DOPT | (463,837) | - | (463,837) | - | - | (463,837) |
| XIITH PLAN GRANT FROM DOPT | 149 | 20,500,000 | 20,500,149 | 19,708,552 | 791,385 | 212 |
| Other programmes from Department of Personnel & Training | - | 14,343 | 14,343 | 14,343 | - | - |
| Other grants for APPPA foreign / field visits | 3,066,752 | 16,683,500 | 19,750,252 | 18,931,164 | - | 819,088 |
| Other programmes | (9,147,503) | 10,278,432 | 1,130,929 | 10,959,486 | 207,311 | (10,035,868) |
| Grants from ICSSR for Fellowship | (7,633) | 329,257 | 321,624 | 240,000 | - | 81,624 |
| Other Research Projects | 27,531,243 | 24,699,923 | 52,231,166 | 30,879,768 | 1,462,292 | 19,889,106 |
| Research -I Projects | 15,342,007 | 5,955,174 | 21,297,181 | 6,555,166 | 1,167,950 | 13,574,800 |
| TOTAL A | 20,678,034 | 144,784,974 | 165,463,008 | 150,937,124 | 6,290,826 | 8,235,793 |
| Add: Debit Balance i.e. Grant Receivable: | 44,898,320 | | | | | 41,707,989 |
| Unutilised Grant Balance as at 31.03.2016 : | 65,576,354 | 144,784,974 | 165,463,008 | 150,937,124 | 6,290,826 | 49,943,782 |
| (B) Foreign Grants | 2,133,270 | 11,981,100 | 14,114,370 | 11,240,763 | | 2,884,245 |
| GRAND TOTAL A + B | 67,709,624 | 156,766,074 | 179,577,378 | 162,177,887 | 6,290,826 | 52,828,027 |

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

SCHEDULE-4

Current Liabilities

| | As at 31.03.2016 (Rs.) | As at 31.03.2015 (Rs.) |
|-----------------------------------|---------------------------------------|---------------------------------------|
| Canteen contractor / Mess charges | 1,345,580 | 1,227,637 |
| Amt. payable to S/Staff & Faculty | 466,276 | 361,918 |
| Sundry Creditors | 163,366 | 94,487 |
| Other Liabilities : | | |
| Payable to Building Contractor | | - |
| Payable to others | 7,770,455 | 3,455,315 |
| ISED | | 773,012 |
| UNIK Solutions | | 340,000 |
| Other Deposits | 2,194,625 | 2,186,913 |
| Expenses payable | 15,485,546 | 17,392,505 |
| Advance Rent | - | 12,267 |
| TOTAL | 27,425,848 | 25,844,054 |

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

SCHEDULE-5

Fixed Assets

| | Cost as at 1.4.2015 | Additions / Adjustments | Less Sale / Adjustment | Depreciation | Cost as at 31.3.2016 |
|--|--------------------------------|------------------------------------|-----------------------------------|---------------------|---------------------------------|
| | (Rs.) | (Rs.) | (Rs.) | (Rs.) | (Rs.) |
| A) Fixed Assets purchased out of Grants | | | | | |
| Land & Building | 11,209,007 | - | - | - | 11,209,007 |
| Furniture, Fixtures | 18,990,571 | 278,003 | | | 19,268,574 |
| A.C. Equipments & Water Cooler | 3,479,624 | 380,915 | | | 3,860,539 |
| Film Projector & Stage Equipment | 441,073 | - | | | 441,073 |
| Data Processing Equipment | 18,098,888 | 304,365 | | | 18,403,253 |
| Hostel & Mess Equipment | 1,080,693 | 957,717 | | | 2,038,410 |
| Office Equipment | 19,700,592 | | | | 19,700,592 |
| Internal Communication | 1,975,935 | - | | | 1,975,935 |
| Library Equipment | 2,685,529 | - | | | 2,685,529 |
| Library Book (Core) | 19,921,546 | 734,163 | | | 20,655,709 |
| Vehicles | 812,284 | - | | | 812,284 |
| | 98,395,742 | 2,655,163 | - | - | 101,050,905 |
| CUS - Furniture, Fixture & Office Equipment | 2,953,287 | | | | 2,953,287 |
| CUS - Library Books | 1,601,353 | | | | 1,601,353 |
| | 4,554,640 | - | - | - | 4,554,640 |
| APPPA - Library Books | 3,630,312 | | | | 3,630,312 |
| APPPA - Furniture, Fixture & Office Equip. | 4,918,579 | | | | 4,918,579 |
| | 8,548,891 | - | - | - | 8,548,891 |
| CCS - Furniture, Fixture & Office Equipments | 1,099,403 | | | | 1,099,403 |
| CCS - Library Books | | 86,155 | | | 86,155 |
| NCH - Furniture, Fixture & Office Equipments | - | 1,207,823 | | | 1,207,823 |
| Sub-Total | 1,099,403 | 1,293,978 | - | - | 2,393,381 |
| Grand Total | 112,598,676 | 3,949,141 | - | - | 116,547,817 |
| B) Fixed Assets -Own Funds | | | | | |
| Furniture, Fixtures | 185,307 | - | - | 18,530 | 166,777 |
| Data Processing Equipment | 101,516 | - | - | 60,909 | 40,607 |
| Office Equipment | 885,410 | - | - | 132,812 | 752,598 |
| Vehicles | 120,561 | - | - | 18,085 | 102,476 |
| Total | 1,292,794 | - | - | 230,336 | 1,062,458 |
| Grand Total A+B | 113,891,470 | 3,949,141 | - | 230,336 | 117,610,275 |
| C) Fixed Assets- FCRA | | | | | |
| FCRA - Furniture, Fixture & Office Equip. | 842,449 | | | | 842,449 |
| Sub Total | 842,449 | | | | 842,449 |
| Grand Total | 842,449 | - | - | - | 842,449 |

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

SCHEDULE-6

Investments

| | Balance as at 01.04.2015 (Rs.) | Additions during the year (Rs.) | Encashed during the year (Rs.) | Balance as at 31.03.2016 (Rs.) |
|--|---|--|---|---|
| Smt. Kusum Tai Chavan Memorial Fund | 116,899 | 141,046 | 116,899 | 141,046 |
| Annual School Prize Fund | 74,629 | 64,261 | 60,744 | 78,146 |
| Staff Benevolent Fund | 300,471 | 242,677 | 217,473 | 325,675 |
| Life Membership Fund | 13,827,026 | 2,325,389 | 1,776,000 | 14,376,415 |
| Corporate Membership Capital Fund | 3,521,208 | 314,419 | 289,000 | 3,546,627 |
| Research Endowment Fund | 4,079,605 | 100,000 | - | 4,179,605 |
| Consultancy Support Fund | 1,035,923 | 887,855 | 761,279 | 1,162,499 |
| Prof. S.Saroja Memorial Funds | 505,400 | - | - | 505,400 |
| Infrastructure Development Fund | 34,979,179 | 16,415,968 | 15,257,459 | 36,137,688 |
| Nayudumma Memodiral Science Foundation | 779,050 | 112,884 | 106,050 | 785,884 |
| T.N. Chaturvedi Award | 76,502 | 89,878 | 76,502 | 89,878 |
| Bhoopendra Hooja Memorial Fund | 30,000 | - | - | 30,000 |
| TOTAL | 59,325,892 | 20,694,377 | 18,661,406 | 61,358,863 |

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

SCHEDULE-7

Current Assets, Loans and Advances

| | As at 31.03.2016 (Rs.) | As at 31.03.2015 (Rs.) |
|--|---------------------------------------|---------------------------------------|
| Sundry Debtors | | |
| Amount Receivable from TP conducted | 12,984,215 | 15,363,362 |
| Sub Total | 12,984,215 | 15,363,362 |
| Other Assets | | |
| TDS Receivable FCRA | 10,637 | 10,637 |
| TDS Receivable | 1,820,673 | 1,138,398 |
| Loans & Advances to Employees | | |
| Deposits (with Desu, DDA etc.) & other receivable | 537,210 | 537,210 |
| Rent Receivable from NIDM (20%) | 21,737,800 | 19,072,931 |
| Rent Receivable | 178,848 | 145,665 |
| Prepaid Insurance | 8,080 | 25,769 |
| Interest Accrued but not due on investment | 2,278,378 | 1,035,407 |
| HBA Advance Receivable | | 7,200 |
| Interest Accrued on HBA | 866,136 | 890,392 |
| Grant Recievable from DoPT for Pension | 20,000,000 | 40,000,000 |
| Interest receivable on Funds | 73,434 | 73,434 |
| EMD For Research | 520,000 | 430,500 |
| Amount Receivable from Balmer & Lawrie | 100 | - |
| Amount recoverable from Prof. Lokendra Malik | 12,064 | - |
| Amount receivable from KTDC | - | 800,000 |
| Water/Electricity/Generator Charges receiveable | 86,218 | - |
| Amount recoverable from M/S Food Pakiza | 4,085 | - |
| Sub Total | 52,554,049 | 67,577,844 |
| Cash & Bank Balances (as certified by Management) | | |
| Cash in Hand | 953 | 5,765 |
| Imprest Revenue Stamp | 200 | 200 |
| Sub Total | 1,153 | 5,965 |
| Balance with Scheduled Banks | | |
| In current accounts with UCO Bank | 1,340,552 | 656,501 |
| UCO Bank Saving Account | 20,038,335 | 22,635,720 |
| State Bank of India | 262,547 | 262,547 |
| UCO Bank - FCRA - Saving A/c. | 2,873,608 | 2,133,270 |
| Sub Total | 24,515,042 | 25,688,038 |
| Total | 24,516,195 | 25,694,003 |
| Grand Total | 90,054,459 | 108,635,209 |

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

SCHEDULE-8

Membership Subscription / Interest on Membership Funds

| | <u>For the Year 2015-16</u> (Rs.) | <u>For the Year 2014-15</u> (Rs.) |
|-----------------------------------|--|--|
| SUBS. - Associate | 38,800 | 31,950 |
| SUBS. - Corporate | - | 36,000 |
| SUBS. - Student Membership | 2,400 | 3,200 |
| SUBS. - Ordinary | 77,400 | 55,270 |
| Interest on : | | |
| Corporate membership Capital Fund | 271,218 | 159,609 |
| Life Membership Capital Fund | 1,086,491 | 1,103,358 |
| TOTAL | <u>1,476,309</u> | <u>1,389,387</u> |

SCHEDULE-9

Miscellaneous Receipts

| | <u>For the Year 2015-16</u> (Rs.) | <u>For the Year 2014-15</u> (Rs.) |
|-----------------------------------|--|--|
| Interest on : | | |
| - House Building Advance | 48,226 | 182,217 |
| - Computer Advance/LTC-TA advance | 194 | 380 |
| - Short Term Deposits | 1,186,078 | 2,219,471 |
| Other Receipts/Photocopy | 3,688,102 | 2,594,424 |
| Sale of Membership Forms | 54,170 | 95,000 |
| CGHS Recoveries | 411,675 | 391,325 |
| TOTAL | <u>5,388,445</u> | <u>5,482,817</u> |

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI

SCHEDULE-10

Pay and Allowances - Core

| | <u>For the Year 2015-2016</u> (Rs.) | <u>For the Year 2014-2015</u> (Rs.) |
|-------------------------------|--|--|
| Account & pension Cell | 6,064,099 | 6,130,843 |
| Administration | 10,938,277 | 12,487,619 |
| Computer Centre | 114,881 | 618,106 |
| Faculty and Attached Staff | 8,722,427 | 13,926,986 |
| Hostel | 175,661 | - |
| Leave Reserve | - | 1,727 |
| Library | 12,422,430 | 11,909,056 |
| Maintenance | 7,447,400 | 8,940,253 |
| Membership | 3,313,582 | 3,165,438 |
| Office of Academic Activities | 4,742,447 | 4,729,317 |
| Publications | 4,368,683 | 4,451,394 |
| R&C unit | 771,011 | 670,493 |
| Overtime | 157,898 | 242,790 |
| TOTAL | <u>59,238,796</u> | <u>67,274,022</u> |

SCHEDULE-11

Campus Maintenance

| | <u>For the Year 2015-16</u> (Rs.) | <u>For the Year 2014-15</u> (Rs.) |
|------------------------------|--|--|
| Repair & Maintenance | 4,221,607 | 4,710,201 |
| Hostel General Maintenance | 934,248 | 1,241,819 |
| Rents, Rates & Taxes | 957,792 | 957,792 |
| Water & Electricity Charges | 11,152,800 | 12,021,232 |
| Security Arrangements | 2,176,027 | 2,029,809 |
| House Keeping Charges | | |
| Hostel | 1,943,609 | 1,675,740 |
| Main Building | 2,378,119 | - |
| TOTAL | <u>23,764,202</u> | <u>22,636,593</u> |

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

SCHEDULE-12

Administrative & Miscellaneous Expenses

| | <u>For the Year 2015-16</u> (Rs.) | <u>For the Year 2014-15</u> (Rs.) |
|--|--|--|
| Travelling Expenses | | |
| 1. For Faculty and Staff | 15,310 | 9,534 |
| 2. For E.C. and its Committees Meeting | 205,391 | 1,173,311 |
| 3. For Branches office bearers and others | 122,773 | 273,581 |
| Advertisement Expenses | 118,379 | 199,675 |
| Amenties to Staff | 419,353 | 427,170 |
| Annual Report | 551,165 | - |
| Bank charges | 46,192 | 7,442 |
| EC Election | - | 11,774 |
| Essay / Case study prize | 45,996 | 60,422 |
| Expenses for AGM | 429,495 | 795,062 |
| Fee to Auditors | 2,256 | - |
| Honorarium to Experts | 385,000 | 171,968 |
| IGL Gas for Mess Canteen | 266,766 | 181,422 |
| Indian International Centre Membership | 51,300 | 127,355 |
| Institutional Membership CAPAM | - | 15,000 |
| Legal Charges | 607,274 | 458,660 |
| Liveries | 132,556 | 118,063 |
| Local Travel Expenses | 286,347 | 324,897 |
| Meeting Expenses | 309,006 | 350,921 |
| Misc Expenses | 434,146 | 496,055 |
| Motor Car Expenses | 299,416 | 385,381 |
| Postage & Telegram | 613,949 | 742,395 |
| Printing & Stationery | 1,172,788 | 1,491,183 |
| Repair, Maintenance, Photocopy Machine / AMC | 156,996 | 291,534 |
| Telephone Expenses | 1,158,183 | 1,163,245 |
| TOTAL | <u>7,830,037</u> | <u>9,276,050</u> |

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

SCHEDULE-A

Receipts and Payments Account of Maintenance Grant from Govt. of India and Internal Receipts

| | For the Year 2015-16 (Rs.) | For the Year 2014-15 (Rs.) |
|---|---|---|
| Receipts: | | |
| Maintenance Grant from DOP & T (Non-plan) recurring | 42,500,000 | 38,370,000 |
| Members Subscription | 1,476,309 | 1,389,387 |
| Fee for Training Programmes | 62,655,722 | 77,168,289 |
| Net Income from Research Assignments including overhead | 18,010,081 | 21,049,740 |
| User Charges | 28,067,945 | 26,630,186 |
| Sale of Publications | 648,790 | 677,693 |
| Service Charges | 3,007,738 | 2,472,752 |
| Recovery for use of Risograph & other equipments | 281,740 | 348,339 |
| Miscellaneous Receipts | 2,060,513 | 5,482,817 |
| Transferred from Research Endowment Fund | 346,800 | 282,417 |
| Recovery of Loans & Advances from Staff | 411,740 | 423,010 |
| TOTAL | 159,467,378 | 174,294,630 |
| Payments: | | |
| Pay & Allowances | 72,668,997 | 78,196,905 |
| Training Programmes | 42,619,709 | 30,315,618 |
| Publications | 592,615 | 1,656,699 |
| Library Books, Periodicals, Binding & Equipment Charges | 855,652 | 1,754,388 |
| Branches Promotion Activities | 317,843 | 400,881 |
| Campus Maintenance | 21,419,599 | 22,636,593 |
| Administrative and Miscellaneous Charges | 7,599,509 | 9,276,050 |
| Assets Purchased from own Fund | 189,967 | 225,481 |
| Payments of Loans & Advances to Staff | 360,000 | 373,500 |
| Amt. paid to CGHS | 1,945,343 | - |
| TOTAL | 148,569,234 | 144,836,115 |
| Excess of Receipts over Payments during the year | 10,898,144 | 29,458,515 |
| Excess of Receipts over Payments previous year | (17,891,996) | (47,350,511) |
| TOTAL EXCESS OF RECEIPTS OVER PAYMENTS | (6,993,852) | (17,891,996) |

Utilization Certificate

Certified that the Grant-in-Aid amounting to Rs. 4,25,00,000/- was received during 2015-2016 from the Government of India, Ministry of Personnel, Public Grievances and Pensions, Department of Personnel and Training, New Delhi has been utilized (including loans and advances to staff) during the year.

Besides, this, institute has generated internal revenue of Rs. 11,69,67,378/- during the year 2015-2016 and the excess of expenditure over income of Rs. 1,78,91,996/- was carried over from the previous year, i.e. 2014-15.

As indicated in Schedule No. A of the Receipt and Payment Accounts, Balance of Excess of Expenditure over income as on 31/03/2016 amounting to Rs. 69,93,852/- has been carried over for adjustment during the next Financial Year 2016-2017.

It is also certified that against the total receipts of 12th Plan Grant of Rs. 2,05,00,000/- and an amount of Rs. 2,04,99,937/- has been utilized during the year..

For GSA & Associates
Chartered Accountant
FRA-000257N

Sunil Aggarwal
Partner
M.No.083899

T.N.Chaturvedi
Chairman

T.Chatterjee
Director

Place: New Delhi
Dated: 5th August, 2016

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

SCHEDULE-B

Receipts and Payments Account of Funds, Deposits and Advances

| | <u>For the Year 2015-16</u> | <u>For the Year 2014-15</u> |
|--|---------------------------------|---------------------------------|
| | Rs. | Rs. |
| Receipts: | | |
| Life Membership Capital Fund (Sub) | 226,389 | 476,222 |
| Infrastructure Development Fund | 1,175,359 | 2,469,535 |
| Staff Benevolent Fund | 51,507 | 44,993 |
| Research Endowment Fund | 18 | 282,417 |
| Corporate Membership Capital Fund | 25,419 | 304,814 |
| Consultancy Support Fund | 83,784 | 16,174 |
| Annual School Prize Fund | - | 5,903 |
| Nyadumma Memorial Fund | 63,340 | 55,372 |
| Bhupendra Hooja Memorial Fund | 2,700 | 228 |
| Prof.S. Saroja Memorial fund | 11,181 | - |
| Smt. Kusumtai Memorial fund | 27,668 | 1,894 |
| T.N. Chaturvedi Prize Fund | 19,604 | 3,497 |
| Current Asests Others | 5965 | 452,586 |
| Advance Rent | - | 12,267 |
| Adv. to Staff | - | 2,693,035 |
| Amt. payable to Faculty / Staff | - | 272,209 |
| LTC Advance to Employees | - | 19,877 |
| TA Advance | - | 4,343 |
| Other Liabilities | 3098339 | 17,983 |
| Amt. receivable from Food Pakiza | - | 2,522 |
| Amount Receivable from NPS | - | 175,663 |
| Sundry Debtors | 5436847 | 13,374,941 |
| Mess Charges | 117943 | 124,804 |
| Other Advance | - | - |
| Grant receivable for pension from DopT | 20000000 | 20,000,000 |
| Amt received for pension Arrear | - | 10,000,000 |
| Other Deposits | 7712 | - |
| Amount Receivable from KTDFC | 800000 | - |
| Prior Period Income | 52508 | - |
| HBA Advance receiveable | 7200 | - |
| Interest Accured on HBA | 29480 | - |
| Rent Receivable | 145665 | - |
| GRAND TOTAL | 31,388,628 | 50,811,279 |
| Payments: | | |
| Prof. S. Saroja Memorial Fund | - | 6,652 |
| T.N. Chaturvedi Prize Fund | - | 5,418 |
| Other Liabilities | - | 1,211,524 |
| Other payments/deposits | - | 7,919 |
| Rent Receivable (20%) NIDM | 2,664,869 | - |
| Provision for pension | 20,000,000 | 20,000,000 |
| Amt. Paid to Pension Fund for Pension Arrear | - | 10,000,000 |
| Prior Period Expenses | 211,551 | 5,000 |
| TDS Receivable | 682,276 | 417,716 |
| Expenses payable during the Year 2015-16 | 11026393 | 522,307 |
| Amount paid to IRCTC | - | 1,001,723 |
| Fixed Deposit with Bank | 2,032,971 | 17,318,588 |
| Amt. payable to Faculty / Staff | 304,540 | - |
| Amount recoverable from Parties | 18,700 | - |
| Advance recoverable from staff/faculty | 1,096,845 | - |
| Prepaid Insurance | 8,080 | - |
| Annual School Prize Fund | 577 | - |
| Excess of Payments over Receipts | 38,046,802 (6,658,174) | - |
| GRAND TOTAL | 38,046,802 | 50,496,847 |

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION

NEW DELHI

Annexure-1 (Refer. Sch. 3)

Receipts & Payments Account of Research Projects (Excluding FCRA Grants)

| | For the Year 2015-16 | For the Year 2014-15 |
|--|-------------------------|-------------------------|
| Receipts: | | |
| Grant from Ministry of Urban Affairs and Employment for Centre for Urban Studies (including sale of Pub. of Rs. 16845) | 21,516,845 | 18,350,716 |
| Grant from Deptt. Of Personnel & Training for APPPA (Non Plan) | 6,450,000 | 6,450,000 |
| APPPA Foreign & Field Visits | 16,683,500 | 15,908,000 |
| Other Programmes | 10,278,432 | 10,813,027 |
| Centre for Consumer Affairs | 16,317,500 | 235,793 |
| Other Research Project / Studies | 24,699,923 | 44,338,637 |
| Research-I Assignments | 5,955,174 | 7,047,854 |
| XI Plan Grant from DOP&T | | - |
| XII Plan Grant from DOP&T | 20,500,000 | 32,500,000 |
| ICSSR F/Ship receipt | 329,257 | 923,320 |
| APPPA I | 22,040,000 | |
| TOTAL | 144,770,631 | 136,567,347 |
| Payments: | | |
| Centre for Urban Studies | 23,668,526 | 26,940,112 |
| APPPA (Non-plan) | 1,229,081 | 14,150,565 |
| APPPA Foreign & Field Visits | 18,931,164 | 26,235,607 |
| Other Programmes | 11,166,797 | 32,222,927 |
| Centre for Consumer Affairs | 23,807,543 | 15,088,698 |
| Ptg. Of Compandium of Training Programme | - | 14,343 |
| Research Project / Studies | 32,342,060 | 31,509,268 |
| Research-I Assignments | 7,723,116 | 8,530,182 |
| Plan Grant from DOP&T | 20,499,937 | 32,480,578 |
| ICSSR F/Ship | 240,000 | 1,089,372 |
| APPPA I | 17,605,383 | 157,213,607 |
| Excess of Receipts over Payments | (12,442,976) | (51,694,305) |
| TOTAL | 144,770,631 | 136,567,347 |

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

**Annexure-2
(Refer. Sch. 3)**

Receipts and Payment Account of Grant from Ministry of Urban Affairs for CUS

| | <u>For the Year</u> <u>2015-16</u> (Rs.) | <u>For the Year</u> <u>2014-15</u> (Rs.) |
|--|--|--|
| Receipts: | | |
| Grant received during the year | 21,500,000 | 18,318,000 |
| Sale of CUS Publications | 16,845 | 32,716 |
| TOTAL | 21,516,845 | 18,350,716 |
| Payments: | | |
| Pay & Allowances | 19,409,855 | 21,138,142 |
| Infrastructure | - | 4,500 |
| Travel Expenses | 2,090 | 52,105 |
| Library Books & Periodicals | 366,919 | 317,419 |
| Training Courses | 300,000 | 800,000 |
| Miscellaneous & Contingencies Expenses | 265,293 | 104,043 |
| Printing & Stationery | 13,839 | 27,520 |
| Campus Maintenance | 534,199 | 413,185 |
| Printing of Publication | 127,613 | 128,526 |
| Water & Electricity | 649,154 | 1,778,829 |
| Overhead charges | 1,999,564 | 2,175,843 |
| | 23,668,526 | 26,940,112 |
| Excess of Receipts over Payments during the year | (2,151,681) | (8,589,396) |
| Excess of Receipts over Payments for previous year | (22,846,261) | (14,256,865) |
| TOTAL | (24,997,942) | (22,846,261) |

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

SCHEDULE-13

Significant Accounting Policies and Notes forming part of the Accounts.

1. Background

The Indian Institute of Public Administration, established as an autonomous body under the Registration of Societies Act, was inaugurated on March 29, 1954 by Shri Jawaharlal Nehru who was the first President of the Society. The basic purpose of establishing this Institute was to undertake such academic activities as would enhance the leadership qualities and managerial capabilities of the executives in the government and other public service organizations.

2. Method of Accounting

Financial Statement of the Institute has been prepared on "Accrual Basis" which is in accordance with the generally accepted Accounting Principles. Financial Statements are prepared in respect of transaction at Delhi office. The financial statements are prepared on the basis of historical cost convention unless otherwise stated.

a) Fixed Assets

- Till 31st March 2012, assets acquired out of own sources were charged to Profit and Loss Account with a corresponding entry in Assets Fund Account in Balance Sheet. However, at the time of conversion of the accounting system from Cash to Accrual in 2012-13, assets acquired from own source has been treated as Capital item and capitalised under the Fixed Assets. Cut-off date for capitalisation has been taken as 5 year i.e. assets acquired from own source from 1st April 2008 has been capitalised. Value of Land and Building and Books has been captured from the financial records as at 31st March 2013.
- Assets created out of grant received, funds of the Sponsored Projects and programme where the ownership of such assets vests in the Institute, are treated as a Fixed Assets of the Institute with a corresponding credit to Asset Fund. However, no depreciation is claimed on such assets which are acquired out of funds.

b) Grants-in-Aid

- Maintenance Grant received for recurring expenditure is treated as income as and when received.
- Grants-in-aid for Capital Expenditure e.g. Fixed Assets are transferred to Capital Fund.
- Grant in aid for Specified assignment is utilised for the purpose for which such grants received and unutilised grants are carried forward and exhibited as a Liability in the Balance Sheet. In case, expenditure is more than the grant received, then the same is exhibited as Grant Receivable.
- Surplus/ deficit on the research projects / assignments is accounted for in Income and Expenditure account on the completion of the research projects/ assignments.

c) In respect of ongoing Sponsored Projects, Research Projects and Programme, expenditure of such project are debited to such specified project. Overhead charges recovered from the projects are treated as income of the Institute.

d) Life membership Fee received is not treated as income and instead transferred to a specific fund.

- e) Interest received on investments made against specific fund is transferred to the respective funds and are not treated as income whereas 50% of the interest received on general funds is transferred to income and balance 50% is shown as payable to branches.
- f) Income on Interest bearing advances to staff for House Building and other advances are accounted for on accrual basis, though the actual recovery of interest starts after the full repayment of the Principal.
- g) Income and expenditure relating to capital fund are credited / debited to respective capital fund.
- h) Assets created out of grants received, funds of the Sponsored Projects and programme where the ownership of such assets vests in the Institute, are treated as a Fixed Assets of the Institute with a credit to Capital Fund. However, no depreciation is claimed on such assets which are acquired out of funds.
- i) No provision for Income Tax has been considered in view of the tax exemption certificate received from Director General of Income Tax dated 20th Dec 2010
- j) The foreign Currency transactions are translated at the rate prevailing on the date of transactions. However, year-end monetary transactions are stated at the year-end rate.
- k) Income and expenditure from various activities has been accounted for on accrual basis, except for
 - Membership Fee receipt, which is accounted for as and when received.
 - Receipt from Room Hostel is accounted for on Cash Basis.
 - Expenditure on Leave Travel Concession has been accounted for on Cash Basis.
 - Financial Assistance given to branches is treated as expenditure in the year of payment.
 - Sale of Admission form is accounted for on Cash Basis.
 - Royalty received on sale of Publications.

3. Fixed Assets

- Fixed Assets are stated at cost of acquisition (inclusive of inward freight, duties, taxes, and incidental and direct expenses related to acquisition) less accumulated depreciation.
- Assets created out of Grants received, funds of the Sponsored Projects and programme where the ownership of such assets vests in the Institute, are treated as a Fixed Assets of the Institute with a credit to Capital Fund. However, no depreciation is claimed on such assets which are acquired out of funds.

4. Depreciation on Fixed Assets

- Depreciation on other than assets acquired out of the grants received/sponsored fund, has been charged under written down method at the rates specified in Income Tax Act i.e.

| | |
|--------------------|-----|
| - Vehicle | 15% |
| - Office Equipment | 15% |
| - Computer | 60% |
| - Furniture | 10% |
- Depreciation is charged @ 50% of the applicable rate in case of assets acquired after 30th September

B) Notes to Accounts

- i) Physical verification of the Fixed Assets has been conducted by the committee constituted by the Institute. However, finding of the committee is under review. Effect of the discrepancies i.e. Shortages in the Gross Value of Fixed Assets to the tune of Rs 114 Lakh, as pointed out by the Committee, shall be accounted for at the time of final review. For the purpose of the Financial Statement, book balance of the fixed assets has been considered under Fixed Assets. Updation of the fixed assets register is also in progress.
- ii) No provision has been created for the service tax liability and further no consultancy for the same has been taken .
- iii) Advances for expenses given to staff are subject to confirmation. For the purpose of financial statement, amount recoverable as per financial books has been treated as receivable. Obtaining of the balance confirmation from the staff members / faculty members is in the process.
- iv) TDS has been deducted at the time of payment.
- v) Previous year's figures have been re-grouped, re-cast and re-arranged wherever necessary.

T.N. Chaturvedi
Chairman

T. Chatterjee
Director

Place: New Delhi

Date : 5th August, 2016

Auditor's Report

To the Members

Pension Fund – IIPA

We have audited the attached Balance Sheet of Indian Institute of Public Administration – **Pension Fund** as at 31st March, 2016 and also the Income & Expenditure Account for the year ended on that date annexed thereto. These financial statements are the responsibility of the Fund's Management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in India. Those Standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the Financial Statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

Further, we report that:

- (i) We have obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purpose of our audit;
- (ii) In our opinion, proper books of account as required by law have been kept by the Institute, so far as appears from our examination of those books;
- (iii) The Balance Sheet and Income & Expenditure Account dealt with by these report, are in agreement with the books of account;
- (iv) In our opinion and to the best of our information and according to the explanations given to us, the said accounts read together with the Notes to Accounts (Schedule - 3), give a true and fair view in conformity with the accounting principles generally accepted in India:-
 - a) In the case of the Balance Sheet, of the state of affairs of the Fund as at 31st March, 2016; and
 - b) In the case of the Income and Expenditure Account, of the Deficit for the year ended on that date.

For GSA & Associates
Chartered Accountants
FRN 000257 N

(Sunil Aggarwal)
Partner

Place: New Delhi
Date: 5th August, 2016

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI
Pension Fund**

Balance Sheet as at 31st March, 2016

| | Schedule | <u>As at 31.3.2016 Rs.</u> | <u>As at 31.3.2015 Rs.</u> |
|-----------------------------|----------|------------------------------------|------------------------------------|
| <u>Liabilities</u> | | | |
| Corpus | 1 | 74,360,918 | 83,447,993 |
| Amt. Long term liability | | 711,449,082 | 655,152,007 |
| TOTAL | | <u>785,810,000</u> | <u>738,600,000</u> |
| <u>Assets</u> | | | |
| Investments | 2 | 51,351,224 | 73,921,224 |
| TDS Receivable | | 2,018 | 2,018 |
| Balance with SBI | | 23,007,676 | 9,524,751 |
| Amount receivable form IIPA | | 711,449,082 | 655,152,007 |
| TOTAL | | <u>785,810,000</u> | <u>738,600,000</u> |

Accounting Policies & Notes to Accounts 3

Schedules 1 to 3 form an integral part of the Accounts

As per our report of even date
for GSA & Associates
Chartered Accountants
FRA - 000257N

(Sunil Aggarwal)
Partner
M No. 083899

Member Secretary
(Registrar, IIPA)

Member
(IIPA Staff Association)

Member
Executive Council, IIPA

Chairman
(Director, IIPA)

Jt. Director (Trg.)
DoP&T

J.S. (Finance - Pers)
Ministry of Home Affairs

Place : New Delhi
Dated : 5th August, 2016

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI
Pension Fund
Income & Expenditure for the year ended 31.3.2016

| | Year ended 31.3.2016 | Year ended 31.3.2015 |
|---|---------------------------------|---------------------------------|
| | Rs. | Rs. |
| <u>Income</u> | | |
| Amt. received from DoPT | 20,000,000 | 30,000,000 |
| amt recd from iipa | 2,846,820 | 4,168,567 |
| <u>Interest Income</u> | | |
| Interest Received during the year | 6,194,987 | 6,670,561 |
| TOTAL - A | 29,041,807 | 40,839,128 |
| <u>Expenditure</u> | | |
| (As certified by the Management) | | |
| Commutated Value of Pension | 2,412,185 | |
| Payments of Monthly Pension | 35,716,118 | 46,819,833 |
| Bank Charges | 579 | 3,573 |
| TOTAL - B | 38,128,882 | 46,823,406 |
| Deficit for the year | (9,087,075) | (5,984,278) |
| Surplus from previous year | (1,356,945) | 4,627,333 |
| Carried to Balance Sheet | (10,444,020) | (1,356,945) |
| Accounting Policies & Notes to Accounts - 3 | | |

Schedules 1 to 3 form an integral part of the Accounts

As per our report of even date
for GSA & Associates
Chartered Accountants
FRA - 000257N

(Sunil Aggarwal)
Partner
M No. 083899

Member Secretary
(Registrar, IIPA)

Member
(IIPA Staff Association)

Member
Executive Council, IIPA

Chairman
(Director, IIPA)

Jt. Director (Trg.)
DoP&T

J.S. (Finance - Pers)
Ministry of Home Affairs

Place : New Delhi
Dated : 5th August, 2016

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

Pension Fund

SCHEDULE-1

Corpus

| | Year ended 31.03.2016 (Rs.) | Year ended 31.03.2015 (Rs.) |
|---|--|--|
| Govt. Grant | 55,071,000 | 55,071,000 |
| Grant received for Arrears | 7,327,000 | 7,327,000 |
| Transfer of Employer's Share from CPF -- B/F | 17,270,529 | |
| Add : Pension Contribution in respect of Staff on Deputation | 5,136,409 | 22,406,938 |
| Add: Transferred from Income & Expenditure A/c | (10,444,020) | (1,356,945) |
| TOTAL | 74,360,918 | 83,447,993 |

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION

NEW DELHI

Pension Fund

SCHEDULE-2

Investments

| | As at 31.03.2016 (Rs.) | As at 1.03.2015 (Rs.) |
|--|---------------------------------------|--------------------------------------|
| (A) <u>Special Deposit Scheme SBI IP Estate</u> | 68,774 | 68,774 |
| 11.43% GOI 2015 | | 3,070,000 |
| 7.38% GOI 2015 | | 3,500,000 |
| 10.25% GOI 2021 | 3,400,000 | 3,400,000 |
| 7.49% GOI 2017 | 6,700,000 | 6,700,000 |
| 7.59% GOI 2017 | 1,350,000 | 1,350,000 |
| 7.49% GOI 2017 | 423,000 | 423,000 |
| 7.99% GOI 2017 | 605,000 | 605,000 |
| 8.24% GOI 2018 | 600,000 | 600,000 |
| 8.15% GOI FCI Special BOND 2022 | 545,000 | 545,000 |
| 8.20% GOI Oil Special Bond 2024 | 515,000 | 515,000 |
| 8.20% GOI Oil Special Bond 2024 | 2,000,000 | 2,000,000 |
| 8.20% GOI Oil Special Bond 2024 | 1,025,000 | 1,025,000 |
| 8.26% GOI 2027 | 4,000,000 | 4,000,000 |
| 7.83% GOI 2018 | 1,300,000 | 1,300,000 |
| 8.19% GOI 2020 | 6,000,000 | 6,000,000 |
| TOTAL (A) | 28,531,774 | 35,101,774 |
| (B) <u>State Govt. Bonds (15% Category)</u> | | |
| 8.19% State Development Loan (Kerala) 2017 | 370,000 | 370,000 |
| 8.45% State Devl. Loan (UP) 2017 | 240,000 | 240,000 |
| 8.43% State Devl. Loan Gujrat 2018 | 165,000 | 165,000 |
| 8.31% State Devl. Loan WB 2019 | 290,000 | 290,000 |
| 8.38% State Devl. Loan Maharashtra 2020 | 1,050,000 | 1,050,000 |
| 8.11% State Devl. Loan Rajasthan 2020 | 600,000 | 600,000 |
| 8.88% State Devl. Loan Gujrat 2021 | 750,000 | 750,000 |
| TOTAL (B) | 3,465,000 | 3,465,000 |
| (C) <u>Public Financial Institution etc. Bonds (40% Category)</u> | | |
| 7.40% Syndicate Bank 2015 | - | 6,000,000 |
| 7.50% Bank of India 2015 | - | 10,000,000 |
| 0% National Bank for Aircultural Bank & Rural Development Bardna Bhavishya Nirman Bond 2018(Deep Discount Bond) | 633,750 | 633,750 |
| 10.15% PSEB UTI 2019 | 1,000,000 | 1,000,000 |
| 0% National Housing Bank Deep Discount Bond 2018 | 1,256,640 | 1,256,640 |
| 8.92% UCO Bank 2020 | 4,000,000 | 4,000,000 |
| HUDCO Multilper User | 1,080,000 | 1,080,000 |
| 0% NABARAD 2019 Deep Discount Bond | 1,321,260 | 1,321,260 |
| 9.45% SBI Lower Tier II 2026 | 2,890,000 | 2,890,000 |
| 0% Rular Electrification Corpn Ltd. 2021 | 3,172,800 | 3,172,800 |
| 9.75% Rular Electrification Corpn Ltd. 2021 | 4,000,000 | 4,000,000 |
| TOTAL (C) | 19,354,450 | 35,354,450 |
| TOTAL | 51,351,224 | 73,921,224 |

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI

Pension Fund

SCHEDULE-3

Accounting Policies and Notes to the Accounts.

A. Accounting Policies

1. Accounts of the Fund have been prepared on cash basis.
2. Investments are stated at face value.
3. Interest on Investment is accounted for on Receipt Basis.
4. Premium paid /Discount earned on investment are routed through profit & loss Account in the year of acquisition.

B. Notes to the Accounts

1. Previous year figures have been rearranged / regrouped wherever considered necessary.
2. In the opinion of management, TDS recoverable of Rs. 2,018/- is considered as recoverable. Therefore, the same has not been charged off in the expenditure.

Member Secretary
(Registrar, IIPA)

Chairman
(Director, IIPA)

Auditor's Report

To the Members

Contributory Provident Fund – IIPA

We have audited the attached Balance Sheet of Indian Institute of Public Administration – **Contributory Provident Fund** as at 31st March, 2016 and also the Income & Expenditure Account for the year ended on that date annexed thereto. These financial statements are the responsibility of the Fund's Management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in India. Those Standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the Financial Statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

Further, we report that:

- i) We have obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purpose of our audit;
- ii) In our opinion, proper books of account as required by law have been kept by the Institute, so far as appears from our examination of those books;
- iii) The Balance Sheet and Income & Expenditure Account dealt with by these report, are in agreement with the books of account;
- iv) In our opinion and to the best of our information and according to the explanations given to us, the said accounts read together with the Notes to Accounts (Schedule - 3), give a true and fair view in conformity with the accounting principles generally accepted in India:-
 - a) In the case of the Balance Sheet, of the state of affairs of the Fund as at 31st March, 2016; and
 - b) In the case of the Income and Expenditure Account, of the Deficit for the year ended on that date.

For GSA & Associates
Chartered Accountants
FRN 000257 N

(Sunil Aggarwal)
Partner

Place: New Delhi
Date: 5th August, 2016

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI
Contributory Provident Fund
Balance Sheet as at 31st March, 2016

| | Schedule | As at 31.3.2016 Rs. | As at 31.3.2015 Rs, |
|---|----------|---------------------------|---------------------------|
| <u>Liabilities</u> | | | |
| Accumulated Balance | 1 | 19,906,263 | 24,117,116 |
| Undistributed Interest | | (2,821,560) | (1,949,490) |
| Payable to GP Fund | | | |
| TOTAL | | 17,084,703 | 22,167,626 |
| <u>Assets</u> | | | |
| Investments | 2 | 14,094,360 | 15,748,360 |
| Balance with SBI | | 2,413,102 | 6,419,266 |
| TDS Receivable | | 77,241 | |
| Amount Receivable from GPF | | 500,000 | |
| TOTAL | | 17,084,703 | 22,167,626 |
| Accounting Policies & Notes to Accounts | 3 | | |

Schedules 1 to 3 form an integral part of the Accounts

As per our report of even date
for GSA & Associates
Chartered Accountants
FRA - 000257N

(Sunil Aggarwal)
Partner
M No. 083899

Member Secretary
(Registrar, IIPA)

Member
(IIPA Staff Association)

Member
Executive Council, IIPA

Chairman
(Director, IIPA)

Place : New Delhi
Dated : 5th August, 2016

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI
Contributory Provident Fund
Income & Expenditure for the year ended 31.3.2016

| | Year ended 31.3.2016 | Year ended 31.3.2015 |
|---|---------------------------------|---------------------------------|
| | Rs. | Rs. |
| <u>Income</u> | | |
| Interest | 1073311 | 931870 |
| Less: Premium | (54,000) | |
| | 1,019,311 | 931,870 |
| <u>Expenditure</u> | | |
| (a) Interest Credited to: | | |
| - Members Contribution | 1336282 | 1169405 |
| - Employer's Contribution | 553366 | 485262 |
| | 1733 | |
| (b) Bank & Postal Charges | | |
| | 1891381 | 1654667 |
| Surplus/(Deficit) for the year | (872,070) | (722,797) |
| Undistributed Interest from previous year | (1,949,490) | (1,226,693) |
| Undistributed interest carried forward to the Balance Sheet | (2,821,560) | (1,949,490) |

Accounting Policies & Notes to Accounts **3**
Schedules 1 to 4 form an integral part of the Account

As per our report of even date
for GSA & Associates
Chartered Accountants
FRA - 000257N

(Sunil Aggarwal)
Partner
M No. 083899

Member Secretary
(Registrar, IIPA)

Member
(IIPA Staff Association)

Member
Executive Council, IIPA

Chairman
(Director, IIPA)

Place : New Delhi
Dated : 5th August, 2016

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION,
NEW DELHI
Contributory Provident Fund**

SCHEDULE-1

Accumulated Entitlement

| | <u>Members</u> <u>Contribution</u> <u>(Rs.)</u> | <u>Employers</u> <u>Contribution</u> <u>(Rs.)</u> | <u>Total as on</u> <u>31.03.2016</u> <u>(Rs.)</u> | <u>Total as on</u> <u>31.03.2015</u> <u>(Rs.)</u> |
|------------------------------------|---|---|---|---|
| Opening Balance | 15,830,733 | 8,286,383 | 24,117,116 | 21,255,237 |
| Contribution during the year | 1,004,013 | 363,337 | 1,296,400 | 1,207,212 |
| Interest credited @ 8.7%p.a. | 1,336,282 | 553,366 | 1,960,598 | 1,654,667 |
| TOTAL | <u>18,171,028</u> | <u>9,203,086</u> | <u>27,374,114</u> | <u>24,117,116</u> |
| Less : Final Payment | 3,802,391 | 3,665,460 | 7,467,851 | - |
| Less: Excess interest paid 2015-16 | <u>14,368,637</u> | <u>5,537,626</u> | <u>19,906,263</u> | <u>24,117,116</u> |

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

Contributory Provident Fund

SCHEDULE-2

Investments

| | <u>As at</u> 31.03.2016 (Rs.) | <u>As at</u> 31.03.2015 (Rs.) |
|--|--|--|
| (A) <u>Other Investments</u> | | |
| 7.38% GOI 2015 | - | 654,000 |
| 10.25% GOI 2021 | 300,000 | 300,000 |
| 7.49% GOI 2017 | 480,000 | 480,000 |
| 7.99% GOI 2017 | 385,000 | 385,000 |
| 8.24% GOI 2018 | 240,000 | 240,000 |
| 8.15% GOI FCI Special BOND 2022 | 200,000 | 200,000 |
| 8.20% GOI Oil Special Bond 2024 | 625,000 | 625,000 |
| 8.20% GOI Oil Special Bond 2024 | 250,000 | 250,000 |
| 8.20% GOI Oil Special Bond 2024 | 375,000 | 375,000 |
| 8.26% GOI 2027 | 1,000,000 | 1,000,000 |
| 7.83% GOI 2018 | 900,000 | 900,000 |
| 8.19% GOI 2020 | 730,000 | 730,000 |
| TOTAL (A) | <u>5,485,000</u> | <u>6,139,000</u> |
| (B) <u>State Govt. Bonds (15% Category)</u> | | |
| 7.85% UP SDL 2016 | - | 500,000 |
| 8.43% SDL (GUJARAT)2018 | 105,000 | 105,000 |
| 8.31% WB SDL 2019 | 360,000 | 360,000 |
| 8.38% SDL MAHARASTRA 2020 | 150,000 | 150,000 |
| 8.11% SDL RAJASTHAN 2020 | 200,000 | 200,000 |
| 8.88% SDL GUJARAT 2021 | 520,000 | 520,000 |
| 7.40% Synidcate Bank 2015 | - | 500,000 |
| TOTAL (B) | <u>1,335,000</u> | <u>2,335,000</u> |
| (C) <u>Public Financial Institution etc. Bonds</u> (40% Category) | | |
| 0% NABRAD Bhavishya Nirman Bond 2019 | 682,500 | 682,500 |
| 0% National Bank for Aircultural Bank & Rural Development Bardna Bhavishya Nirman Bond 2018(Deep Discount Bond) | 1,506,880 | 1,506,880 |
| 0% NABRAD Deep Discount Bond 2019 | 904,020 | 904,020 |
| 9.45% Sbi Lower II 2016 | 960,000 | 960,000 |
| 0% REC 2021 | 2,220,960 | 2,220,960 |
| 8.92% UCO Bank 2020 | 1,000,000 | 1,000,000 |
| TOTAL (C) | <u>7,274,360</u> | <u>7,274,360</u> |
| TOTAL | <u>14,094,360</u> | <u>15,748,360</u> |

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

Contributory Provident Fund

Schedule - 3

Accounting Policies and Notes to the Accounts

A. Accounting Policies

1. Accounts of the Fund have been prepared on Cash Basis.
2. Investments are stated at face value
3. Interest on Investment is accounted for on Receipt Basis.
4. Premium paid /Discount earned on investment are routed through profit & loss Account in the year of acquisition.

B. Notes to Accounts

1. Institute is contributing towards Employers' Contribution @ 10% of the Basic Pay plus Grade Pay.
2. Members are contributing minimum @10% of the Basic pay plus Grade pay.
3. Interest is being paid @8.7% on employer's as well as members' contribution.
4. Balances of advances to members are subject to confirmation.
5. Previous year figures have been rearranged / regrouped wherever considered necessary.

Member Secretary
(Registrar, IIPA)

Chairman
(Director, IIPA)

Auditor's Report

To the Members

General Provident Fund – IIPA

We have audited the attached Balance Sheet of Indian Institute of Public Administration – **General Provident Fund** as at 31st March, 2016 and also the Income & Expenditure Account for the year ended on that date annexed thereto. These financial statements are the responsibility of the Fund's Management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in India. Those Standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the Financial Statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

Further, we report that:

- i) We have obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purpose of our audit;
- ii) In our opinion, proper books of account as required by law have been kept by the Institute, so far as appears from our examination of those books;
- iii) The Balance Sheet and Income & Expenditure Account dealt with by these report, are in agreement with the books of account;
- iv) In our opinion and to the best of our information and according to the explanations given to us, the said accounts read together with the Notes to Accounts (Schedule - 3), give a true and fair view in conformity with the accounting principles generally accepted in India:-
 - a) In the case of the Balance Sheet, of the state of affairs of the Fund as at 31st March, 2016; and
 - b) In the case of the Income and Expenditure Account, of the deficit for the year ended on that date.

For GSA & Associates
Chartered Accountants
FRN 000257 N

(Sunil Aggarwal)
Partner
M.NO 83899

Place: New Delhi
Date: 5th August, 2016

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION, NEW DELHI
General Provident Fund
Balance Sheet as at 31st March, 2016

| | Schedule | As at 31.3.2016 Rs. | As at 31.3.2015 Rs. |
|---|----------|---------------------------|---------------------------|
| Liabilities | | | |
| Accumulated Entitlement | 1 | 100,132,642 | 101,597,457 |
| Undistributed Interest (As per Income & Expenditure A/c) | | (6,460,144) | (5,158,983) |
| Amount payable to CP Fund | | 500,000 | |
| TOTAL | | 94,172,498 | 96,438,474 |
| Assets | | | |
| Investments | 2 | 62,792,046 | 74,406,596 |
| Balance with SBI | | 29,300,236 | 18,311,658 |
| Advances to Members | | 1,901,721 | 2,572,369 |
| TDS receivable | | 178,495 | 1,507 |
| Amount receivable from IIPA | | - | 1,146,344 |
| TOTAL | | 94,172,498 | 96,438,474 |
| Accounting Policies & Notes to Accounts | 3 | | - |

Schedules 1 to 3 form an integral part of the Accounts

As per our report of even date
for GSA & Associates
Chartered Accountants
FRA - 000257N

(Sunil Aggarwal)
Partner
M No. 083899

Member Secretary
(Registrar, IIPA)

Member
(IIPA Staff Association)

Member
Executive Council, IIPA

Chairman
(Director, IIPA)

Jt. Director (Trg.)
DoP&T

J.S. (Finance - Pers)
Ministry of Home Affairs

Place : New Delhi
Dated : 5th August, 2016

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION , NEW DELHI
General Provident Fund
Income & Expenditure for the year ended 31.3.2016

| | Year ended 31.3.2016 | Year ended 31.3.2015 |
|---|---------------------------------|---------------------------------|
| | Rs. | Rs. |
| <u>Income</u> | | |
| Interest | 8,499,864 | 5,558,861 |
| Less: Premium | 1,314,550 | |
| TOTAL | 7,185,314 | 5,558,861 |
| <u>Expenditure</u> | | |
| (i) Interest Credited to Members Contribution | 8,482,322 | 8,429,161 |
| (ii) Bank Charges | 4,152 | |
| (iii) Pre-acquisition Interest | - | - |
| TOTAL | 8,486,474 | 8,429,161 |
| Surplus / Deficit for the year | (1,301,160) | (2,870,300) |
| Undistributed Interest balance from previous year | (5,158,984) | (2,288,683) |
| Total Undistributed interest carried forward to the Balance Sheet | (6,460,144) | (5,158,983) |

Accounting Policies & Notes to Accounts - 3

Schedules 1 to 3 form an integral part of the Accounts

As per our report of even date
for GSA & Associates
Chartered Accountants
FRA - 000257N

(Sunil Aggarwal)
Partner
M No. 083899

Member Secretary
(Registrar, IIPA)

Member
(IIPA Staff Association)

Member
Executive Council, IIPA

Chairman
(Director, IIPA)

Jt. Director (Trg.)
DoP&T

J.S. (Finance - Pers)
Ministry of Home Affairs

Place : New Delhi
Dated : 5th August, 2016

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION , NEW DELHI
General Provident Fund

SCHEDULE-1

Accumulated Members' Entitlement

| | <u>Year ended</u> 31.03.2016 (Rs.) | <u>Year ended</u> 31.03.2015 (Rs.) |
|-------------------------------------|--|--|
| Opening Balance | 101,597,457 | 102424649 |
| Subscription during the year | 13,756,950 | 14548027 |
| Interest credited | 8,515,626 | 8429161 |
| Excess interest credited in 2011-12 | | |
| | <u>123,870,033</u> | <u>125,401,837</u> |
| Less : | | |
| Settlement of Members' Accounts | 18,402,391 | 20791380 |
| Final Withdrawal | 5,335,000 | 3013000 |
| TOTAL | <u>100,132,642</u> | <u>101,597,457</u> |

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION , NEW DELHI

General Provident Fund

SCHEDULE-2

Investments

| | <u>As at</u> <u>31.03.2016</u> (Rs.) | <u>As at</u> <u>31.03.2015</u> (Rs.) |
|---|--|--|
| (a) <u>Special Deposit Scheme SBI IP Estate</u> | 8,724,356 | 8,724,356 |
| (b) <u>Other Investments</u> | | |
| 11.43%GOI 2015 | | 4,614,750 |
| 7.38% GOI 2015 | | 1,999,800 |
| 10.25% GOI 2021 | 300,000 | 300,000 |
| 7.49% GOI 2017 | 3,200,000 | 3,200,000 |
| 7.59% GOI 2016 | 3,452,340 | 3,452,340 |
| 7.49% GOI 2017 | 623,000 | 623,000 |
| 7.99% GOI 2017 | 2,475,000 | 2,475,000 |
| 8.24% GOI 2018 | 2,900,000 | 2,900,000 |
| 8.15% GOI FCI Special BOND 2022 | 1,255,000 | 1,255,000 |
| 8.20% GOI Oil Special Bond 2024 | 970,000 | 970,000 |
| 8.20% GOI Oil Special Bond 2024 | 2,000,000 | 2,000,000 |
| 8.20% GOI Oil Special Bond 2024 | 3,000,000 | 3,000,000 |
| 7.83% GOI 2018 | 1,820,000 | 1,820,000 |
| 8.19% GOI 2020 | 2,000,000 | 2,000,000 |
| (ii) <u>State Govt. Bonds (15% Category)</u> | | |
| 7.85% UP SDL 2016 | | 2,500,000 |
| 8.45% SL (U.P.)2017 | 900,000 | 900,000 |
| 8.45% SL (U.P.)2017 | 360,000 | 360,000 |
| 8.43% SDL (GUJARAT)2018 | 675,000 | 675,000 |
| 8.31% WB SDL 2019 | 570,000 | 570,000 |
| 8.38% SDL MAHARASTRA 2020 | 1,050,000 | 1,050,000 |
| 8.11% SDL RAJASTHAN 2020 | 1,800,000 | 1,800,000 |
| 8.88% SDL GUJARAT 2021 | 1,050,000 | 1,050,000 |
| (iii) <u>Public Financial Institution etc. Bonds (40% Category)</u> | | |
| 7.40% syndicate Bank 2015 | | 500,000 |
| 7.50% Bank of India 2015 | | 2,000,000 |
| 0% National Bank for Aircultural Bank & Rural Development Bardna Bhavishya Nirman Bond 2019 (Deep Discount Bond) | 2,047,500 | 2,047,500 |
| 1015% PSEB UTII2019 | 1,000,000 | 1,000,000 |
| 11.30% IDBI 2018 | 1,000,000 | 1,000,000 |
| 0% National Housing Bank Deep Discount Bond 2018 | 2,404,480 | 2,404,480 |
| 8.95% IRFC 2025 | 4,000,000 | 4,000,000 |
| HUDCO (Multiplier Plus) | 3,240,000 | 3,240,000 |
| 0% NABARD 2019 Deep Discount Bond | 3,975,370 | 3,975,370 |
| 9.35% PGC 2023 | 4,000,000 | 4,000,000 |
| 9.75% REC 2021 | 2,000,000 | 2,000,000 |
| TOTAL | <u>62,792,046</u> | <u>74,406,596</u> |

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION, NEW DELHI

General Provident Fund

SCHEDULE-3

Accounting Polices and Notes to the Accounts.

A. Accounting Polices

1. Accounts of the Fund have been prepared on cash basis.
2. Investments are stated at face value
3. Interest on Investment is accounted for on Receipt Basis.
4. Premium paid /Discount earned on investment are routed through profit & loss Account in the year of acquisition.

B. Notes to the Accounts

1. Balances of advances to members are subject to confirmation.
2. Members of the Fund are subscribing minimum @ 6% of the Basic Pay plus Grade Pay.
3. Interest on members' subscription and employer's contribution is paid @8.7% p.a.
4. Previous year figures have been rearranged / regrouped wherever considered necessary.

Member Secretary
(Registrar, IIPA)

Chairman
(Director, IIPA)



INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
Indraprastha Estate, Ring Road, New Delhi -110002
Website:www.iipa.org.in